

**REVIEW OF THE PERFORMANCE OF  
STATE ROAD TRANSPORT UNDERTAKINGS  
(PASSENGER SERVICES)  
FOR  
APRIL 2013 – MARCH 2014**



**GOVERNMENT OF INDIA  
MINISTRY OF ROAD TRANSPORT AND HIGHWAYS  
TRANSPORT RESEARCH WING  
NEW DELHI**





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### FOREWORD

Road transport is a critical structure for economic development of a country. It influences the pace, structure and pattern of development. India has one of the largest road network in the world. Surge in population and personalised motorization in the country along with expansion of road network contributes to the number of road accidents, injuries and fatalities.

The total number of registered vehicles in India is more than 16 crores. The changing composition of vehicle population all time reflects an increasing importance of personalized mode (cars and two-wheelers) of transport mode. The proliferation in the personalised mode of transport imposes negative externalities on the society in the form of traffic congestion, carbon emission and pollution, inefficient use of fuel, scarce road space.

Given the importance of public mode of transport in India, it is important to properly assess the physical and financial performance of SRTUs. The present annual publication "Review of Performance of State Road Transport Undertakings" provides information on physical and financial performance of 44 reported SRTUs up to 31<sup>st</sup> March, 2014. It also provides comparative analysis of their physical and financial parameters with the financial year 2012-13.

The reporting SRTUs earned a total revenue of Rs.45,21,539 lakhs and incurred a total cost of Rs. 54,94,750 lakhs which resulted in a net loss of Rs.9,73,211 lakhs during the year ending 31<sup>st</sup> March, 2014. Net loss increased by 27% during 2013-14, over the last year i.e. 2012-13. Staff Cost recorded the highest share of 39% in the total cost during 2013-14.

SRTUs are confronted with a situation where staff costs and fuel& lubricant costs account for more than 71% of their expenditure with staff costs more or less in the nature of fixed costs due to the limited ability to adjust labour force in response to the changing market conditions. The fact that government financial support is required to fill the gap between revenue and costs of operation does not mean that SRTUs are unviable but also reflects that fares are not adjusted in line with rising fuel and other costs. Besides, bus fares are also set with socio-economic objectives in mind.

I hope the publications could be useful to administrators, policy makers and academia interested in the area of transport infrastructure in the country. I acknowledge the cooperation of the SRTUs and contribution of the officers and staff involved in the work related to this publication. Suggestions from the users of information are welcome to improve quality and coverage.

(Vijay Chhibber)



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## **PREFACE**

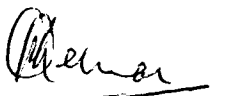
The Transport Research Wing of the Ministry of Road Transport & Highways has been providing critical inputs by way of data, research and analysis pertaining to the roads and road transport sector. This wing also compiles data covering physical and financial performance of various State Road Transport Undertakings (SRTUs) on a yearly basis. The current publication reviews the physical and financial performance of 44 reporting SRTUs in India for the financial years 2012-13 and 2013-14. Apart from this, detailed information on the bus penetration across States and Union Territories and comparisons with a few selected countries are provided in this publication. To capture the evolvement of SRTUs over time, selected parameters indicating their physical and financial performance over the past five years have also been included in this publication.

Public transport is one of the most cost effective and preferred mode of transport for passengers particularly in rural areas. It is vital to economic development and social integration of the country. Personalized mode of transport has contributed the number of road accidents, injuries and fatalities. The proliferation in the personalised mode of transport imposes negative externalities on the society in the form of traffic congestion, carbon emission and pollution, in efficient use of fuel, scarce road space, etc. To promote investment in the road public transport system, there is urgent need to strengthen it with the following objectives:

- Ensuring availability of adequate funds towards fleet modernisation of SRTUs;
- Upgrading the bus infrastructure / bus terminals, stops;
- Identifying routes for plying of stage carriages based on comprehensive route surveys;
- Promoting road safety and coordination with other modes.

I would like to thank all the 44 SRTUs for providing us information well in time to help us in bringing out this publication. I also congratulate officers and staff of TRW for their endeavour in preparing this publication.

Suggestions for improving the quality and coverage of this publication are welcome.

  
(O.P. Shemar)

New Delhi  
May, 2015

# Review of Performance of SRTUs 2013-14

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## **Executive Summary**

State Road Transport Undertakings (SRTUs) are an economical public transport service in India and provides easy mobility to sizeable population of this country. The performance review of these SRTUs is generally made by assessing their physical and financial parameters. The physical and financial performance of the reporting 44 SRTUs for the financial year 2013-14 has been analysed in this document. A comparison has been made with their performance during 2012-13.

The fleet strength of the reporting SRTUs increased by 1.56% to 1,40,064 during 2013-14. The average age of the fleet of the reporting SRTUs ranged from 3.1 years to 11.8 years. The total staff strength of the reporting SRTUs increased by 1.8% during 2013-14 and stood at 7,62,049 as on 31<sup>st</sup> March 2014. The staff productivity declined to 55.9 kms/staff/day as on 31<sup>st</sup> March 2014 from 58.6 kms/staff/day as on 31<sup>st</sup> March 2013. The revenue earning kilometres during 2013-14 decreased by 2.8% to 1,55,472 lakh kilometres. The average vehicle productivity registered a decline at 304.1 kms/bus/day during 2013-14 from 317.8 during the corresponding period 2012-13. The total number of passengers carried by the reporting SRTUs during 2013-14 was 2,51,111 lakh passengers which was 1.6% lower than the number of passengers carried during 2012-13. The number of both total accidents and fatal accidents reduced from 19,896 and 3,891 in 2012-13 to 19,658 and 3,793 respectively in 2013-14.

The reporting SRTUs earned a total revenue of Rs. 45,21,539 lakhs and incurred a total cost of Rs. 54,94,750 lakhs which resulted in a net loss of Rs. 9,73,211 lakhs during the year ending 31<sup>st</sup> March 2014. Net loss increased by 27% during 2013-14, over the last year i.e. 2012-13. Staff Cost recorded the highest share of 39 % in the total cost during 2013-14.

The number of both total accidents and fatal accidents reported by 44 SRTUs reduced from 19,896 and 3,891 in 2012-13 to 19,658 and 3,793, respectively, in 2013-14. The share of fatal accidents in total accidents declined to 19 % during 2013-14 as compared to 19.6% during 2012-13.



## **Review of the Performance of State Road Transport Undertakings (SRTUs)**

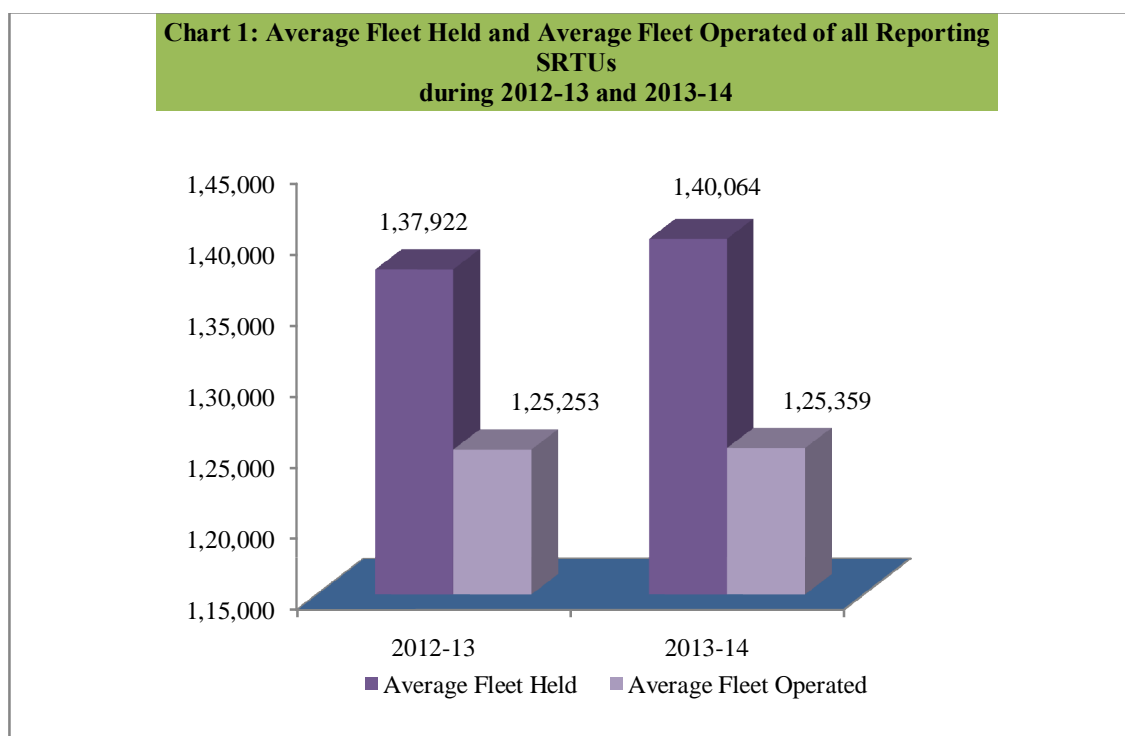
### **1. Introduction**

Forty four State Road Transport Undertakings (SRTUs) reported their physical and financial parameters to the Transport Research Wing of Ministry of Road Transport & Highways, Government of India for the financial year 2013-14. An analysis of the physical and financial performance of these SRTUs, along with a comparative assessment of their performance during 2012-13 have been presented in the following paragraphs :-

### **2. Physical Performance**

#### **2.1 Fleet Strength and Fleet Utilisation**

2.1.1 The reporting SRTUs held 1,40,064 buses as on 31<sup>st</sup> March 2014. As evident from Chart 1, the number of buses held by the reporting SRTUs and the number of buses operated by them increased by 1.55% and 0.08%, respectively, during 2013-14, as compared to 2012-13. The fleet utilisation has declined marginally from 90.8% in 2012-13 to 89.5% in 2013-14.



## **Review of Performance of SRTUs 2013-14**

2.1.2 The largest fleet size as on 31<sup>st</sup> March 2014 was that of Andhra Pradesh SRTC (22,145), followed by Maharashtra SRTC (18,055) and Uttar Pradesh SRTC (9,600). These three SRTUs accounted for 15.8%, 12.9% and 6.9% respectively of the total fleet strength of SRTUs. Karnataka SRTC (8,255) and Gujarat SRTC(7,852) were in the fourth and fifth position accounting for 5.9% and 5.6% respectively in the total fleet strength of SRTUs for the period ending 31<sup>st</sup> March 2014. The smallest four SRTUs in terms of fleet strength were Sikkim NT (97), Meghalaya STC (65) and Tripura RTC (47), Mizoram ST (34). Out of the reporting SRTUs, 28 SRTUs registered an increase in their fleet strength during 2013-14 as compared to the previous year, 13 SRTUs reported a decline and for 3 the fleet strength remained the same. In absolute terms, Uttar Pradesh SRTC recorded the highest increase of 707 buses in its fleet strength during 2013-14. In relative terms, the highest increase of 28.7% was recorded by Kadamba TC Ltd.

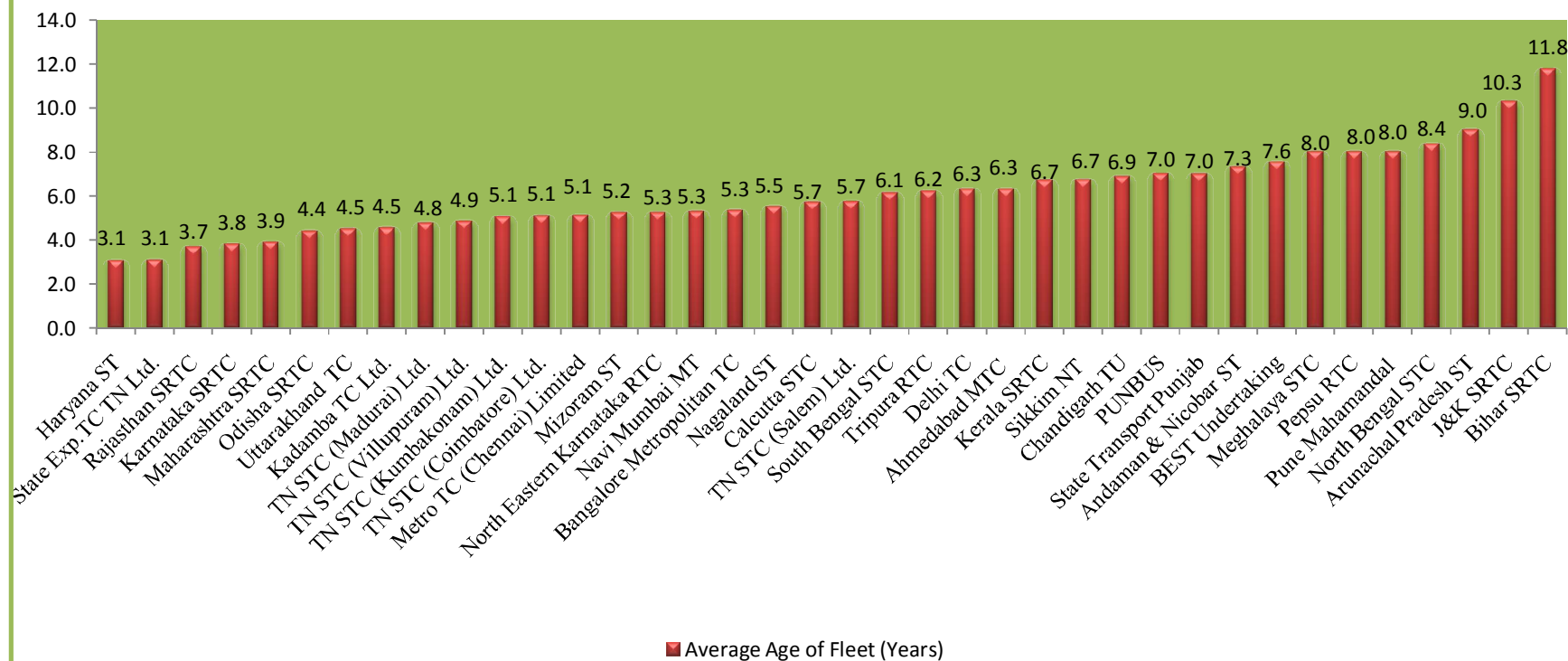
### **2.2 Age Profile of the Fleet**

2.2.1 The average age of the fleet is one of the important determinants of its physical productivity. The average age of the fleet of the reporting SRTUs ranged from 3.1 years to 11.8 years (Chart 2). As on 31<sup>st</sup> March 2014, Bihar SRTC had the oldest fleet, with an average age of 11.8 years, followed by J&K SRTC (10.3 years) and Arunachal Pradesh ST(9.0 years). The lowest average age of fleet was that of Haryana ST and State Exp.TC TN Ltd. at (3.1 years) respectively. Rajasthan SRTC, Karnataka SRTC and Maharashtra SRTC also had relatively low average ages of 3.7 years, 3.8 years and 3.9 years respectively.

2.2.2 In terms of over-aged vehicles, Bihar SRTC accounted for the highest proportion of over-aged buses (100%) as on 31<sup>st</sup> March, 2014 followed by Pepsu RTC (65%),Meghalaya STC (63.0%) and Tamil Nadu STC( Salem) Ltd (58.3%) (Chart 3). BEST Undertaking, Maharashtra SRTC and Pune Mahamandal did not have any over-aged buses in their fleet.

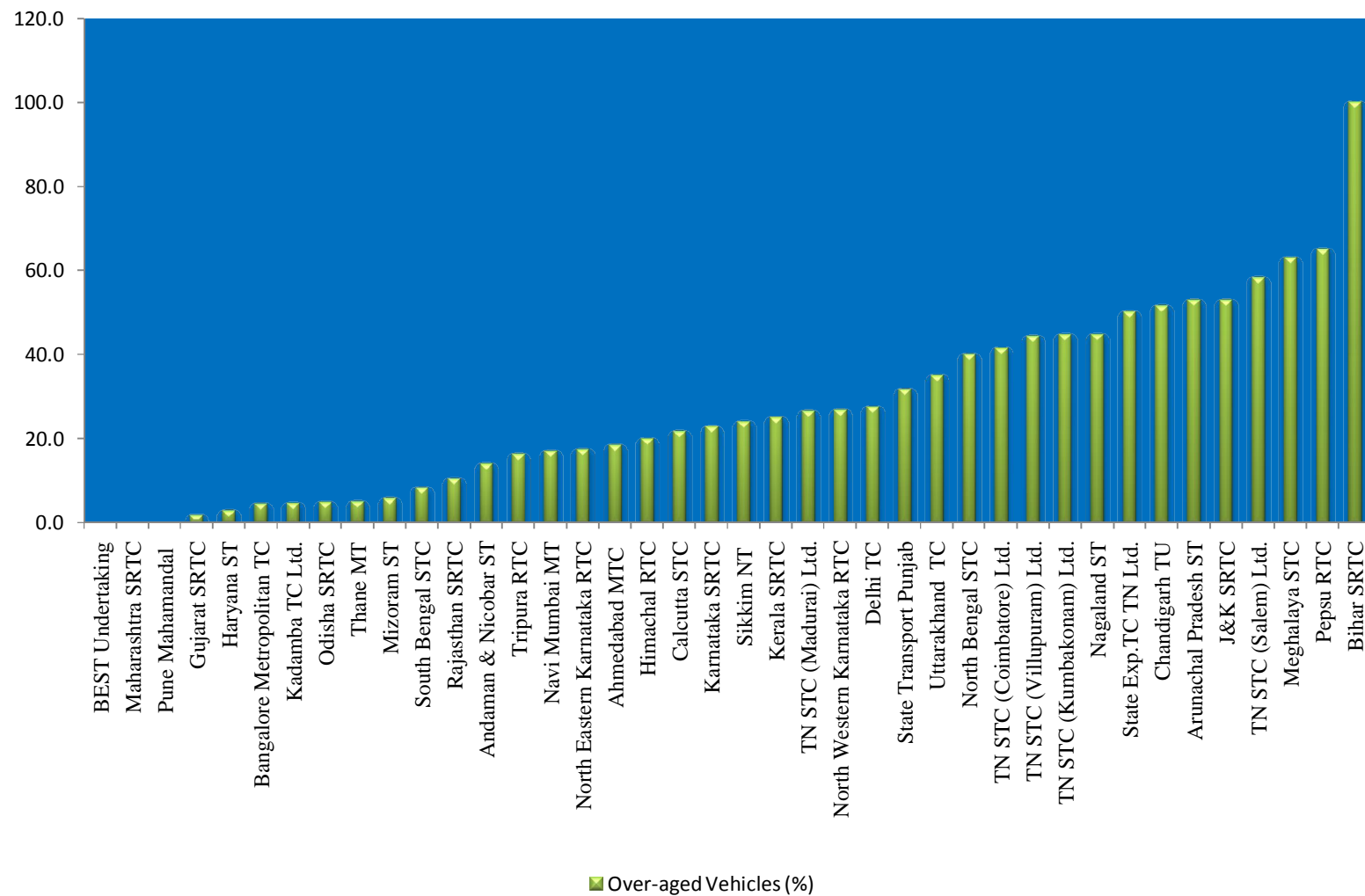
## Review of Performance of SRTUs 2013-14

**Chart 2 : Average Age of Fleet of Reporting SRTUs During 2013-14**



## Review of Performance of SRTUs 2013-14

**Chart 3: Proportion of Over-aged Vehicles (%) held by Reporting SRTUs during 2013-14**



## **Review of Performance of SRTUs 2013-14**

### **2.3 Staff Strength, Staff Productivity and Staff-Bus Ratio**

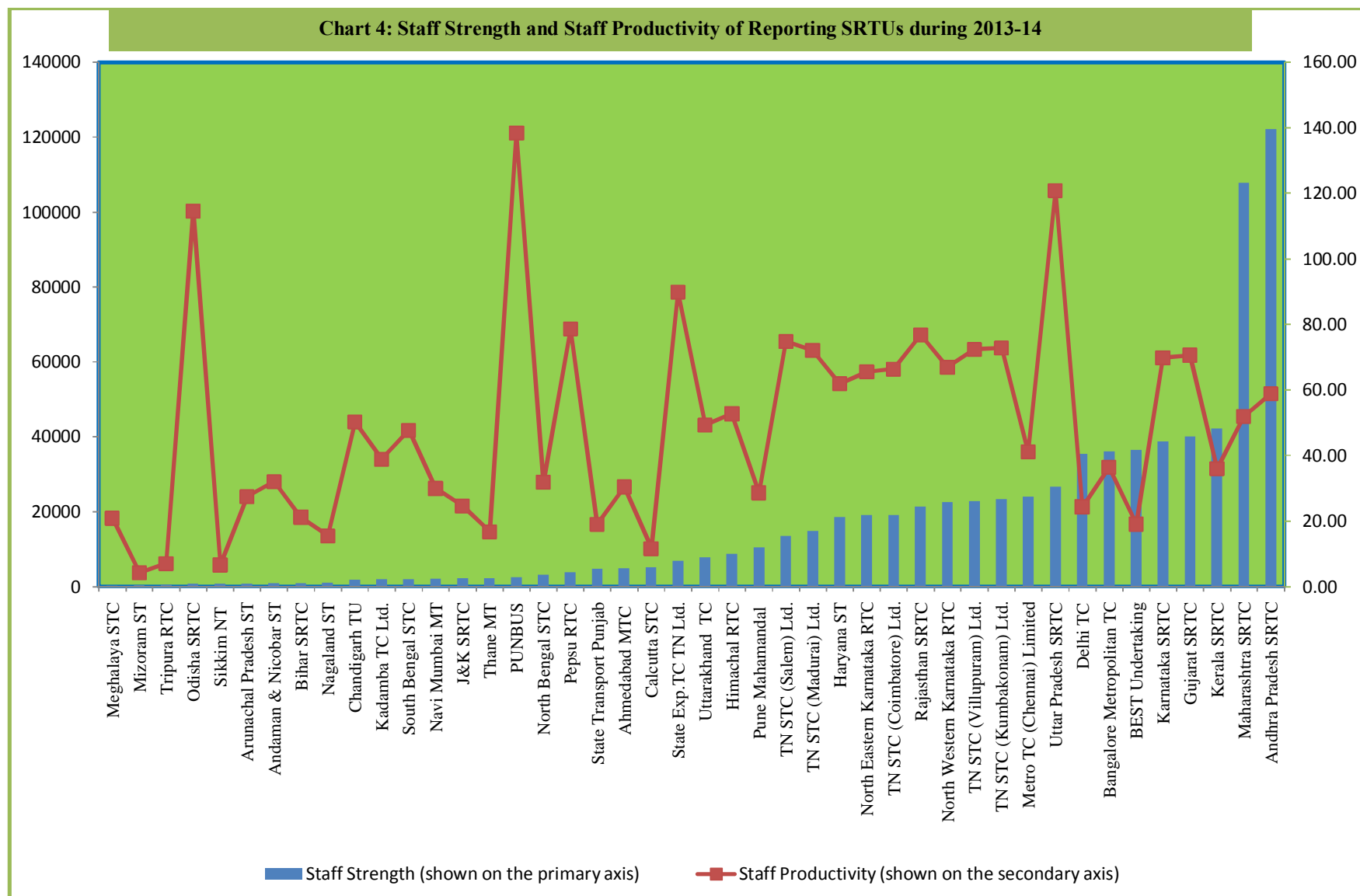
2.3.1 The total staff strength of the reporting SRTUs increased by 1.8% during 2013-14 and stood at 7,62,049 as on 31<sup>st</sup> March 2014. Out of the 44 reporting SRTUs, 17 SRTUs recorded a rise in their staff strength during 2013-14. Five SRTUs continued to deploy the same number of people both in 2012-13 and in 2013-14. There was a decline in the staff strength of 22 SRTUs. Maharashtra SRTC recorded the highest increase of 7,833 in the number of staff deployed by it during 2013-14 as compared to 2012-13. The staff strength of Delhi TC recorded the highest decline of 2,600 during 2013-14.

2.3.2 Andhra Pradesh SRTC had the largest staff strength of 1,22,109 followed by Maharashtra SRTC (1,07,885), Kerala SRTC (42,240) and Gujarat SRTC (40,070) during 2013-14 (Chart 4). During the same period 2013-14 the three SRTUs with the lowest staff strength were Meghalaya STC (276), Mizoram ST (418) and Tripura RTC (467).

2.3.3 The staff productivity, defined as the average revenue earning kilometres performed per worker per day, declined to 55.9 kms/staff/day as on 31<sup>st</sup> March 2014 from 58.6 kms/staff/day during the corresponding period of previous year. Out of the 44 reported SRTUs, 25 SRTUs showed a decline in staff productivity and 19 SRTUs showed an increase with Punjab State Bus Stand Management Co. Ltd. (138.36 kms/staff/day) reporting the highest level of staff productivity followed by Uttar Pradesh SRTC (120.83 kms/staff/day) and Odisha SRTC (114.55 kms/staff/day). Mizoram ST (4.28 kms/staff/day) reported the lowest level of staff productivity during 2013-14 followed by Sikkim NT (6.67 kms/staff/day) and Tripura RTC (7.16 kms/staff/day).

2.3.4 The increase in the bus fleet size during 2012-13 as well as 2013-14 was not accompanied by a rise in the staff strength in both the years. The staff-bus ratio stood at 5.4 during both the years ie. 2012-13 and 2013-14. Mizoram ST had the highest staff-bus ratio of 12.29 whereas Odisha SRTC had the lowest staff-bus ratio of 1.65 as on 31<sup>st</sup> March 2014.

## Review of Performance of SRTUs 2013-14



## **Review of Performance of SRTUs 2013-14**

### **2.4 Revenue Earning Kilometres and Vehicle Productivity**

2.4.1 Revenue earning kilometres during 2013-14 decreased by 2.8% to 1,55,472 lakh kilometres as compared to 1,60,001 lakh kilometres during 2012-13. Andhra Pradesh SRTC recorded the highest revenue earning kilometres of 26,226 lakh during 2013-14. However it registered the highest decline (3,557 lakh) in terms of revenue earning kilometres during 2013-14 when compared with 2012-13. Uttar Pradesh SRTC registered the highest increase of (607 lakh) in terms of revenue earning kilometres during 2013-14.

2.4.2 The average vehicle productivity, which is denoted by the number of kilometres performed by a bus per day, registered a decline at 304.1 kms/bus/day during 2013-14 from 317.8 during the corresponding period 2012-13. During 2013-14, the highest and lowest vehicle productivity were registered by State Exp. TC TN Ltd. and Bihar SRTC at 557.19 and 47.33 respectively.

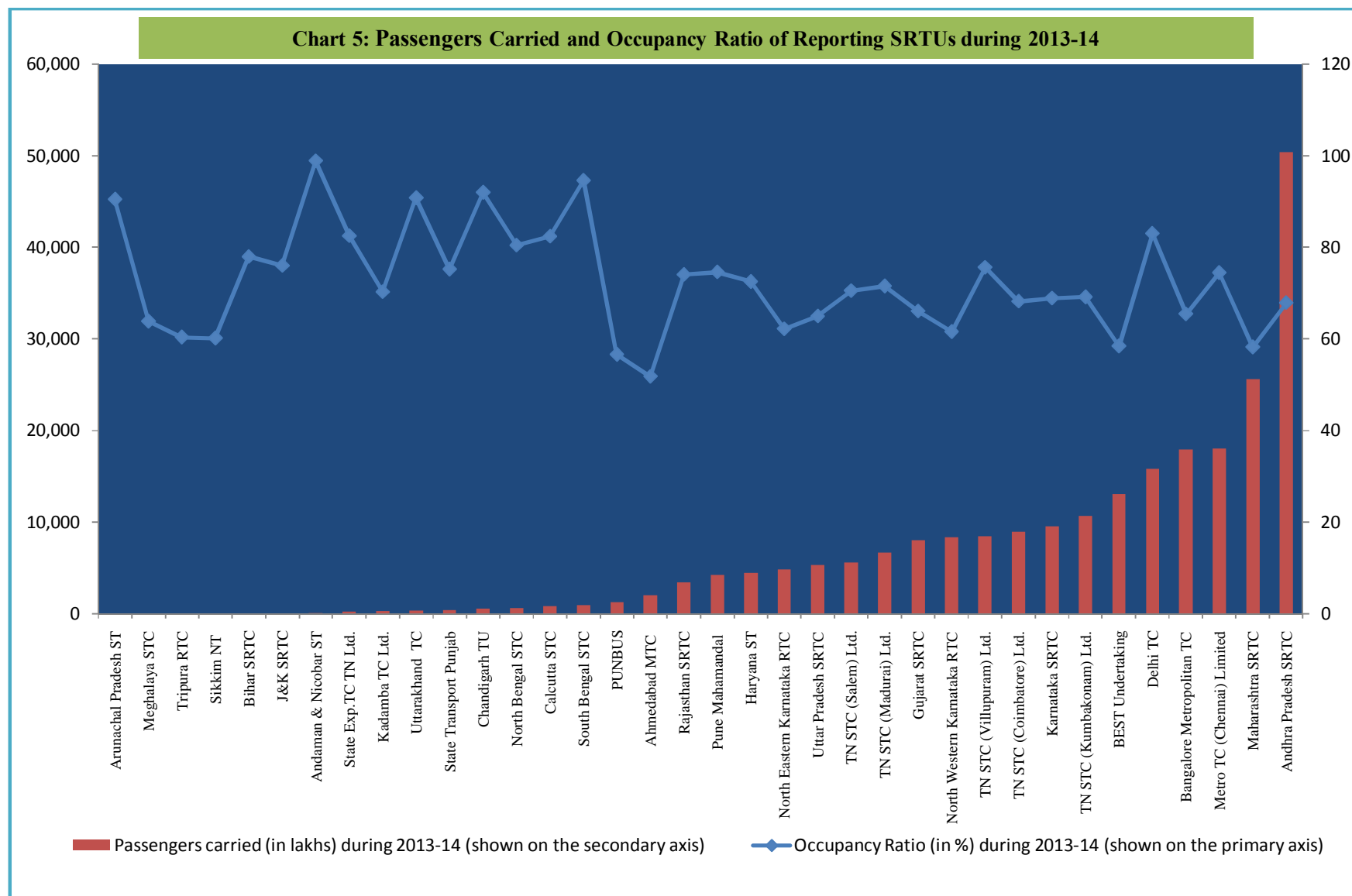
### **2.5 Fuel Efficiency**

2.5.1 Fuel efficiency is defined as the average kilometres performed per litre of fuel. TN STC (Kumbakonam) and TN STC (Villupuram) Ltd. had the highest fuel efficiency of 5.59 Km/l of HSD and 5.56 Km/l of HSD respectively. The lowest fuel efficiency was that of Thane MT (2.09 Km/l of HSD) and Delhi TC (2.79 Km/Kg of CNG), followed by Navi Mumbai (2.81 Km/l of HSD) and BEST Undertaking (2.84 Km/l of HSD).

### **2.6 Passengers Carried and Occupancy Ratio**

2.6.1 The total number of passengers carried by the reporting SRTUs during 2013-14 was 2,51,112 lakh passengers which was 1.6% lower than the number of passengers carried during 2012-13 (Chart 5). Andhra Pradesh SRTC carried the highest number of passengers (50,381 lakhs), while Arunachal Pradesh ST carried the lowest number of persons (0.30 lakh) during 2013-14. The passenger kilometres offered and passenger kilometres performed declined by 0.9% and 4.2% respectively during 2013-14. The average occupancy ratio also dipped from 70.2% during 2012-13 to 67.9% during 2013-14. The highest occupancy ratio of 100% was registered by Himachal RTC (Himachal RTC is not depicted in Chart 5 because it did not report the data on passengers carried by it). The lowest was that of Ahmedabad MTC at 51.8%. Metro TC (Chennai) Limited carried the highest number of passengers per bus per day during 2013-14 (1,353), while Arunachal Pradesh ST carried the lowest number of passengers per bus per day (0.4).

## Review of Performance of SRTUs 2013-14



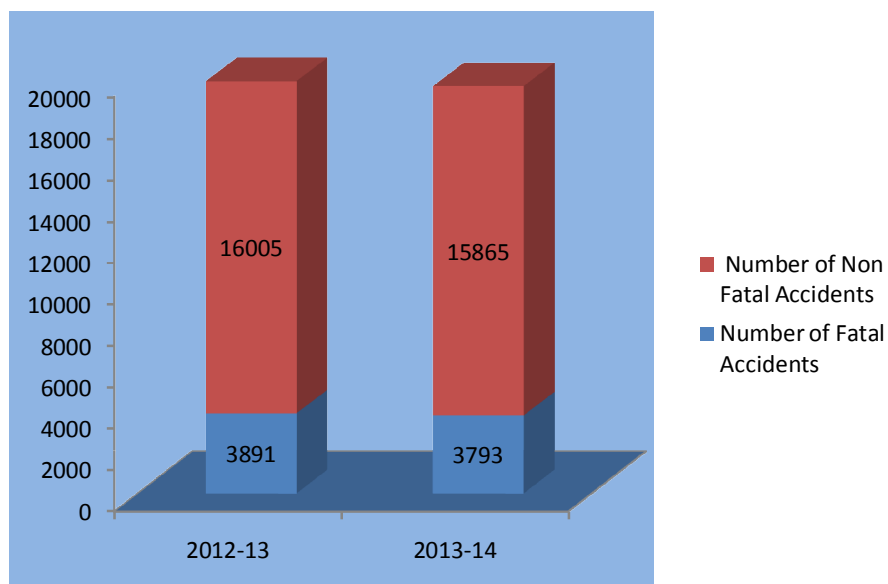


## Review of Performance of SRTUs 2013-14

### 2.7 Road Accidents

2.7.1 The number of both total accidents and fatal accidents reduced from 19,896 and 3,891 in 2012-13 to 19,658 and 3,793, respectively, in 2013-14. In percentage terms, the total accidents and fatal accidents decreases by 1.19% and 2.25% respectively. The share of fatal accidents in total accidents declined to 19.2% during 2013-14 as compared to 19.6% during 2012-13 (Chart 6). The highest number of accidents reported was by Maharashtra SRTC (3,154) out of a total number of accidents (19,658) reported by 44 SRTUs during 2013-14. The highest fatal accidents reported was by Andhra Pradesh SRTC (805) followed by Maharashtra SRTC (387) and Uttar Pradesh SRTC (300) out of a total of 3,793 fatal accidents reported by 44 SRTUs during 2013-14. Meghalaya STC, Mizoram ST Nagaland ST, Sikkim NT and Tripura RTC did not report any accidents during 2013-14. Navi Mumbai MT had the highest number of accidents per lakh revenue earning kilometres (1.17), while South Bengal STC, State Exp. TC TN Ltd, TN STC (Coimbatore) Ltd. and TN STC (Kumbakonam) Ltd. had the highest number of fatal accidents per lakh revenue earning kilometres (0.04 each) during 2013-14.

**Chart 6: Number of Accidents by Reporting SRTUs during 2012-13 and 2013-14**



### **3. Financial Performance**

#### **3.1 Total Revenue**

3.1.1 The total revenue of the reporting SRTUs increased by 8.2% to Rs. 45,21,539 lakh during 2013-14 as compared to Rs. 41,77,809 lakh during 2012-13. Maharashtra SRTC (Rs. 6,73,626 lakh), Andhra Pradesh SRTC (Rs.6,60,324 lakh), and Karnataka SRTC (Rs.2,96,626 lakh) were the top three SRTUs in terms of total revenue. The highest increase in revenue of Rs. 64,047 lakh during 2013-14 was recorded by Maharashtra SRTC. With a revenue of 18,109 paise per kilometre Sikkim NT recorded the highest revenue per unit measure of distance. State Exp. TC TN Ltd. registered the highest revenue per bus per day (Rs. 15,316) during the period 2013-14.

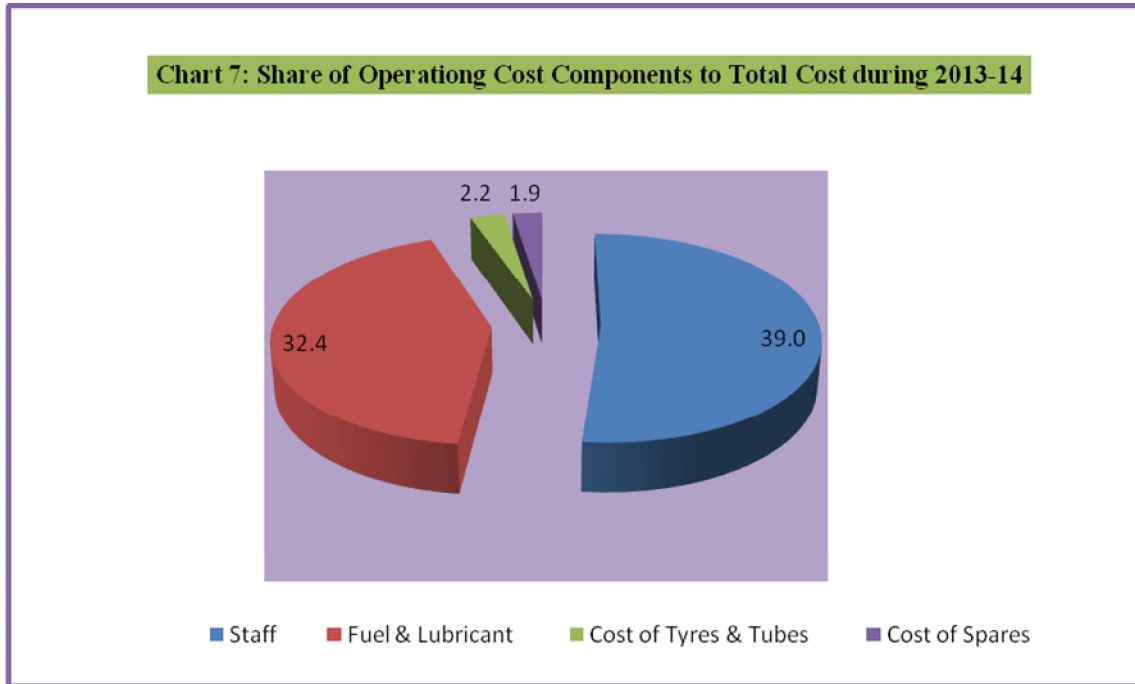
#### **3.2 Total Cost**

3.2.1 Concurrent with the rise in total revenue, total cost too increased during 2013-14. The increase in total cost of the reporting SRTUs was to the tune of 11.8%, taking the total cost up to Rs. 54,94,750 lakh as on 31<sup>st</sup> March 2014. The cost of as many as 38 SRTUs increased during 2013-14. The highest increase in total cost of Rs. 79,859 lakh was recorded by Maharashtra SRTC.

3.2.2 Amongst the reporting SRTUs, Andhra Pradesh SRTC with a cost of Rs. 7,44,593 lakh registered the highest total cost, followed by Maharashtra SRTC (Rs.7,32,321 lakh) and Delhi TC (Rs.4,66,803 lakh). Meghalaya STC (Rs. 1,208 lakh), Tripura ST (Rs. 1,890 lakh), Mizoram ST (Rs. 2,402 lakh), Bihar SRTC (Rs. 2,576 lakh) and Arunachal Pradesh ST (Rs. 54.95 lakh) were amongst those SRTUs which had the lowest total cost during 2013-14.

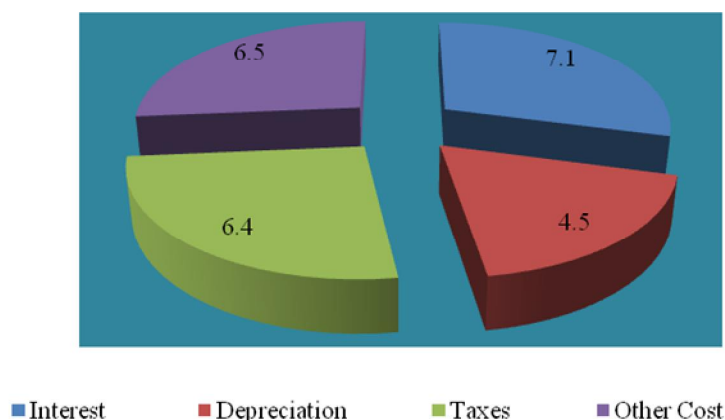
3.2.3 The components of total cost can be divided into operating cost and non-operating cost. Operating cost consists of staff costs, fuel and lubricant costs, cost of tyres and tubes and cost of spares, while non-operating cost consists of interest, taxes, depreciation and other cost. For all reporting SRTUs taken together, staff cost and cost of fuel and lubricants together accounted for almost 71% of the total cost during 2013-14. For some individual SRTUs, the share of staff cost and the cost of fuel and lubricants was much larger. For example, for Mizoram ST, staff cost accounted for 90.4% of the total cost and for Odisha

SRTC, fuel and lubricant cost was 47.7% of the total cost. Mizoram ST recorded the highest staff cost per revenue earning kilometre of Rs. 332.7/-. During both 2012-13 and 2013-14, operating cost comprised around three-fourths of the total cost. Within the category of operating cost, staff costs comprised the largest share during 2013-14 (Chart 7).



3.2.4 Amongst the non-operating components of total cost, both interest and other cost accounted for the largest share in 2013-14 (Chart 8). Both interest and other cost taken together formed about 14% of the total cost. For some individual SRTUs like Delhi TC, South Bengal STC, Andaman & Nicobar ST and Kerala STC the interest component formed a higher share of their total cost, i.e. 50.32%, 12.87%, 10.63% and 10.03%, respectively. Delhi TCs interest cost per revenue earning kilometre was the highest at Rs.74.22/-. Taxes and depreciation formed 6.4% and 4.5% respectively, of the total cost of all SRTUs taken together.

**Chart 8: Share of Non-Operating Cost Components to Total Cost during 2013-14**

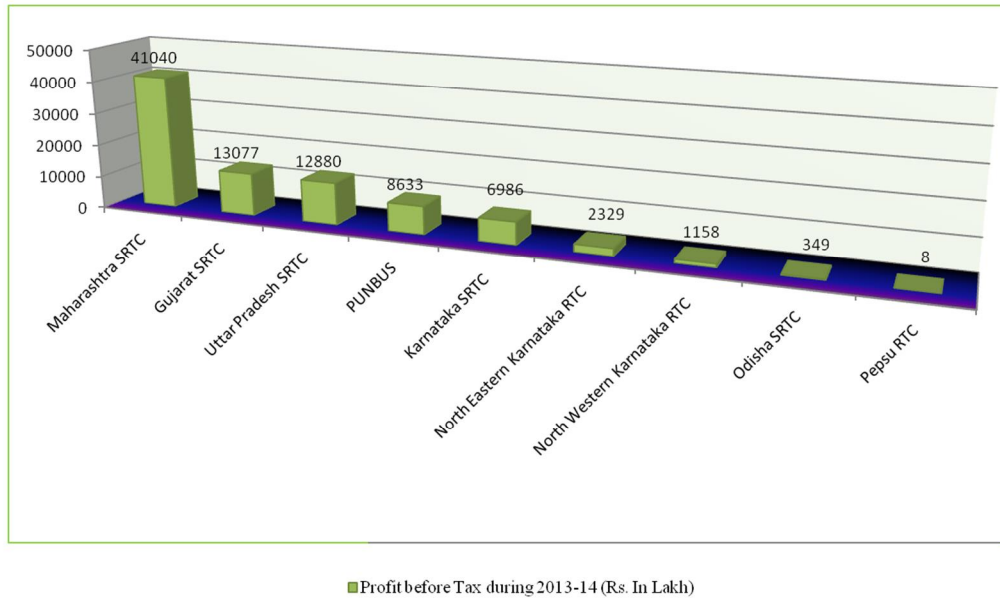


### 3.3 Profit/Loss

3.3.1 Since the rate of increase of total cost of the reporting SRTUs during 2013-14 outstripped that of total revenue, net loss increased by 27% during the year. As on 31<sup>st</sup> March 2014, the net loss of the reporting SRTUs stood at Rs. 9,73,211 lakh. While during 2012-13, there were three net-profit making SRTUs, viz. Karnataka SRTC, Odisha SRTC and Punjab State Bus Stand Management Co. Ltd during 2013-14, there was only one net-profit making SRTU, viz. Punjab State Bus Stand Management Co. Ltd with a profit of Rs. 2,201.72 lakh. Amongst the net loss making SRTUs, Delhi TC&S loss was the largest at Rs.3,45,845 lakh, followed by Andhra Pradesh SRTC (84,269 lakh) and BEST Undertaking (Rs.74,925 lakh). Compared to 2012-13, during 2013-14, Rajasthan SRTC recorded the largest decline of Rs. 32,399 lakh in its net loss while Andhra Pradesh SRTC recorded the highest increase of (Rs.80,556 lakh) in its net loss .

3.3.2 The profit/loss scenario before and after paying taxes during 2013-14 emerged to be different. While there was only one SRTU which was profit-making after paying tax, there were nine SRTUs which made profit before paying taxes. These nine SRTUs were Maharashtra SRTC (Rs.41,040 lakh), Gujarat SRTC(Rs. 13,076.95 lakh), Uttar Pradesh SRTC(Rs. 12,880 lakh), Punjab State Bus Stand Management Co. Ltd(Rs.8633 lakh), Karnataka SRTC(Rs.6986 lakh), North-Eastern Karnataka RTC (Rs.2329 lakh), North-Western Karnataka RTC(Rs.1,158 lakh), Odisha SRTC (Rs.349 lakh) and Pepsu RTC(Rs. 7.7 lakh).(Chart-9)

**Chart 9: SRTUs with Profit before Tax during 2013-14 (Rs. In Lakh)**



#### **4. State/Union Territory-wise Spread of SRTUs**

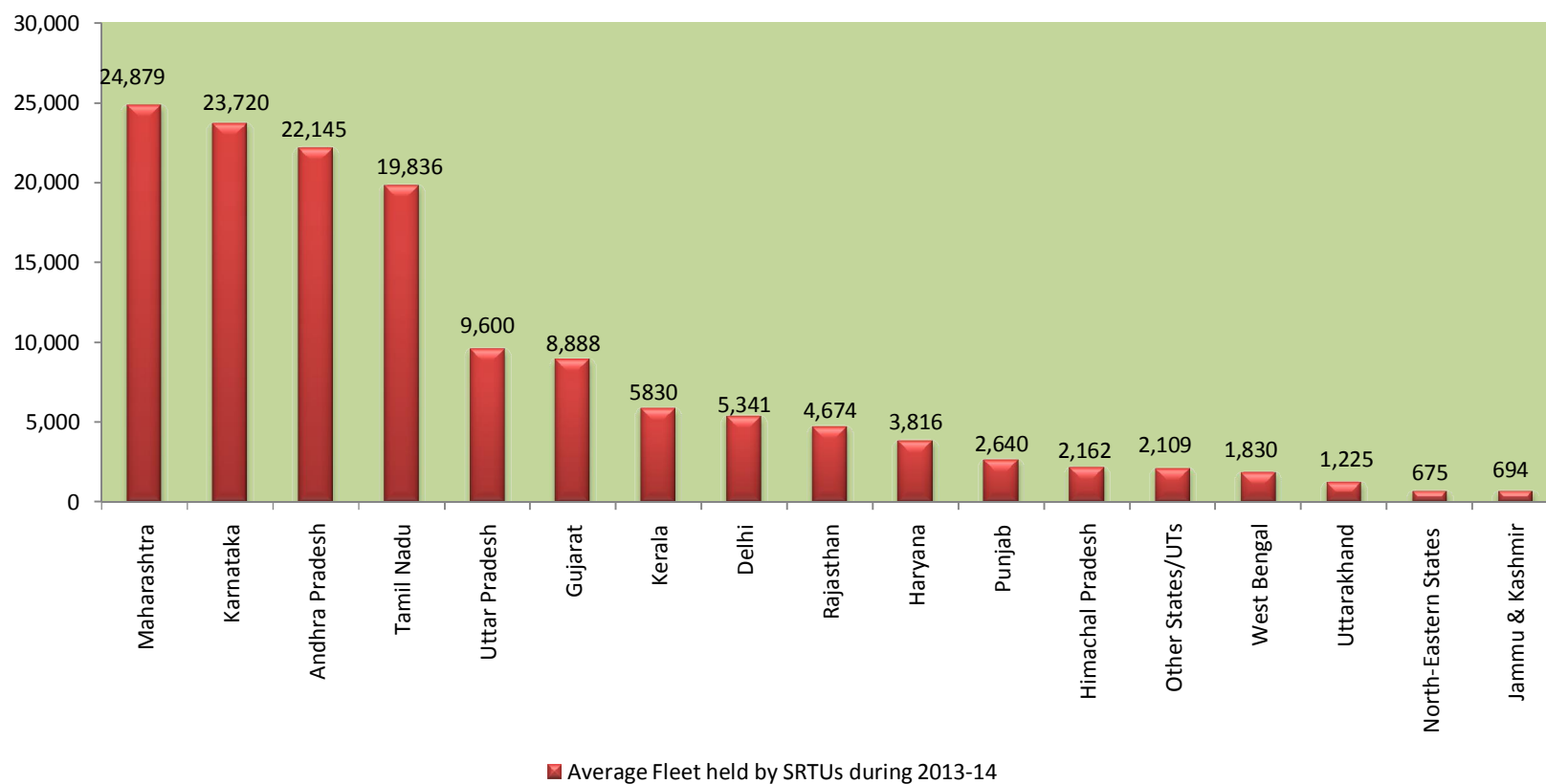
##### **4.1 Spread of SRTUs**

4.1.1 There was a vast variation in the spread of SRTUs across States/Union Territories (UTs) during 2013-14. In the total fleet, the share of the State of Maharashtra was the largest (17.8%), followed by Karnataka (16.9%) and Andhra Pradesh (15.8%) (Chart 10).

4.1.2 The average number of persons per bus for the reporting SRTU was 7,449 (Table 1). The average number of buses per 10 lakh population for all the States/UTs in which the reporting SRTUs were plying was 134. The State of Bihar had the largest number of persons per SRTU bus (2,50,736) and the UT of Andaman & Nicobar Islands had the lowest number of persons per SRTU bus (1,473). Conversely, the number of buses per ten lakh population was the lowest in Bihar (4) and the highest in Andaman & Nicobar Islands (679).

## Review of Performance of SRTUs 2013-14

**Chart 10: State/UT-wise Average Fleet held by Reporting SRTUs during 2013-14**



## Review of Performance of SRTUs 2013-14

**Table 1: State/Union Territory-wise Spread of SRTUs**

Sl. No.	States/UTs	Population as on 1st March 2011	No. of SRTUs as on 31st March 2014	Average Fleet held by SRTUs during 2013-14	Share of Fleet held as a percentage of total fleet held by all reporting SRTUs	No. of Persons per SRTU bus	No. of Buses per 10 lakh population
1	Andhra Pradesh	8,46,65,533	1	22,145	15.8	3,823	262
2	Arunachal Pradesh ST	13,82,611	1	219	0.2	6,313	158
3	Bihar	10,38,04,637	1	414	0.3	2,50,736	4
4	Goa	14,57,723	1	547	0.4	2,665	375
5	Gujarat	6,03,83,628	2	8,888	6.3	6,794	147
6	Haryana	2,53,53,081	1	3,816	2.7	6,644	151
7	Himachal Pradesh	68,56,509	1	2,162	1.5	3,171	315
8	Jammu & Kashmir	1,25,48,926	1	694	0.5	18,082	55
9	Karnataka	6,11,30,704	4	23,720	16.9	2,577	388
10	Kerala	3,33,87,677	1	5830	4.2	5,727	175
11	Maharashtra	11,23,72,972	5	24,879	17.8	4,517	221
12	Meghalaya	29,64,007	1	65	0.0	45,600	22
13	Mizoram	10,91,014	1	34	0.0	32,089	31
14	Nagaland	19,80,602	1	213	0.2	9,299	108
15	Odisha	4,19,47,358	1	422	0.3	99,401	10
16	Punjab	2,77,04,236	3	2,640	1.9	10,494	95
17	Rajasthan	6,86,21,012	1	4,674	3.3	14,681	68
18	Sikkim	6,07,688	1	97	0.1	6,265	160
19	Tripura	36,71,032	1	47	0.0	78,107	13
20	Tamil Nadu	7,21,38,958	7	19,836	14.2	3,637	275
21	Uttar Pradesh	19,95,81,477	1	9,600	6.9	20,790	48
22	Uttarakhand TC	1,01,16,752	1	1,225	0.9	8,259	121
23	West Bengal	9,13,47,736	3	1,830	1.3	49,917	20
24	A & N Islands	3,79,944	1	258	0.2	1,473	679
25	Chandigarh	10,54,686	1	468	0.3	2,254	444
26	Delhi	1,67,53,235	1	5,341	3.8	3,137	319
	<b>Total</b>	<b>1,04,33,03,738</b>	<b>44</b>	<b>1,40,064</b>	<b>100.0</b>	<b>7,449</b>	<b>134</b>
Sources: 1. Census of India, 2011      2. Respective SRTUs							

### **5. Performance of SRTUs in Metropolitan Cities**

#### **5.1 Physical Performance**

5.1.1 Amongst the eight SRTUs plying in metropolitan cities, Bangalore Metropolitan TC had the largest fleet strength of 6,603 and Chandigarh TU had the lowest fleet strength of 468 as on 31<sup>st</sup> March 2014 (Table 2). Although the average age of buses of Pune Mahamandal was the highest (8.0 years), the SRTU did not report any over-aged buses. The highest revenue earning kilometres was that of Bangalore Metropolitan TC (Rs.4,796 lakh) and the lowest was that of Calcutta STC (Rs. 216 lakh). BEST Undertaking reported the highest staff/bus ratio of 8.46, while Chandigarh TU had the lowest staff/bus ratio of 3.90. The highest staff productivity and vehicle productivity were those of Chandigarh TU (50.29) and Metro TC (Chennai) Limited (269.51), respectively, Calcutta STC recorded the lowest staff productivity and vehicle productivity (11.68 and 82.31, respectively). Also, Metro TC (Chennai) Ltd. recorded the highest fuel efficiency of 4.33 km per litre of HSD, whereas BEST Undertaking had the lowest fuel efficiency of 2.84 km per litre of HSD. Delhi TC's fuel efficiency measured in terms of km/kg of CNG was even lower at 2.79. Chandigarh TU had the highest occupancy ratio of 92%. Amongst the eight SRTUs, Metro TC (Chennai) Limited had the highest total number of passengers carried (18,068 lakh) and the number of passengers carried per bus per day (1,353 passengers). Chandigarh TU carried the lowest number of passengers (612 lakh) during the year. With an average of 330 passengers, Calcutta STC carried the lowest number of passengers per bus per day followed by Chandigarh TU 358 passengers per bus per day.

#### **5.2 Financial Performance**

5.2.1 Bangalore Metropolitan TC generated the largest total revenue of Rs.2,01,394 lakh during 2013-14 (Table 3). Delhi TC had the largest total cost of Rs. 4,66,803 lakh, of which as much as 50% was on account of interest payment. Except for Delhi TC, for the other seven SRTUs staff cost comprised the largest share, ranging between 40% and 70%. All the SRTUs incurred losses. The largest loss was that of Delhi TC (Rs.3,45,845 lakh).



## Review of Performance of SRTUs 2013-14

**Table 2: Select Physical Parameters of SRTUs plying in Metropolitan Cities during 2013-14**

S. No.	Name of State Road Transport Undertaking (SRTU)	Avg. Fleet Held (No.)	Avg. Age of Fleet (Years)	Over aged vehicles (%)	Revenue Earning Kilometres (Lakhs)	Staff / Bus Ratio	Staff Productivity (Kms Staff / Day)	Vehicle Productivity (Kms / Bus / Day)	Fuel Efficiency (Km / litre of HSD or Km / KG of CNG)	Occupancy Ratio (%)	Passenger Carried (Lakhs)	Passenger carried per Bus / Day (Number)
1	Ahmedabad MTS	1,036	6.3	18.4	541.8	5.11	28.05	143.29	3.07	51.8	2,022.7	534.9
2	BEST Undertaking	4,314	7.6	0.0	2,550.8	8.46	19.15	161.99	2.84	58.5	13,068.0	829.9
3	Bangalore Metropolitan TC	6,603	5.3	4.6	4,795.9	5.46	36.42	198.99	3.82	65.5	17,938.0	744.3
4	Calcutta STC	718	5.7	21.7	215.7	7.05	11.68	82.31	2.96	82.4	865.1	330.1
5	Chandigarh TU	468	6.9	51.6	335.2	3.90	50.29	196.23	3.42	92.0	611.9	358.2
6	Delhi TC	5,341	6.3	27.6	3,165.2	6.65	24.43	162.36	2.79	83.1	15,867.6	813.9
7	Metro TC (Chennai) Limited	3,660	5.1	...	3,600.4	6.55	41.13	269.51	4.33	74.5	18,068.0	1,352.5
8	Pune Mahamandal	1,841	8.0	0.0	1,096.8	5.68	28.71	163.22	3.21	74.6	4,248.9	632.3
	<b>Total (SRTUs plying in metropolitan cities)</b>	<b>23,981</b>			<b>16,302</b>						<b>72,690</b>	
	<b>Percentage share of SRTUs plying in metropolitan cities to total reporting SRTUs</b>	<b>17.1</b>			<b>10.5</b>						<b>28.9</b>	
Source: As reported by the respective SRTUs												

## Review of Performance of SRTUs 2013-14

**Table 3: Select Financial Parameters of SRTUs plying in Metropolitan Cities during 2013-14**

S. No.	Name of State Road Transport Undertaking (SRTU)	Total Revenue (Rs. Lakhs)	Total Cost (Rs. Lakhs)	Net Profit / Loss (Rs. Lakhs)	Profit before Tax (Rs. Lakhs)	Staff Cost as % of Total Cost	Fuel & Lubricant Cost as % of Total Cost	Tyres & Tubes Cost as % of Total Cost	Spares Cost as % of Total Cost	Interest Cost as % of Total Cost	Depreciation Cost as % of Total Cost	Tax Cost as % of Total Cost	Other Costs as % of Total Cost
1	Ahmedabad MTS	15,374.75	35,633.82	-20,259.07	-20,098.95	47.74	15.05	0.69	0.91	2.07	0.00	0.45	33.09
2	BEST Undertaking	143,510.38	218,435.18	-74,924.80	-72,441.22	63.40	20.09	1.20	3.50	5.28	1.71	1.14	3.68
3	Bangalore Metropolitan TC	201,394.23	215,146.98	-13,752.75	-3,953.82	41.95	35.61	1.63	2.74	2.78	6.33	4.55	4.41
4	Calcutta STC	6,197.60	23,052.52	-16,854.92	-16,854.92	73.29	19.26	0.79	1.39	í	3.47	0.00	1.80
5	Chandigarh TU	10,430.16	17,551.98	-7,121.82	-6,291.10	43.85	33.03	1.80	4.75	0.42	4.32	4.73	7.11
6	Delhi TC	120,957.80	466,803.19	-345,845.39	-343,595.52	27.28	11.70	0.19	0.59	50.32	3.67	0.48	5.77
7	Metro TC (Chennai) Limited	135,486.14	149,679.69	-14,193.55	-13,123.16	49.58	31.92	2.22	2.93	5.13	3.65	0.72	3.85
8	Pune Mahamandal	60,262.53	70,203.26	-9,940.73	-7,763.64	48.48	19.11	2.53	0.00	0.63	5.48	3.10	20.67
	<b>Total (SRTUs plying in metropolitan cities)</b>	<b>693,613.59</b>	<b>1,196,506.62</b>	<b>502,893.03</b>									
	<b>Percentage Share of SRTUs plying in metropolitan cities to total reporting SRTUs</b>	<b>15</b>	<b>22</b>	<b>52</b>									
í : Not reported													
Source: As reported by the respective SRTUs													

**6. Cross Country Comparison****6.1 Buses per 1,000 Persons**

6.1.1 A cross-country comparison of buses (both SRTU and others) indicates that the bus penetration in India was much lower as compared to some developed countries like Australia, Japan, UK and USA and other developing countries like Brazil, China, Malaysia, Mexico, South Africa and Thailand (Table 4).

<b>Table 4: Cross-Country Comparison of Buses per 1,000 Persons</b>	
<b>Country</b>	<b>Buses/1000 persons</b>
Australia	4
Bangladesh	1
Brazil	4
China	2
France	1
Germany	1
India	1
Japan	2
Malaysia	3
Mexico	3
Russian Federation	0.5
South Africa	6
Thailand	8
UK	3
USA	2
Information on buses in Russian Federation and South Africa pertains to 2009 and 2010 respectively. For India, information on population is for 2011 and that of buses for 2012. For all the others, information is for 2012.	
Sources: 1. Road Transport Year Book 2011-12	
2. Census of India, 2011	
3. World Road Statistics 2014, International Road Federation	

**7. Conclusion**

7.1 This report shows, except a very few, all other SRTUs are, incurring losses. However, this is to be pointed out here that SRTUs are also discharging public sector functions of providing connectivity to location which may not be attractive to private operators or plying on uneconomic routes, with uneconomic fares, delay in revision of fares, higher fixed cost, limited flexibility as regards manpower and higher level of taxation under Motor Vehicle Tax and Passenger Tax. These factors need to be kept in view while undertaking an objective

## **Review of Performance of SRTUs 2013-14**

evaluation of the performance. The strengthening of the State Road Transport Undertakings system needs to be done as a substitute to the personalised mode which is resulting in traffic congestion, pollution, increase in accident etc., particularly in urban areas.

7.2 Identification of areas of concern and their strategies and systematic removal needs to be undertaken. The main challenges are to reduce very high staff costs and interest costs; there is an urgent need for the replacement of over aged vehicles to deal with low vehicle and staff productivity so as to generate profit. A proper pricing policy is the need of the hour. Increase in the number of buses under SRTUs in accordance with need and their proper management and control can reduce accidents and fatalities in the country.

7.3 Better road conditions and connectivity can enhance the vehicle productivity as well as fuel efficiency. This will play a major role in bringing development in remote regions by opening them to trade and investment as well as integrating them with the main stream economy.

# **ANNEXURES**

## Physical Performance of SRTUs for the years ending March 2013 and March 2014

S. No.	Name of State Road Transport Undertaking (SRTU)	Average Fleet Held (Number)		Average Fleet Operated (Number)		Fleet Utilisation (%)		Avg Age of Fleet (Years)		Over aged vehicles (%)	
		2013-14	2012-13	2013-14	2012-13	2013-14	2012-13	2013-14	2012-13	2013-14	2012-13
1	2	3	4	5	6	7	8	9	10	11	12
1	Ahmedabad MTC	1,036	1,120	728	750	70.3	67.0	6.3	6.7	18.4	24.1
2	Andhra Pradesh SRTC	22,145	22,477	20,423	22,402	92.2	99.7	...	...	...	...
3	Andaman & Nicobar ST	258	227	247	199	95.7	87.7	7.3	8.2	14.0	29.0
4	Arunachal Pradesh ST	219	207	104	104	47.5	50.2	9.0	8.0	53.0	56.0
5	BEST Undertaking	4,314	4,484	3,753	3,799	87.0	84.7	7.6	6.6	0.0	0.0
6	Bangalore Metropolitan TC	6,603	6,328	6,022	5,745	91.2	90.8	5.3	4.6	4.6	5.1
7	Bihar SRTC	414	414	88	107	21.3	25.8	11.8	10.8	100.0	98.0
8	Calcutta STC	718	779	309	380	43.0	48.8	5.7	5.4	21.7	17.0
9	Chandigarh TU	468	472	401	424	85.7	89.8	6.86	6.1	51.6	23.5
10	Delhi TC	5341	5602	4567	4805	85.5	85.8	6.3	5.0	27.57	30.01
11	Gujarat SRTC	7,852	7,719	6,652	6,694	84.7	86.7	...	...	1.9	2.9
12	Haryana ST	3,816	3,755	3,393	3,474	88.9	92.5	3.1	3.1	3.0	3.0
13	Himachal RTC	2,162	2,076	2,144	2,013	99.2	97.0	...	...	20.0	23.0
14	J&K SRTC	694	704	315	329	45.4	46.7	10.3	9.0	53.0	50.0
15	Kadamba TC Ltd.	547	425	313	276	57.2	64.9	4.5	6.5	4.8	16.9
16	Karnataka SRTC	8,255	7,831	7,532	7,184	91.2	91.7	3.8	3.6	22.8	11.6
17	Kerala SRTC	5830	5847	4,704	4,772	80.7	81.6	6.7	6.5	25.0	23.6
18	Maharashtra SRTC	18,055	17,497	16,523	16,215	91.5	92.7	3.9	3.1	0.0	6.7
19	Meghalaya STC	65	52	40	26	61.5	50.0	8.0	9.0	63.0	65.0
20	Metro TC (Chennai) Limited	3,660	3,585	3,210	3,050	87.7	85.1	5.1	4.3	...	10.1
21	Mizoram ST	34	34	16	19	47.1	55.9	5.2	4.3	5.9	0.0
22	Nagaland ST	213	233	123	114	57.7	48.9	5.5	5.5	44.8	52.9
23	Navi Mumbai MT	356	336	222	224	62.4	66.7	5.3	5.86	17.1	12.2
24	North Bengal STC	688	720	455	438	66.1	60.8	8.4	7.4	40.0	64.0
25	North Eastern Karnataka RTC	4,247	4,058	3,794	3,631	89.3	89.5	5.3	5.1	17.5	12.3
26	North Western Karnataka RTC	4,615	4,523	4,385	4,210	95.0	93.1	...	...	26.5	21.1
27	Odisha SRTC	422	376	299	294	70.9	78.2	4.4	4.6	5.0	11.0
28	Pepsu RTC	989	981	866	860	87.6	87.7	8	8	65	60
29	Pune Mahamandal	1,841	1,832	1,295	1,254	70.3	68.4	8.0	7.2	0.0	0.0
30	PUNBUS	1,212	1,201	1,212	1,201	100.0	100.0	7.0	7.0	...	...
31	State Transport Punjab	439	726	439	726	100.0	100.0	7.0	7.0	31.7	58.7
32	Rajasthan SRTC	4,674	4,480	4,202	4,075	89.9	91.0	3.7	4.1	10.5	15.2
33	Sikkim NT	97	95	86	47	88.7	49.5	6.7	7.0	24.0	31.0
34	South Bengal STC	424	477	335	320	79.0	67.1	6.1	6.3	8.4	8.5
35	State Exp.TC TN Ltd.	1,108	1,042	1,019	932	92.0	89.4	3.1	3.0	50.2	47.4
36	Thane MT	313	313	208	203	66.5	64.9	...	...	5.1	4.1
37	TN STC (Coimbatore) Ltd.	3,207	3,129	3,083	3,016	96.1	96.4	5.1	4.6	41.4	30.88
38	TN STC (Kumbakonam) Ltd.	3,760	3,678	3,602	3,488	95.8	94.8	5.1	4.7	44.8	34.4
39	TN STC (Madurai) Ltd.	2,509	2,409	2,398	2,393	95.6	99.3	4.8	4.3	26.5	22.3
40	TN STC (Salem) Ltd.	2,123	2,107	2,042	2,021	96.2	95.9	5.7	5.0	58.3	38.6
41	TN STC (Villupuram) Ltd.	3,469	3,400	3,311	3,237	95.4	95.2	4.9	4.7	44.3	36.3
42	Tripura RTC	47	63	36	35	76.6	55.6	6.2	5.9	16.3	14.3
43	Uttar Pradesh SRTC	9,600	8,893	9,318	8,634	97.1	97.1	...	...	...	...
44	Uttarakhand TC	1,225	1,215	1,145	1,133	93.5	93.3	4.5	4.0	35.0	40.0
Total (Reporting SRTUs)		1,40,064	1,37,922	1,25,359	1,25,253	89.5	90.8				
...: Not reported											
Source: As reported by the respective SRTUs											

## Physical Performance of SRTUs for the years ending March 2013 and March 2014

S. No.	Name of State Road Transport Undertaking (SRTU)	Number of Accidents		Number of Fatal Accidents		Revenue Earning Kilometres (Lakhs)		Number of Accidents per lakh Revenue Earning Kilometres		Number of Fatal Accidents per lakh Revenue Earning Kilometres	
		2013-14	2012-13	2013-14	2012-13	2013-14	2012-13	2013-14	2012-13	2013-14	2012-13
1	2	13	14	15	16	17	18	19	20	21	22
1	Ahmedabad MTC	552	578	17	15	541.8	541.1	1.02	1.07	0.03	0.03
2	Andhra Pradesh SRTC	2,103	2,413	805	928	26,226.0	29,783.0	0.08	0.08	0.03	0.03
3	Andaman & Nicobar ST	9	16	1	2	100.3	89.7	0.09	0.18	0.01	0.02
4	Arunachal Pradesh ST	1	1	...	...	81.1	76.7	0.01	0.01	...	...
5	BEST Undertaking	700	770	31	30	2,550.8	2,652.0	0.27	0.29	0.01	0.01
6	Bangalore Metropolitan TC	370	384	80	88	4,795.9	4,638.4	0.08	0.08	0.02	0.02
7	Bihar SRTC	2	1	0	0	71.5	100.7	0.03	0.01	0.00	0.00
8	Calcutta STC	91	90	6	11	215.7	260.4	0.42	0.35	0.03	0.04
9	Chandigarh TU	131	115	5	6	335.2	373.2	0.39	0.31	0.01	0.02
10	Delhi TC	225	251	63	68	3165.21	3534.09	0.07	0.07	0.02	0.02
11	Gujarat SRTC	729	729	149	129	10,327.6	10,349.0	0.07	0.07	0.01	0.01
12	Haryana ST	241	295	91	92	4,213.2	4,225.8	0.06	0.07	0.02	0.02
13	Himachal RTC	100	97	24	15	1,691.3	1,638.9	0.06	0.06	0.01	0.01
14	J&K SRTC	32	20	6	5	201.5	207.1	0.16	0.10	0.03	0.02
15	Kadamba TC Ltd.	59	80	5	9	286.0	255.64	0.21	0.31	0.02	0.04
16	Karnataka SRTC	1,266	1,170	303	269	9,882.3	9,415.6	0.13	0.12	0.03	0.03
17	Kerala SRTC	1,037	1,086	182	154	5,552.3	5,554.9	0.19	0.20	0.03	0.03
18	Maharashtra SRTC	3,154	3,078	387	369	20,466.0	19,931.0	0.15	0.15	0.02	0.02
19	Meghalaya STC	0	1	0	0	21.2	16.2	0.00	0.06	0.00	0.00
20	Metro TC (Chennai) Limited	1,813	1,487	119	124	3,600.4	3,442.7	0.50	0.43	0.03	0.04
21	Mizoram ST	0	0	0	0	6.5	7.1	0.00	0.00	0.00	0.00
22	Nagaland ST	0	6	0	3	59.7	58.0	0.00	0.10	0.00	0.05
23	Navi Mumbai MT	272	346	0	5	231.61	255.68	1.17	1.35	0.00	0.02
24	North Bengal STC	61	79	12	8	361.9	404.3	0.17	0.20	0.03	0.02
25	North Eastern Karnataka RTC	479	431	121	126	4,576.2	4,488.4	0.10	0.10	0.03	0.03
26	North Western Karnataka RTC	...	...	...	...	5,503.2	5,272.6	...	...	...	...
27	Odisha SRTC	26	46	...	...	291.4	320.5	0.09	0.14	...	...
28	Pepsu RTC	153	150	17	29	1073.84	1089.89	0.14	0.14	0.02	0.03
29	Pune Mahamandal	63	95	12	14	1,096.8	1,056.1	0.06	0.09	0.01	0.01
30	PUNBUS	33	47	14	15	1,262.6	1,386.3	0.03	0.03	0.01	0.01
31	State Transport Punjab	9	7	3	1	328.8	409.0	0.03	0.02	0.01	0.00
32	Rajasthan SRTC	488	390	168	149	5,995.8	8,904.2	0.08	0.04	0.03	0.02
33	Sikkim NT	0	0	0	0	18.8	17.9	0.00	0.00	0.00	0.00
34	South Bengal STC	59	88	13	19	353.8	358.4	0.17	0.25	0.04	0.05
35	State Exp. TC TN Ltd.	389	363	85	59	2,253.4	2,040.9	0.17	0.18	0.04	0.03
36	Thane MT	62	74	...	2	141.1	149.1	0.44	0.50	...	0.01
37	TN STC (Coimbatore) Ltd.	813	759	168	172	4,645.9	4,560.4	0.17	0.17	0.04	0.04
38	TN STC (Kumbakonam) Ltd.	1,044	1,093	221	263	6,200.7	6,137.2	0.17	0.18	0.04	0.04
39	TN STC (Madurai) Ltd.	640	702	128	145	3,898.4	3,878.9	0.16	0.18	0.03	0.04
40	TN STC (Salem) Ltd.	198	205	...	...	3,667.7	3,688.5	0.05	0.06	...	...
41	TN STC (Villupuram) Ltd.	1,376	1,446	211	204	6,032.8	5,970.0	0.23	0.24	0.03	0.03
42	Tripura RTC	0	0	0	0	12.2	15.6	0.00	0.00	0.00	0.00
43	Uttar Pradesh SRTC	766	798	300	304	11729.0	11122.0	0.07	0.07	0.03	0.03
44	Uttarakhand TC	112	109	46	59	1404.7	1324.0	0.08	0.08	0.03	0.04
Total (Reporting SRTUs)		19,658	19,896	3,793	3,891	1,55,472	1,60,001				
...: Not reported											
Source: As reported by the respective SRTUs											

## Physical Performance of SRTUs for the years ending March 2013 and March 2014

S. No.	Name of State Road Transport Undertaking (SRTU)	Staff Strength (Number)		Staff/Bus Ratio		Staff Productivity (Kms/Staff/Day)		Vehicle Productivity (Kms/Bus/Day)		Fuel Efficiency (Km/litre of HSD)	
		2013-14	2012-13	2013-14	2012-13	2013-14	2012-13	2013-14	2012-13	2013-14	2012-13
1	2	23	24	25	26	27	28	29	30	31	32
1	Ahmedabad MTC	5,293	5,739	5.11	5.12	28.05	25.83	143.29	132.35	3.07	3.17
2	Andhra Pradesh SRTC	1,22,109	1,22,287	5.51	5.44	58.84	66.73	324.46	363.03	5.15	5.15
3	Andaman & Nicobar ST	858	858	3.33	3.78	32.04	28.64	106.54	108.25	3.79	3.54
4	Arunachal Pradesh ST	809	809	3.69	3.91	27.47	25.98	101.48	101.53	3.33	3.33
5	BEST Undertaking	36,494	36,620	8.46	8.17	19.15	19.84	161.99	162.04	2.84	2.87
6	Bangalore Metropolitan TC	36,076	34,278	5.46	5.42	36.42	37.07	198.99	200.82	3.82	3.84
7	Bihar SRTC	920	1,204	2.22	2.91	21.30	22.90	47.33	66.61	4.31	4.32
8	Calcutta STC	5,059	5,485	7.05	7.04	11.68	13.01	82.31	91.57	2.96	2.97
9	Chandigarh TU	1,826	1,921	3.90	4.07	50.29	53.22	196.23	216.60	3.42	3.62
10	Delhi TC	35503	38103	6.65	6.80	24.43	25.41	162.36	172.84	2.79	2.82
11	Gujarat SRTC	40,070	40,370	5.10	5.23	70.61	70.23	360.35	367.32	5.50	5.51
12	Haryana ST	18,634	18,974	4.88	5.05	61.95	61.02	302.49	308.32	4.73	4.76
13	Himachal RTC	8,777	8,419	4.06	4.06	52.79	53.33	214.33	216.29	3.58	3.61
14	J&K SRTC	2,235	2,207	3.22	3.13	24.70	25.71	79.55	80.59	4.28	4.24
15	Kadamba TC Ltd.	2,013	1,861	3.68	4.38	38.93	37.63	143.27	164.80	4.34	4.48
16	Karnataka SRTC	38,776	36,249	4.70	4.63	69.82	71.16	327.98	329.41	4.76	4.80
17	Kerala SRTC	42,240	39,712	7.25	6.79	36.01	38.32	260.92	260.29	4.21	4.25
18	Maharashtra SRTC	1,07,885	1,00,052	5.98	5.72	51.97	54.58	310.56	312.08	4.77	4.87
19	Meghalaya STC	276	288	4.25	5.54	20.99	15.42	89.15	85.41	4.57	3.63
20	Metro TC (Chennai) Limited	23,982	23,519	6.55	6.56	41.13	40.10	269.51	263.10	4.33	4.34
21	Mizoram ST	418	418	12.29	12.29	4.28	4.67	52.62	57.45	3.00	3.20
22	Nagaland ST	1,050	1,050	4.93	4.51	15.56	15.13	76.73	68.20	3.78	3.75
23	Navi Mumbai MT	2116	2649	5.94	7.88	29.99	26.44	178.24	208.48	2.81	2.95
24	North Bengal STC	3,111	3,410	4.52	4.74	31.87	32.48	144.12	153.84	3.94	4.01
25	North Eastern Karnataka RTC	19,128	18,455	4.50	4.55	65.54	66.63	295.21	303.03	5.14	5.22
26	North Western Karnataka RTC	22,508	22,262	4.88	4.92	66.99	64.89	326.70	319.38	5.10	5.09
27	Odisha SRTC	697	770	1.65	2.05	114.55	114.05	189.20	233.55	4.66	4.59
28	Pepsu RTC	3742	4397	3.78	4.48	78.62	67.91	297.47	304.38	4.45	4.44
29	Pune Mahamandal	10,466	10,879	5.68	5.94	28.71	26.60	163.22	157.94	3.21	3.32
30	PUNBUS	2,500	2,500	2.06	2.08	138.36	151.92	285.40	316.24	4.50	4.54
31	State Transport Punjab	4,720	5,013	10.75	6.90	19.09	22.35	205.22	154.35	4.50	4.54
32	Rajasthan SRTC	21,384	19,822	4.58	4.42	76.82	123.07	351.45	544.53	4.93	4.93
33	Sikkim NT	774	870	7.98	9.16	6.67	5.63	53.18	51.59	3.30	4.28
34	South Bengal STC	2,031	2,244	4.79	4.70	47.72	43.76	228.60	205.86	4.10	4.12
35	State Exp.TC TN Ltd.	6,867	7,002	6.20	6.72	89.90	79.86	557.19	536.61	5.08	5.05
36	Thane MT	2,294	2,313	7.33	7.39	16.85	17.66	123.51	130.53	2.09	2.36
37	TN STC (Coimbatore) Ltd.	19,152	17,555	5.97	5.61	66.46	71.17	396.89	399.30	5.17	5.16
38	TN STC (Kumbakonam) Ltd.	23,329	22,106	6.20	6.01	72.82	76.06	451.81	457.16	5.59	5.58
39	TN STC (Madurai) Ltd.	14,813	14,735	5.90	6.12	72.10	72.12	425.69	441.14	5.37	5.37
40	TN STC (Salem) Ltd.	13,427	13,075	6.32	6.21	74.84	77.29	473.32	479.61	5.47	5.42
41	TN STC (Villupuram) Ltd.	22,821	22,629	6.58	6.66	72.43	72.28	476.45	481.06	5.56	5.58
42	Tripura RTC	467	480	9.94	7.62	7.16	8.90	71.12	67.84	5.02	4.95
43	Uttar Pradesh SRTC	26,595	27,172	2.77	3.06	120.83	112.14	334.73	342.64	5.16	5.18
44	Uttarakhand TC	7,804	7,588	6.37	6.25	49.31	47.80	314.15	298.55	4.66	4.71
Total (Reporting SRTUs)		7,62,049	7,48,349	5.4	5.4	55.9	58.6	304.1	317.8		
.... Not reported											
Unit of fuel efficiency of DTC is Kilometre per KG of CNG											
Source: As reported by the respective SRTUs											



## Physical Performance of SRTUs for the years ending March 2013 and March 2014

S. No.	Name of State Road Transport Undertaking (SRTU)	Passenger Kilometres Offered (Lakhs)		Passenger KMS Performed (Lakhs)		Occupancy Ratio (%)		Passenger Carried (Lakhs)		Passengers carried per Bus/Day (Number)	
		2013-14	2012-13	2013-14	2012-13	2013-14	2012-13	2013-14	2012-13	2013-14	2012-13
1	2	33	34	35	36	37	38	39	40	41	42
1	Ahmedabad MTC	29,621.6	30,647.4	15,351.8	19,022.7	51.8	62.1	2,022.7	2,396.0	534.9	586.1
2	Andhra Pradesh SRTC	12,99,236.0	14,76,939.0	8,82,441.0	10,17,168.0	67.9	68.9	50,381.0	51,673.1	623.3	629.8
3	Andaman & Nicobar ST	101.5	91.3	100.3	89.7	98.9	98.2	101.8	133.1	108.1	160.7
4	Arunachal Pradesh ST	91.9	79.0	83.1	78.5	90.5	99.4	0.3	0.3	0.4	0.4
5	BEST Undertaking	1,68,352.0	1,75,032.0	98,432.0	1,14,458.0	58.5	65.4	13,068.0	14,096.0	829.9	861.3
6	Bangalore Metropolitan TC	3,03,675.2	3,02,751.4	1,98,796.6	2,14,586.1	65.5	70.9	17,938.0	17,111.7	744.3	740.9
7	Bihar SRTC	3,433.0	4,831.2	2,677.7	3,575.1	78.0	74.0	26.5	52.9	17.5	35.0
8	Calcutta STC	12,277.0	14,777.5	10,120.0	12,175.0	82.4	82.4	865.1	1,077.2	330.1	378.8
9	Chandigarh TU	16,760.0	18,658.0	15,419.2	17,165.4	92.0	92.0	611.9	671.6	358.2	389.8
10	Delhi TC	186747.39	208511.31	155143.46	180219.85	83.1	86.4	15867.61	17071.79	813.9	834.9
11	Gujarat SRTC	5,08,471.6	5,08,151.0	3,36,104.2	3,51,520.5	66.1	69.2	8,049.6	8,410.6	280.9	298.5
12	Haryana ST	2,10,658.0	2,11,289.0	152849.0	164849.0	72.6	78.0	4,466.1	4,527.2	320.6	330.3
13	Himachal RTC	74,418.5	72,110.7	74,418.5	72,110.7	100.0	100.0	...	...	...	...
14	J&K SRTC	8,463.4	8,697.8	6,435.9	6,929.0	76.0	79.7	51.8	50.7	20.4	19.7
15	Kadamba TC Ltd.	11,069.8	8,397.8	7,782.0	7,902.0	70.3	94.1	317.3	301.1	158.9	194.1
16	Karnataka SRTC	5,14,568.8	4,89,613.3	3,54,624.8	3,68,678.8	68.9	75.3	9,565.5	9,390.9	317.5	328.5
17	Kerala SRTC	6,907.1	6,786.0	...	...	...	...	11,634.3	12,156.3	546.7	569.6
18	Maharashtra SRTC	9,06,642.0	8,86,740.0	5,28,386.0	5,36,151.0	58.3	60.5	25,630.0	26,064.0	388.9	408.1
19	Meghalaya STC	696.3	534.9	394.2	274.8	63.9	52.0	3.7	2.7	15.6	14.4
20	Metro TC (Chennai) Limited	2,57,947.0	2,47,877.0	1,92,169.0	1,87,962.0	74.5	75.8	18,068.0	17,544.0	1,352.5	1,340.7
21	Mizoram ST	...	...	...	...	...	...	0.5	0.5	3.6	4.3
22	Nagaland ST	...	...	...	...	...	...	15.0	15.0	19.3	17.6
23	Navi Mumbai MT	...	...	...	...	...	...	746.05	857.54	574.1	699.2
24	North Bengal STC	18,095.0	20,214.0	14,560.3	15,614.4	80.5	77.2	645.0	672.4	256.8	255.9
25	North Eastern Karnataka RTC	2,47,112.6	2,37,887.5	1,53,731.8	1,54,907.6	62.2	65.1	4,872.8	4,836.3	314.3	326.5
26	North Western Karnataka RTC	2,80,663.0	2,63,630.0	1,72,959.0	1,71,826.0	61.6	65.2	8,395.0	8,212.5	498.4	497.5
27	Odisha SRTC	...	...	...	...	...	...	54.8	57.2	35.6	41.7
28	Pepsu RTC	1081.54	1107.22	1073.84	1089.89	99.3	98.4	...	...	...	...
29	Pune Mahamandal	64,217.9	62,456.7	47,930.8	43,985.4	74.6	70.4	4,248.9	4,352.0	632.3	650.8
30	PUNBUS	78,212.2	77,504.1	44,281.8	45,132.3	56.6	58.2	1,266.6	1,252.0	286.3	285.6
31	State Transport Punjab	16,665.9	27,557.5	12,541.4	16,749.9	75.3	60.8	405.2	372.3	252.8	140.5
32	Rajasthan SRTC	2,99,790.5	2,95,211.5	222144.76	211371.43	74.1	71.6	3,466.0	3,129.1	203.2	191.4
33	Sikkim NT	623.0	555.0	375	441	60.2	79.5	12.8	13.1	36.2	37.9
34	South Bengal STC	17,689.0	17,921.0	16,734.1	16,039.8	94.6	89.5	957.5	948.1	618.7	544.5
35	State Exp.TC TN Ltd.	91,735.1	85,512.9	75,715.8	67,142.7	82.5	78.5	270.1	241.8	66.8	63.6
36	Thane MT	...	...	...	...	...	...	734.4	878.4	642.8	768.9
37	TN STC (Coimbatore) Ltd.	3,33,801.2	3,21,972.8	2,27,784.3	2,23,704.7	68.2	69.5	9,023.3	9,142.2	770.9	800.5
38	TN STC (Kumbakonam) Ltd.	3,88,195.0	3,84,238.0	2,68,500.0	2,64,657.7	69.2	68.9	10,749.6	10,616.6	783.3	790.8
39	TN STC (Madurai) Ltd.	2,65,797.7	2,58,912.6	1,90,220.8	1,88,090.9	71.6	72.6	6,713.5	6,796.8	733.1	773.0
40	TN STC (Salem) Ltd.	2,34,325.5	2,36,292.1	1,65,293.2	1,67,153.1	70.5	70.7	5,654.6	5,879.9	729.7	764.6
41	TN STC (Villupuram) Ltd.	3,76,590.6	3,74,536.6	2,84,793.5	2,80,068.6	75.6	74.8	8,498.0	8,568.1	671.2	690.4
42	Tripura RTC	585.4	655.2	353.6	393.1	60.4	60.0	6.6	8.8	38.5	38.3
43	Uttar Pradesh SRTC	5,63,005.0	5,33,846.0	3,65,953.0	3,84,369.0	65.0	72.0	5356.00	5265.00	152.9	162.2
44	Uttarakhand TC	1,515.7	1,419.4	1,376.6	1,297.5	90.8	91.4	350.72	358.78	78.4	80.9
Total (Reporting SRTUs)		77,99,839.7	78,73,945.6	52,98,052.3	55,28,951.1	67.9	70.2	2,51,111.9	2,55,205.5		
...: Not reported											
Source: As reported by the respective SRTUs											

## Physical Performance of SRTUs for the years ending March 2013 and March 2014

S. No.	Name of State Road Transport Undertaking (SRTU)	Total Revenue		Total Cost		Net Profit/Loss	
		(Rs. Lakhs)		(Rs. Lakhs)		(Rs. Lakhs)	
		2013-14	2012-13	2013-14	2012-13	2013-14	2012-13
1	2	3	4	5	6	7	8
1	Ahmedabad MTC	15,374.75	14,373.79	35,633.82	31,591.22	-20,259.07	-17,217.43
2	Andhra Pradesh SRTC*	6,60,324.12	6,66,151.62	7,44,592.96	6,69,864.92	-84,268.84	-3,713.30
3	Andaman & Nicobar ST	1,886.55	1,671.55	4,870.71	4,299.22	-2,984.16	-2,627.67
4	Arunachal Pradesh ST	16.20	15.40	54.95	53.00	-38.75	-37.60
5	BEST Undertaking	1,43,510.38	1,42,568.38	2,18,435.18	2,05,611.60	-74,924.80	-63,043.22
6	Bangalore Metropolitan TC	2,01,394.23	1,66,045.58	2,15,146.98	1,80,841.03	-13,752.75	-14,795.45
7	Bihar SRTC	1,630.53	2,053.36	2,576.02	3,062.69	-945.49	-1,009.33
8	Calcutta STC	6,197.60	7,043.71	23,052.52	21,853.94	-16,854.92	-14,810.23
9	Chandigarh TU	10,430.16	10,795.10	17,551.98	17,812.39	-7,121.82	-7,017.29
10	Delhi TC	120957.80	130444.24	4,66,803.19	4,29,667.95	-3,45,845.39	-2,99,223.71
11	Gujarat SRTC	2,77,819.16	2,48,547.88	2,97,164.54	2,72,131.43	-19,345.38	-23,583.55
12	Haryana ST	1,24,308.49	1,13,245.18	1,64,987.88	1,41,726.37	-40,679.39	-28,481.19
13	Himachal RTC	...	...	...	...	...	...
14	J&K SRTC	5,784.89	5,453.78	10,183.98	8,234.63	-4,399.09	-2,780.85
15	Kadamba TC Ltd.	12,464.47	9,477.47	14,869.25	10,801.64	-2,404.78	-1,324.17
16	Karnataka SRTC	2,96,626.35	2,59,233.00	3,04,182.14	2,59,058.80	-7,555.79	174.20
17	Kerala SRTC	1,69,058.00	1,61,701.72	2,27,706.00	2,16,788.28	-58,648.00	-55,086.56
18	Maharashtra SRTC	6,73,626.00	6,09,579.00	7,32,321.00	6,52,462.00	-58,695.00	-42,883.00
19	Meghalaya STC	835.19	1,059.36	1,208.19	1,401.20	-373.00	-341.84
20	Metro TC (Chennai) Limited	1,35,486.14	1,25,263.34	1,49,679.69	1,36,888.28	-14,193.55	-11,624.94
21	Mizoram ST	170.52	194.60	2,402.36	1,890.14	-2,231.84	-1,695.54
22	Nagaland ST	1,225.00	1,137.00	5,051.00	4,468.00	-3,826.00	-3,331.00
23	Navi Mumbai MT	8998.75	10103.96	12,644.86	11,740.99	-3,646.11	-1,637.03
24	North Bengal STC	7,255.45	7,511.84	18,876.49	17,931.44	-11,621.04	-10,419.60
25	North Eastern Karnataka RTC	1,31,070.19	1,13,340.60	1,34,941.85	1,15,433.25	-3,871.66	-2,092.65
26	North Western Karnataka RTC	1,54,459.77	1,31,400.00	1,60,339.00	1,37,731.33	-5,879.23	-6,331.33
27	Odisha SRTC	7,792.26	7,643.57	7,810.59	6,923.10	-18.33	720.47
28	Pepsu RTC	36712.84	34083.71	40,294.21	35,180.58	-3,581.37	-1,096.87
29	Pune Mahamandal	60,262.53	53,261.97	70,203.26	59,523.50	-9,940.73	-6,261.53
30	PUNBUS	37,120.62	40,058.62	34,918.90	33,352.74	2,201.72	6,705.88
31	State Transport Punjab	10,967.29	14,076.24	20,764.39	21,326.47	-9,797.10	-7,250.23
32	Rajasthan SRTC**	1,62,122.69	1,44,331.97	1,94,564.63	1,77,995.90	-32,441.94	-64,840.65
33	Sikkim NT	3,410.00	2,901.00	3,908.00	3,661.00	-498.00	-760.00
34	South Bengal STC	13,492.79	12,407.31	17,039.97	16,574.55	-3,547.18	-4,167.24
35	State Exp.TC TN Ltd.	61,943.84	50,753.62	75,115.96	64,228.91	-13,172.12	-13,475.29
36	Thane MT	8,074.64	7,005.11	10,787.33	9,590.81	-2,712.69	-2,585.70
37	TN STC (Coimbatore) Ltd.	1,23,538.63	1,13,779.64	1,44,411.17	1,30,548.54	-20,872.54	-16,768.90
38	TN STC (Kumbakonam) Ltd.	1,57,915.86	1,45,906.22	1,72,382.43	1,54,121.20	-14,466.57	-8,214.98
39	TN STC (Madurai) Ltd.	1,05,100.23	99,484.78	1,16,236.00	1,05,415.79	-11,135.77	-5,931.01
40	TN STC (Salem) Ltd.	86,744.91	82,270.52	1,03,254.53	91,950.94	-16,509.62	-9,680.42
41	TN STC (Villupuram) Ltd.	1,53,204.52	1,42,883.00	1,66,326.28	1,47,791.43	-13,121.76	-4,908.43
42	Tripura RTC	330.07	1,900.00	1,890.27	3,175.00	-1,560.20	-1,275.00
43	Uttar Pradesh SRTC	2,91,465.63	2,52,935.80	3,05,108.87	2,61,195.82	-13,643.24	-8,260.02
44	Uttarakhand TC	40,428.84	33,714.68	44,456.75	36,249.48	-4,027.91	-2,534.80
Total (Reporting SRTUs)		45,21,538.88	41,77,809.22	54,94,750.08	49,12,151.50	-9,73,211.20	-7,65,519.00
* Financial performance of Andhra Pradesh SRTC do not include figures of private hired buses.							
**Rajasthan SRTC's Net Profit and Loss includes Prior period adjustment of Rs. (-)31176.72 in 2012-13. Hence, Profit /Loss will not equal to Total Revenue minus Total Cost as are given in Col.4 and 6, respectively.							
Source: As reported by the respective SRTUs				...: Not reported			

## Financial Performance of SRTUs for the years ending March 2013 and March 2014

S. No.	Name of State Road Transport Undertaking (SRTU)	Revenue/Km		Cost/KM		Profit/Loss per Km	
		(Paise)		(Paise)		(Paise)	
		2013-14	2012-13	2013-14	2012-13	2013-14	2012-13
1	2	9	10	11	12	13	14
1	Ahmedabad MTC	2,837.61	2,656.60	6,576.69	5,838.76	-3,739.08	-3,182.17
2	Andhra Pradesh SRTC	2,517.82	2,236.68	2,839.14	2,249.15	-321.32	-12.47
3	Andaman & Nicobar ST	1,880.34	1,863.70	4,854.69	4,793.42	-2,974.34	-2,929.72
4	Arunachal Pradesh ST	19.97	20.08	67.74	69.09	-47.77	-49.02
5	BEST Undertaking	5,626.14	5,375.88	8,563.47	7,753.08	-2,937.33	-2,377.20
6	Bangalore Metropolitan TC	4,199.30	3,579.82	4,486.06	3,898.80	-286.76	-318.98
7	Bihar SRTC	2,279.82	2,040.10	3,601.82	3,042.91	-1,321.99	-1,002.81
8	Calcutta STC	2,873.25	2,705.27	10,687.31	8,393.42	-7,814.06	-5,688.15
9	Chandigarh TU	3,111.62	2,892.89	5,236.27	4,773.39	-2,124.65	-1,880.50
10	Delhi TC	3,821.48	3,691.03	14,747.94	12,157.81	-10,926.46	-8,466.78
11	Gujarat SRTC	2,690.07	2,401.66	2,877.39	2,629.54	-187.32	-227.88
12	Haryana ST	2,950.48	2,679.86	3,916.01	3,353.85	-965.53	-673.99
13	Himachal RTC	...	...	...	...	...	...
14	J&K SRTC	2,870.77	2,633.53	5,053.83	3,976.35	-2,183.06	-1,342.82
15	Kadamba TC Ltd.	4,357.60	3,707.35	5,198.31	4,225.33	-840.71	-517.98
16	Karnataka SRTC	3,001.61	2,753.22	3,078.07	2,751.37	-76.46	1.85
17	Kerala SRTC	3,044.83	2,910.97	4,101.11	3,902.65	-1,056.28	-991.68
18	Maharashtra SRTC	3,291.44	3,058.45	3,578.23	3,273.60	-286.79	-215.16
19	Meghalaya STC	3,948.89	6,535.23	5,712.48	8,644.05	-1,763.59	-2,108.82
20	Metro TC (Chennai) Limited	3,763.05	3,638.48	4,157.27	3,976.14	-394.22	-337.67
21	Mizoram ST	2,611.33	2,729.31	36,789.59	26,509.68	-34,178.25	-23,780.36
22	Nagaland ST	2,053.65	1,960.34	8,467.73	7,703.45	-6,414.08	-5,743.10
23	Navi Mumbai MT	3,885.30	3,951.80	5,459.55	4,592.06	-1,574.25	-640.27
24	North Bengal STC	2,004.77	1,858.03	5,215.80	4,435.29	-3,211.03	-2,577.26
25	North Eastern Karnataka RTC	2,864.20	2,525.17	2,948.80	2,571.79	-84.60	-46.62
26	North Western Karnataka RTC	2,806.73	2,492.13	2,913.56	2,612.21	-106.83	-120.08
27	Odisha SRTC	2,673.80	2,384.67	2,680.09	2,159.89	-6.29	224.77
28	Pepsu RTC	3,418.84	3,127.26	3,752.35	3,227.90	-333.51	-100.64
29	Pune Mahamandal	5,494.45	5,043.22	6,400.79	5,636.11	-906.35	-592.89
30	PUNBUS	2,940.13	2,889.63	2,765.74	2,405.90	174.39	483.73
31	State Transport Punjab	3,335.14	3,441.46	6,314.44	5,214.04	-2,979.29	-1,772.59
32	Rajasthan SRTC	2,703.93	1,620.94	3,245.01	1,999.00	-541.08	-728.20
33	Sikkim NT	18,109.40	16,215.76	20,754.12	20,463.95	-2,644.72	-4,248.18
34	South Bengal STC	3,813.89	3,461.67	4,816.54	4,624.34	-1,002.65	-1,162.67
35	State Exp. TC TN Ltd.	2,748.93	2,486.85	3,333.48	3,147.12	-584.55	-660.27
36	Thane MT	5,722.64	4,697.63	7,645.17	6,431.61	-1,922.53	-1,733.97
37	TN STC (Coimbatore) Ltd.	2,659.11	2,494.95	3,108.38	2,862.66	-449.27	-367.71
38	TN STC (Kumbakonam) Ltd.	2,546.76	2,377.40	2,780.07	2,511.26	-233.31	-133.86
39	TN STC (Madurai) Ltd.	2,695.98	2,564.78	2,981.63	2,717.69	-285.65	-152.91
40	TN STC (Salem) Ltd.	2,365.10	2,230.47	2,815.24	2,492.92	-450.14	-262.45
41	TN STC (Villupuram) Ltd.	2,539.53	2,393.35	2,757.03	2,475.57	-217.51	-82.22
42	Tripura RTC	2,705.49	12,179.49	15,494.02	20,352.56	-12,788.52	-8,173.08
43	Uttar Pradesh SRTC	2,485.00	2,274.19	2,601.32	2,348.46	-116.32	-74.27
44	Uttarakhand TC	2,878.21	2,546.46	3,164.97	2,737.92	-286.76	-191.45
...: Not reported							
Source: As reported by the respective SRTUs							

## Financial Performance of SRTUs for the years ending March 2013 and March 2014

S. No.	Name of State Road Transport Undertaking (SRTU)	Revenue/Bus/Day		Cost/Bus/Day		Profit/Loss per Bus/Day	
		(Rs.)		(Rs.)		(Rs.)	
		2013-14	2012-13	2013-14	2012-13	2013-14	2012-13
1	2	15	16	17	18	19	20
1	Ahmedabad MTC	4,065.89	3,516.09	9,423.45	7,727.79	-5,357.56	-4,211.70
2	Andhra Pradesh SRTC	8,169.37	8,119.74	9,211.92	8,165.00	-1,042.55	-45.26
3	Andaman & Nicobar ST	2,003.35	2,017.44	5,172.25	5,188.85	-3,168.91	-3,171.41
4	Arunachal Pradesh ST	20.27	20.38	68.74	70.15	-48.48	-49.77
5	BEST Undertaking	9,114.03	8,710.93	13,872.34	12,562.88	-4,758.31	-3,851.94
6	Bangalore Metropolitan TC	8,356.28	7,188.99	8,926.91	7,829.57	-570.63	-640.57
7	Bihar SRTC	1,079.04	1,358.85	1,704.73	2,026.80	-625.70	-667.94
8	Calcutta STC	2,364.86	2,477.26	8,796.32	7,685.98	-6,431.46	-5,208.73
9	Chandigarh TU	6,105.94	6,266.02	10,275.13	10,339.21	-4,169.20	-4,073.19
10	Delhi TC	6,204.67	6,379.53	23,945.19	21,013.43	-17,740.53	-14,633.90
11	Gujarat SRTC	9,693.69	8,821.78	10,368.69	9,658.84	-675.00	-837.06
12	Haryana ST	8,924.82	4,522.65	11,845.43	10,340.65	-2,920.61	-2,078.05
13	Himachal RTC	...	...	...	...	...	...
14	J&K SRTC	2,283.72	1,622.52	4,020.36	3,204.63	-1,736.64	-1,082.21
15	Kadamba TC Ltd.	6,243.00	4,093.41	7,447.47	6,963.18	-1,204.47	-853.61
16	Karnataka SRTC	9,844.64	9,069.43	10,095.41	9,063.34	-250.77	6.09
17	Kerala SRTC	7,944.64	7,576.85	10,700.72	10,158.04	-2,756.08	-2,581.19
18	Maharashtra SRTC	10,221.83	9,544.95	11,112.48	10,216.42	-890.66	-671.47
19	Meghalaya STC	3,520.30	5,581.45	5,092.48	7,382.51	-1,572.18	-1,801.05
20	Metro TC (Chennai) Limited	10,141.94	5,215.20	11,204.41	10,461.27	-1,062.47	-888.40
21	Mizoram ST	1,374.05	1,568.09	19,358.26	15,230.78	-17,984.21	-13,662.69
22	Nagaland ST	1,575.66	1,336.94	6,496.88	5,253.69	-4,921.22	-3,916.75
23	Navi Mumbai MT	6,925.31	8,238.71	9,731.31	9,573.54	-2,806.00	-1,334.83
24	North Bengal STC	2,889.24	2,858.39	7,516.92	6,823.23	-4,627.68	-3,964.84
25	North Eastern Karnataka RTC	8,455.30	7,652.10	8,705.06	7,793.38	-249.76	-141.28
26	North Western Karnataka RTC	9,169.61	7,959.32	9,518.63	8,342.83	-349.02	-383.51
27	Odisha SRTC	5,058.92	5,569.49	5,070.82	5,044.52	-11.90	524.97
28	Pepsu RTC	10,170.18	9,518.86	11,162.29	9,825.19	-992.11	-306.33
29	Pune Mahamandal	8,968.11	7,965.24	10,447.46	8,901.64	-1,479.35	-936.40
30	PUNBUS	8,391.12	9,138.19	7,893.42	7,608.44	497.70	1,529.75
31	State Transport Punjab	6,844.50	5,311.99	12,958.71	8,048.03	-6,114.21	-2,736.04
32	Rajasthan SRTC	9,503.03	8,826.56	11,404.66	10,885.27	-1,901.63	-3,965.30
33	Sikkim NT	9,631.41	8,366.26	11,037.99	10,558.04	-1,406.58	-2,191.78
34	South Bengal STC	8,718.53	7,126.34	11,010.58	9,519.86	-2,292.05	-2,393.52
35	State Exp.TC TN Ltd.	15,316.71	13,344.63	18,573.75	16,887.68	-3,257.04	-3,543.05
36	Thane MT	7,067.83	6,131.66	9,442.28	8,394.95	-2,374.45	-2,263.29
37	TN STC (Coimbatore) Ltd.	10,553.85	9,962.45	12,336.98	11,430.72	-1,783.13	-1,468.27
38	TN STC (Kumbakonam) Ltd.	11,506.55	10,868.49	12,560.66	11,480.42	-1,054.11	-611.93
39	TN STC (Madurai) Ltd.	11,476.52	11,314.28	12,692.50	11,988.81	-1,215.98	-674.53
40	TN STC (Salem) Ltd.	11,194.41	10,697.61	13,324.97	11,956.35	-2,130.56	-1,258.74
41	TN STC (Villupuram) Ltd.	12,099.69	11,513.54	13,136.02	11,909.06	-1,036.32	-395.52
42	Tripura RTC	1,924.05	8,262.67	11,018.77	13,807.35	-9,094.72	-5,544.68
43	Uttar Pradesh SRTC	8,318.08	7,792.36	8,707.44	8,046.83	-389.36	-254.47
44	Uttarakhand TC	9,041.95	7,602.39	9,942.80	8,173.96	-900.85	-571.58
....: Not reported							
Source: As reported by the respective SRTUs							

## Financial Performance of SRTUs for the years ending March 2013 and March 2014

S. No.	Name of State Road Transport Undertaking (SRTU)	Staff Costs		Fuel & Lubricant Costs (Rs.Lakhs)		Cost of Tyres & Tubes		Cost of Spares	
		(Rs.Lakhs)		(Rs.Lakhs)		(Rs.Lakhs)		(Rs.Lakhs)	
		2013-14	2012-13	2013-14	2012-13	2013-14	2012-13	2013-14	2012-13
1	2	21	22	23	24	25	26	27	28
1	Ahmedabad MTC	17,012.00	15,724.96	5,361.68	5,249.00	246.66	182.27	322.79	455.20
2	Andhra Pradesh SRTC	2,99,258.43	2,67,343.43	2,51,505.84	2,48,260.86	17,921.09	18,730.75	10,910.15	10,288.36
3	Andaman & Nicobar ST	1,675.44	1,604.15	1,594.07	1,246.87	200.00	191.56	338.55	302.55
4	Arunachal Pradesh ST	26.95	25.98	13.00	12.02	1.49	1.45	13.51	13.55
5	BEST Undertaking	1,38,497.95	1,21,381.37	43,879.13	38,846.45	2,615.46	2,620.02	7,654.12	7,146.35
6	Bangalore Metropolitan TC	90,245.67	75,799.70	76,621.97	61,794.82	3,515.13	3,685.70	5,899.59	6,112.66
7	Bihar SRTC	1,224.00	1,491.00	815.38	957.17	98.79	133.75	131.53	145.31
8	Calcutta STC	16,894.16	15,369.37	4,439.42	4,582.29	181.87	372.56	321.54	311.71
9	Chandigarh TU	7,695.98	7,105.61	5,796.71	4,643.61	315.74	287.01	833.03	753.99
10	Delhi TC	127334.08	121432.98	54621.78	56868.78	885.60	959.39	2737.18	2752.34
11	Gujarat SRTC	1,06,480.33	1,03,470.96	1,13,288.71	96,740.52	7,116.87	6,591.88	3,172.82	2,979.31
12	Haryana ST	69,657.77	61,986.36	55,097.58	41,722.41	2,696.09	3,101.53	3,177.97	2,751.18
13	Himachal RTC	...	...	...	...	...	...	...	...
14	J&K SRTC	5,507.54	4,169.22	2,764.70	2,251.38	235.77	229.24	225.69	203.86
15	Kadamba TC Ltd.	8,051.53	6,349.90	3,956.64	2,879.63	236.21	220.97	107.50	163.59
16	Karnataka SRTC	98,128.66	87,540.78	1,25,105.84	1,01,254.30	9,434.19	9,686.82	8,829.02	8,055.31
17	Kerala SRTC	66,978.00	57,978.23	72,000.00	70,216.03	4,845.00	4,807.87	4,537.00	4,190.10
18	Maharashtra SRTC	2,80,125.00	2,63,343.00	2,56,529.00	2,05,589.00	18,994.00	16,981.00	13,906.00	13,663.00
19	Meghalaya STC	846.39	1,060.24	209.20	173.80	14.96	17.85	12.30	18.37
20	Metro TC (Chennai) Limited	74,217.76	68,242.21	47,772.73	38,446.19	3,320.98	3,289.67	4,385.66	4,353.86
21	Mizoram ST	2,172.98	1,728.10	128.84	94.63	39.78	36.65	60.74	30.74
22	Nagaland ST	3,298.00	2,934.00	802.00	672.00	239.00	159.00	259.00	267.00
23	Navi Mumbai MT	4894.23	4562.82	3809.79	3620.80	257.94	246.81	2286.91	1821.53
24	North Bengal STC	9,834.17	9,562.08	5,615.37	5,215.03	481.37	331.01	437.46	291.31
25	North Eastern Karnataka RTC	48,159.18	42,523.39	54,121.09	44,475.86	5,621.67	5,098.52	3,084.75	2,455.86
26	North Western Karnataka RTC	56,733.76	51,710.09	63,499.30	52,075.91	4,721.21	4,387.47	2,947.78	4,176.93
27	Odisha SRTC	1,889.16	1,329.41	3,725.93	3,504.09	394.35	432.33	345.55	348.42
28	Pepsu RTC	16352.11	12999.32	13107.95	11287.42	559.61	574.11	357.46	431.11
29	Pune Mahamandal	34,035.95	29,351.10	13,415.46	11,583.12	1,776.14	1,871.71		
30	PUNBUS	8,876.04	8,458.00	15,252.89	13,907.30	1,061.57	1,093.91	803.95	774.86
31	State Transport Punjab	14,757.60	14,864.13	3,943.21	4,140.58	183.85	243.98	151.82	236.53
32	Rajasthan SRTC	71,534.68	74,224.42	64,698.93	51,885.11	4,623.28	4,504.64	2,267.50	2,343.52
33	Sikkim NT	3,054.00	2,715.00	588.00	530.00	91.00	40.00	119.00	100.00
34	South Bengal STC	7,012.99	7,289.06	5,070.82	4,423.68	307.36	267.43	393.33	704.10
35	State Exp.TC TN Ltd.	25,384.48	23,884.21	25,400.74	19,796.99	1,768.14	1,172.71	891.04	783.37
36	Thane MT	6,040.82	5,162.74	3,101.31	2,722.14	132.21	172.63	399.07	315.79
37	TN STC (Coimbatore) Ltd.	66,591.89	60,670.56	51,862.74	43,411.01	3,826.05	3,954.98	2,186.55	2,174.79
38	TN STC (Kumbakonam) Ltd.	75,499.79	67,345.63	64,423.27	54,457.20	4,972.93	5,189.50	2,992.28	2,765.35
39	TN STC (Madurai) Ltd.	53,331.69	48,470.53	42,416.77	35,934.88	3,175.27	3,173.78	1,690.99	1,535.57
40	TN STC (Salem) Ltd.	44,212.34	39,237.97	38,945.53	33,536.95	1,518.33	1,464.83	2,201.65	2,358.48
41	TN STC (Villupuram) Ltd.	71,426.07	64,508.23	63,106.75	52,616.87	3,986.39	4,267.82	2,735.10	3,275.02
42	Tripura RTC	1,445.00	1,460.00	111.41	180.00	19.14	50.00	40.49	70.00
43	Uttar Pradesh SRTC	92,652.78	82,019.20	1,02,880.68	82,135.74	6,936.21	7,260.08	7,044.69	7,250.50
44	Uttarakhand TC	14,537.24	12,293.17	17,155.56	13,720.36	2,138.19	1,118.20	2,127.64	1,149.51
Total (Reporting SRTUs)		21,43,584.59	19,50,722.61	17,78,557.72	15,27,662.80	1,21,706.89	1,19,203.39	1,03,340.70	1,00,320.89
...: Not reported									
*: Cost of Tyres and Tubes include cost of spares									
Source: As reported by the respective SRTUs									

## Financial Performance of SRTUs for the years ending March 2013 and March 2014

S. No.	Name of State Road Transport Undertaking (SRTU)	Interest		Depreciation		Taxes		Other Cost		Profit before Tax	
		(Rs.Lakhs)		(Rs.Lakhs)		(Rs.Lakhs)		(Rs.Lakhs)		(Rs.Lakhs)	
		2013-14	2012-13	2013-14	2012-13	2013-14	2012-13	2013-14	2012-13	2013-14	2012-13
1	2	29	30	31	32	33	34	35	36	37	38
1	Ahmedabad MTC	738.38	643.37	0	0	160.12	188.52	11,792.19	9,147.90	-20,098.95	-17,028.91
2	Andhra Pradesh SRTC	38,471.32	36,861.90	39,567.58	42,734.72	45,338.19	7,789.20	41,620.36	37,855.70	-38,930.65	4,075.90
3	Andaman & Nicobar ST	517.62	471.02	443.59	385.22	101.44	97.85	0.00	0.00	-2,882.72	-2,529.82
4	Arunachal Pradesh ST	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-38.75	-37.60
5	BEST Undertaking	11,542.91	16,118.52	3,736.16	6,749.10	2,483.58	2,616.08	8,025.87	10,133.71	-72,441.22	-60,427.14
6	Bangalore Metropolitan TC	5,972.88	3,230.17	13,614.62	12,742.02	9,798.93	8,413.81	9,478.19	9,062.15	-3,953.82	-6,381.64
7	Bihar SRTC	...	...	...	...	31.74	37.66	274.58	297.80	-913.75	-971.67
8	Calcutta STC	0.00	0.00	800.00	800.00	0.00	0.00	415.53	418.01	-16,854.92	-14,810.23
9	Chandigarh TU	74.22	74.20	758.38	762.88	830.72	1,080.85	1,247.20	3,104.24	-6,291.10	-5,936.44
10	Delhi TC	234915.48	203959.67	17141.82	17744.39	2249.87	2169.20	26917.38	23781.20	-3,43,595.52	-2,97,054.51
11	Gujarat SRTC	9,426.61	8,365.61	15,780.20	15,840.96	32,422.33	29,146.85	9,476.67	8,995.34	13,076.95	5,563.30
12	Haryana ST	2,900.00	2,900.00	3,380.00	3,380.00	22,726.93	20,821.31	5,351.54	5,063.58	-17,952.46	-7,659.88
13	Himachal RTC	...	...	...	...	...	...	...	...	...	...
14	J&K SRTC	...	...	491.96	456.29	756.64	729.30	201.68	195.34	-3,642.45	-2,051.55
15	Kadamba TC Ltd.	573.82	690.51	1,028.98	510.19	173.93	157.64	740.64	-170.79	-2,230.85	-1,166.53
16	Karnataka SRTC	3,022.22	2,256.68	20,916.15	19,566.89	14,542.09	12,813.47	24,203.97	18,456.81	6,986.30	12,987.67
17	Kerala SRTC	22,846.00	25,222.28	6,700.00	6,610.21	27,000.00	26,956.66	22,800.00	20,806.90	-31,648.00	-28,129.90
18	Maharashtra SRTC	134.00	250.00	40,793.00	36,457.00	99,735.00	90,682.00	22,105.00	25,497.00	41,040.00	47,799.00
19	Meghalaya STC	...	...	66.23	49.80	8.93	35.99	50.18	45.15	-364.07	-305.85
20	Metro TC (Chennai) Limited	7,683.12	7,705.42	5,466.71	7,945.35	1,070.39	1,053.55	5,762.34	5,852.03	-13,123.16	-10,571.39
21	Mizoram ST	0.00	0.00	0.00	0.00	0.02	0.02	0.00	0.00	-2,231.82	-1,695.52
22	Nagaland ST	...	...	377.00	372.00	42	42	34.00	22.00	-3,784.00	-3,289.00
23	Navi Mumbai MT	137.64	142.23	1028.73	1028.73	229.62	318.07	...	...	-3,416.49	-1,318.96
24	North Bengal STC	1,302.00	1,367.10	580.00	609.00	2.17	0.00	623.95	555.91	-11,618.87	-10,419.60
25	North Eastern Karnataka RTC	1,603.75	1,535.25	7,487.52	7,806.32	6,200.28	5,343.28	8,663.61	6,194.77	2,328.62	3,250.63
26	North Western Karnataka RTC	3,106.41	3,345.63	9,757.04	9,749.07	7,036.89	5,877.80	12,536.61	6,408.43	1,157.66	-453.53
27	Odisha SRTC	111.00	111.00	667.92	574.93	367.53	365.77	309.15	257.15	349.20	1,086.24
28	Pepsu RTC	793.71	950.03	929.93	855.29	3,589.06	3,108.72	4604.38	4974.58	7.69	2,011.85
29	Pune Mahamandal	439.44	425.20	3,848.93	4,557.95	2,177.09	1,538.94	14,510.25	10,195.48	-7,763.64	-4,722.59
30	PUNBUS	286.15	317.50	1,280.99	1,806.59	6,430.91	6,272.14	926.40	722.44	8,632.63	12,978.02
31	State Transport Punjab	149.47	209.59	36.39	59.37	1,370.24	1,413.00	171.81	159.29	-8,426.86	-5,837.23
32	Rajasthan SRTC	7,685.05	6,920.59	6,212.57	4,157.55	14,929.48	14,422.53	22,613.14	19,537.54	-17,512.46	-50,418.12
33	Sikkim NT	0.00	0.00	0.00	0.00	56.00	56.00	0.00	220.00	-442.00	-704.00
34	South Bengal STC	2,193.27	2,133.07	965.41	997.06	410.34	394.93	686.45	365.22	-3,136.84	-3,772.31
35	State Exp.TC TN Ltd.	6,695.42	6,355.58	4,675.09	4,409.91	904.27	1,003.68	9,396.78	6,822.46	-12,267.85	-12,471.61
36	Thane MT	...	...	...	...	...	...	1,113.92	1,217.51	...	...
37	TN STC (Coimbatore) Ltd.	6,468.30	7,000.14	5,471.22	5,512.05	3,458.46	3,384.21	4,545.96	4,440.80	-17,414.08	-13,384.69
38	TN STC (Kumbakonam) Ltd.	6,161.29	6,455.06	5,708.23	7,079.41	4,183.47	4,063.30	8,441.17	6,765.75	-10,283.10	-4,151.68
39	TN STC (Madurai) Ltd.	3,702.30	3,769.34	3,826.32	4,725.82	2,292.38	2,218.88	5,800.28	5,586.99	-8,843.39	-3,712.13
40	TN STC (Salem) Ltd.	4,436.50	4,589.61	3,133.79	2,584.48	2,466.47	2,529.63	6,339.92	5,648.99	-14,043.15	-7,150.79
41	TN STC (Villupuram) Ltd.	4,538.82	4,393.43	6,181.69	5,895.49	4,180.36	4,114.39	10,171.10	8,720.18	-8,941.40	-794.04
42	Tripura RTC	0.00	1,160.00	70.00	80.00	10.57	25.00	193.66	150.00	-1,549.63	-1,250.00
43	Uttar Pradesh SRTC	4,026.90	2,833.85	14,598.60	12,698.55	26,523.00	29,366.49	50,446.01	37,631.41	12,879.76	21,106.47
44	Uttarakhand TC	0.00	0.00	2,097.34	2,325.32	3,548.77	2,722.57	2,852.01	2,920.35	-479.14	187.77
Total (Reporting SRTUs)		3,92,656.00	3,62,763.55	2,49,620.09	2,50,619.91	3,49,840.21	2,93,371.29	3,55,443.88	3,08,059.32		
...: Not reported											
*: Others include depreciation											
Source: As reported by the respective SRTUs											

## Financial Performance of SRTUs for the years ending March 2013 and March 2014

S. No.	Name of State Road Transport Undertaking (SRTU)	Staff Cost as % of Total Cost		Fuel & Lubricant Cost as % of Total Cost		Tyres & Tubes Cost as % of Total Cost		Spares Cost as % of Total Cost	
		2013-14	2012-13	2013-14	2012-13	2013-14	2012-13	2013-14	2012-13
1	2	39	40	41	42	43	44	45	46
1	Ahmedabad MTC	47.74	49.78	15.05	16.62	0.69	0.58	0.91	1.44
2	Andhra Pradesh SRTC	40.19	39.91	33.78	37.06	2.41	2.80	1.47	1.54
3	Andaman & Nicobar ST	34.40	37.31	32.73	29.00	4.11	4.46	6.95	7.04
4	Arunachal Pradesh ST	49.04	49.02	23.66	22.68	2.71	2.74	24.59	25.57
5	BEST Undertaking	63.40	59.03	20.09	18.89	1.20	1.27	3.50	3.48
6	Bangalore Metropolitan TC	41.95	41.92	35.61	34.17	1.63	2.04	2.74	3.38
7	Bihar SRTC	47.52	48.68	31.65	31.25	3.83	4.37	5.11	4.74
8	Calcutta STC	73.29	70.33	19.26	20.97	0.79	1.70	1.39	1.43
9	Chandigarh TU	43.85	39.89	33.03	26.07	1.80	1.61	4.75	4.23
10	Delhi TC	27.28	28.26	11.70	13.24	0.19	0.22	0.59	0.64
11	Gujarat SRTC	35.83	38.02	38.12	35.55	2.39	2.42	1.07	1.09
12	Haryana ST	42.22	43.74	33.39	29.44	1.63	2.19	1.93	1.94
13	Himachal RTC	...	...	...	...	...	...	...	...
14	J&K SRTC	54.08	50.63	27.15	27.34	2.32	2.78	2.22	2.48
15	Kadamba TC Ltd.	54.15	58.79	26.61	26.66	1.59	2.05	0.72	1.51
16	Karnataka SRTC	32.26	33.79	41.13	39.09	3.10	3.74	2.90	3.11
17	Kerala SRTC	29.41	26.74	31.62	32.39	2.13	2.22	1.99	1.93
18	Maharashtra SRTC	38.25	40.36	35.03	31.51	2.59	2.60	1.90	2.09
19	Meghalaya STC	70.05	75.67	17.32	12.40	1.24	1.27	1.02	1.31
20	Metro TC (Chennai) Limited	49.58	49.85	31.92	28.09	2.22	2.40	2.93	3.18
21	Mizoram ST	90.45	91.43	5.36	5.01	1.66	1.94	2.53	1.63
22	Nagaland ST	65.29	65.67	15.88	15.04	4.73	3.56	5.13	5.98
23	Navi Mumbai MT	38.71	38.86	30.13	30.84	2.04	2.10	18.09	15.51
24	North Bengal STC	52.10	53.33	29.75	29.08	2.55	1.85	2.32	1.62
25	North Eastern Karnataka RTC	35.69	36.84	40.11	38.53	4.17	4.42	2.29	2.13
26	North Western Karnataka RTC	35.38	37.54	39.60	37.81	2.94	3.19	1.84	3.03
27	Odisha SRTC	24.19	19.20	47.70	50.61	5.05	6.24	4.42	5.03
28	Pepsu RTC	40.58	36.95	32.53	32.08	1.39	1.63	0.89	1.23
29	Pune Mahamandal	48.48	49.31	19.11	19.46	2.53	3.14	0.00	0.00
30	PUNBUS	25.42	25.36	43.68	41.70	3.04	3.28	2.30	2.32
31	State Transport Punjab	71.07	69.70	18.99	19.42	0.89	1.14	0.73	1.11
32	Rajasthan SRTC	36.77	41.70	33.25	29.15	2.38	2.53	1.17	1.32
33	Sikkim NT	78.15	74.16	15.05	14.48	2.33	1.09	3.05	2.73
34	South Bengal STC	41.16	43.98	29.76	26.69	1.80	1.61	2.31	4.25
35	State Exp.TC TN Ltd.	33.79	37.19	33.82	30.82	2.35	1.83	1.19	1.22
36	Thane MT	56.00	53.83	28.75	28.38	1.23	1.80	3.70	3.29
37	TN STC (Coimbatore) Ltd.	46.11	46.47	35.91	33.25	2.65	3.03	1.51	1.67
38	TN STC (Kumbakonam) Ltd.	43.80	43.70	37.37	35.33	2.88	3.37	1.74	1.79
39	TN STC (Madurai) Ltd.	45.88	45.98	36.49	34.09	2.73	3.01	1.45	1.46
40	TN STC (Salem) Ltd.	42.82	42.67	37.72	36.47	1.47	1.59	2.13	2.56
41	TN STC (Villupuram) Ltd.	42.94	43.65	37.94	35.60	2.40	2.89	1.64	2.22
42	Tripura RTC	76.44	45.98	5.89	5.67	1.01	1.57	2.14	2.20
43	Uttar Pradesh SRTC	30.37	31.40	33.72	31.45	2.27	2.78	2.31	2.78
44	Uttarakhand TC	32.70	33.91	38.59	37.85	4.81	3.08	4.79	3.17
....: Not reported									
Source: As reported by the respective SRTUs									



## Financial Performance of SRTUs for the years ending March 2013 and March 2014

S. No.	Name of State Road Transport Undertaking (SRTU)	Interest Cost as % of Total Cost		Depreciation Cost as % of Total Cost		Tax Cost as % of Total Cost		Other Costs as % of Total Cost	
		2013-14	2012-13	2013-14	2012-13	2013-14	2012-13	2013-14	2012-13
1	2	47	48	49	50	51	52	53	54
1	Ahmedabad MTC	2.07	2.04	0.00	0.00	0.45	0.60	33.09	28.96
2	Andhra Pradesh SRTC	5.17	5.50	5.31	6.38	6.09	1.16	5.59	5.65
3	Andaman & Nicobar ST	10.63	10.96	9.11	8.96	2.08	2.28	0.00	0.00
4	Arunachal Pradesh ST	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5	BEST Undertaking	5.28	7.84	1.71	3.28	1.14	1.27	3.67	4.93
6	Bangalore Metropolitan TC	2.78	1.79	6.33	7.05	4.55	4.65	4.41	5.01
7	Bihar SRTC	...	...	...	...	1.23	1.23	10.66	9.72
8	Calcutta STC	...	...	3.47	3.66	0.00	0.00	1.80	1.91
9	Chandigarh TU	0.42	0.42	4.32	4.28	4.73	6.07	7.11	17.43
10	Delhi TC	50.32	47.47	3.67	4.13	0.48	0.50	5.77	5.53
11	Gujarat SRTC	3.17	3.07	5.31	5.82	10.91	10.71	3.19	3.31
12	Haryana ST	1.76	2.05	2.05	2.38	13.77	14.69	3.24	3.57
13	Himachal RTC	...	...	...	...	...	...	...	...
14	J&K SRTC	...	...	4.83	5.54	7.43	8.86	1.98	2.37
15	Kadamba TC Ltd.	3.86	6.39	6.92	4.72	1.17	1.46	4.98	-1.58
16	Karnataka SRTC	0.99	0.87	6.88	7.55	4.78	4.95	7.96	7.12
17	Kerala SRTC	10.03	11.63	2.94	3.05	11.86	12.43	10.01	9.60
18	Maharashtra SRTC	0.02	0.04	5.57	5.59	13.62	13.90	3.02	3.91
19	Meghalaya STC	...	...	5.48	3.55	0.74	2.57	4.15	3.22
20	Metro TC (Chennai) Limited	5.13	5.63	3.65	5.80	0.72	0.77	3.85	4.28
21	Mizoram ST	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
22	Nagaland ST	...	...	7.46	8.33	0.83	0.94	0.67	0.49
23	Navi Mumbai MT	1.09	1.21	8.14	8.76	1.82	2.71	...	...
24	North Bengal STC	6.90	7.62	3.07	3.40	0.01	0.00	3.31	3.10
25	North Eastern Karnataka RTC	1.19	1.33	5.55	6.76	4.59	4.63	6.42	5.37
26	North Western Karnataka RTC	1.94	2.43	6.09	7.08	4.39	4.27	7.82	4.65
27	Odisha SRTC	1.42	1.60	8.55	8.30	4.71	5.28	3.96	3.71
28	Pepsu RTC	1.97	2.70	2.31	2.43	8.91	8.84	11.43	14.14
29	Pune Mahamandal	0.63	0.71	5.48	7.66	3.10	2.59	20.67	17.13
30	PUNBUS	0.82	0.95	3.67	5.42	18.42	18.81	2.65	2.17
31	State Transport Punjab	0.72	0.98	0.18	0.28	6.60	6.63	0.83	0.75
32	Rajasthan SRTC	3.95	3.89	3.19	2.34	7.67	8.10	11.62	10.98
33	Sikkim NT	0.00	0.00	0.00	0.00	1.43	1.53	0.00	6.01
34	South Bengal STC	12.87	12.87	5.67	6.02	2.41	2.38	4.03	2.20
35	State Exp.TC TN Ltd.	8.91	9.90	6.22	6.87	1.20	1.56	12.51	10.62
36	Thane MT	...	...	...	...	...	...	10.33	12.69
37	TN STC (Coimbatore) Ltd.	4.48	5.36	3.79	4.22	2.39	2.59	3.15	3.40
38	TN STC (Kumbakonam) Ltd.	3.57	4.19	3.31	4.59	2.43	2.64	4.90	4.39
39	TN STC (Madurai) Ltd.	3.19	3.58	3.29	4.48	1.97	2.10	4.99	5.30
40	TN STC (Salem) Ltd.	4.30	4.99	3.04	2.81	2.39	2.75	6.14	6.14
41	TN STC (Villupuram) Ltd.	2.73	2.97	3.72	3.99	2.51	2.78	6.12	5.90
42	Tripura RTC	0.00	36.54	3.70	2.52	0.56	0.79	10.25	4.72
43	Uttar Pradesh SRTC	1.32	1.08	4.78	4.86	8.69	11.24	16.53	14.41
44	Uttarakhand TC	0.00	0.00	4.72	6.41	7.98	7.51	6.42	8.06
...: Not reported									
Source: As reported by the respective SRTUs									



## Financial Performance of SRTUs for the years ending March 2013 and March 2014

S. No.	Name of State Road Transport Undertaking (SRTU)	Staff Cost per Revenue Earning Km		Fuel & Lubricant Cost per Revenue Earning Km		Tyres & Tubes Cost per Revenue Earning Km		Spares Cost per Revenue Earning Km	
		2013-14	2012-13	2013-14	2012-13	2013-14	2012-13	2013-14	2012-13
1	2	55	56	57	58	59	60	61	62
1	Ahmedabad MTC	31.40	29.06	9.90	9.70	0.46	0.34	0.60	0.84
2	Andhra Pradesh SRTC	11.41	8.98	9.59	8.34	0.68	0.63	0.42	0.35
3	Andaman & Nicobar ST	16.70	17.89	15.89	13.90	1.99	2.14	3.37	3.37
4	Arunachal Pradesh ST	0.33	0.34	0.16	0.16	0.02	0.02	0.17	0.18
5	BEST Undertaking	54.30	45.77	17.20	14.65	1.03	0.99	3.00	2.69
6	Bangalore Metropolitan TC	18.82	16.34	15.98	13.32	0.73	0.79	1.23	1.32
7	Bihar SRTC	17.11	14.81	11.40	9.51	1.38	1.33	1.84	1.44
8	Calcutta STC	78.32	59.03	20.58	17.60	0.84	1.43	1.49	1.20
9	Chandigarh TU	22.96	19.04	17.29	12.44	0.94	0.77	2.49	2.02
10	Delhi TC	40.23	34.36	17.26	16.09	0.28	0.27	0.86	0.78
11	Gujarat SRTC	10.31	10.00	10.97	9.35	0.69	0.64	0.31	0.29
12	Haryana ST	16.53	14.67	13.08	9.87	0.64	0.73	0.75	0.65
13	Himachal RTC	...	...	...	...	...	...	...	...
14	J&K SRTC	27.33	20.13	13.72	10.87	1.17	1.11	1.12	0.98
15	Kadamba TC Ltd.	28.15	24.84	13.83	11.26	0.83	0.86	0.38	0.64
16	Karnataka SRTC	9.93	9.30	12.66	10.75	0.95	1.03	0.89	0.86
17	Kerala SRTC	12.06	10.44	12.97	12.64	0.87	0.87	0.82	0.75
18	Maharashtra SRTC	13.69	13.21	12.53	10.32	0.93	0.85	0.68	0.69
19	Meghalaya STC	40.02	65.41	9.89	10.72	0.71	1.10	0.58	1.13
20	Metro TC (Chennai) Limited	20.61	19.82	13.27	11.17	0.92	0.96	1.22	1.26
21	Mizoram ST	332.77	242.37	19.73	13.27	6.09	5.14	9.30	4.31
22	Nagaland ST	55.29	50.59	13.45	11.59	4.01	2.74	4.34	4.60
23	Navi Mumbai MT	21.13	17.85	16.45	14.16	1.11	0.97	9.87	7.12
24	North Bengal STC	27.17	23.65	15.52	12.90	1.33	0.82	1.21	0.72
25	North Eastern Karnataka RTC	10.52	9.47	11.83	9.91	1.23	1.14	0.67	0.55
26	North Western Karnataka RTC	10.31	9.81	11.54	9.88	0.86	0.83	0.54	0.79
27	Odisha SRTC	6.48	4.15	12.78	10.93	1.35	1.35	1.19	1.09
28	Pepsu RTC	15.23	11.93	12.21	10.36	0.52	0.53	0.33	0.40
29	Pune Mahamandal	31.03	27.79	12.23	10.97	1.62	1.77	0.00	0.00
30	PUNBUS	7.03	6.10	12.08	10.03	0.84	0.79	0.64	0.56
31	State Transport Punjab	44.88	36.34	11.99	10.12	0.56	0.60	0.46	0.58
32	Rajasthan SRTC	11.93	8.34	10.79	5.83	0.77	0.51	0.38	0.26
33	Sikkim NT	162.19	151.76	31.23	29.63	4.83	2.24	6.32	5.59
34	South Bengal STC	19.82	20.34	14.33	12.34	0.87	0.75	1.11	1.96
35	State Exp.TC TN Ltd.	11.27	11.70	11.27	9.70	0.78	0.57	0.40	0.38
36	Thane MT	42.81	34.62	21.98	18.25	0.94	1.16	2.83	2.12
37	TN STC (Coimbatore) Ltd.	14.33	13.30	11.16	9.52	0.82	0.87	0.47	0.48
38	TN STC (Kumbakonam) Ltd.	12.18	10.97	10.39	8.87	0.80	0.85	0.48	0.45
39	TN STC (Madurai) Ltd.	13.68	12.50	10.88	9.26	0.81	0.82	0.43	0.40
40	TN STC (Salem) Ltd.	12.05	10.64	10.62	9.09	0.41	0.40	0.60	0.64
41	TN STC (Villupuram) Ltd.	11.84	10.81	10.46	8.81	0.66	0.71	0.45	0.55
42	Tripura RTC	118.44	93.59	9.13	11.54	1.57	3.21	3.32	4.49
43	Uttar Pradesh SRTC	7.90	7.37	8.77	7.38	0.59	0.65	0.60	0.65
44	Uttarakhand TC	10.35	9.29	12.21	10.36	1.52	0.84	1.51	0.87
.... Not reported									
Source: As reported by the respective SRTUs									

## Financial Performance of SRTUs for the years ending March 2013 and March 2014

S. No.	Name of State Road Transport Undertaking (SRTU)	Interest Cost per Revenue Earning Km		Depreciation Cost per Revenue Earning Km		Tax Cost per Revenue Earning Km		Other Costs per Revenue Earning Km	
		2013-14	2012-13	2013-14	2012-13	2013-14	2012-13	2013-14	2012-13
1	2	63	64	65	66	67	68	69	70
1	Ahmedabad MTC	1.36	1.19	0.00	0.00	0.30	0.35	21.76	16.91
2	Andhra Pradesh SRTC	1.47	1.24	1.51	1.43	1.73	0.26	1.59	1.27
3	Andaman & Nicobar ST	5.16	5.25	4.42	4.30	1.01	1.09	0.00	0.00
4	Arunachal Pradesh ST	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5	BEST Undertaking	4.53	6.08	1.46	2.54	0.97	0.99	3.15	3.82
6	Bangalore Metropolitan TC	1.25	0.70	2.84	2.75	2.04	1.81	1.98	1.95
7	Bihar SRTC	...	...	...	...	0.44	0.37	3.84	2.96
8	Calcutta STC	...	...	3.71	3.07	0.00	0.00	1.93	1.61
9	Chandigarh TU	0.22	0.20	2.26	2.04	2.48	2.90	3.72	8.32
10	Delhi TC	74.22	57.71	5.42	5.02	0.71	0.61	8.50	6.73
11	Gujarat SRTC	0.91	0.81	1.53	1.53	3.14	2.82	0.92	0.87
12	Haryana ST	0.69	0.69	0.80	0.80	5.39	4.93	1.27	1.20
13	Himachal RTC	...	...	...	...	...	...	...	...
14	J&K SRTC	...	...	2.44	2.20	3.75	3.52	1.00	0.94
15	Kadamba TC Ltd.	2.01	2.70	3.60	2.00	0.61	0.62	2.59	-0.67
16	Karnataka SRTC	0.31	0.24	2.12	2.08	1.47	1.36	2.45	1.96
17	Kerala SRTC	4.11	4.54	1.21	1.19	4.86	4.85	4.11	3.75
18	Maharashtra SRTC	0.01	0.01	1.99	1.83	4.87	4.55	1.08	1.28
19	Meghalaya STC	...	...	3.13	3.07	0.42	2.22	2.37	2.79
20	Metro TC (Chennai) Limited	2.13	2.24	1.52	2.31	0.30	0.31	1.60	1.70
21	Mizoram ST	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
22	Nagaland ST	...	...	6.32	6.41	0.70	0.72	0.57	0.38
23	Navi Mumbai MT	0.59	0.56	4.44	4.02	0.99	1.24	...	...
24	North Bengal STC	3.60	3.38	1.60	1.51	0.01	0.00	1.72	1.38
25	North Eastern Karnataka RTC	0.35	0.34	1.64	1.74	1.35	1.19	1.89	1.38
26	North Western Karnataka RTC	0.56	0.63	1.77	1.85	1.28	1.11	2.28	1.22
27	Odisha SRTC	0.38	0.35	2.29	1.79	1.26	1.14	1.06	0.80
28	Pepsu RTC	0.74	0.87	0.87	0.78	3.34	2.85	4.29	4.56
29	Pune Mahamandal	0.40	0.40	3.51	4.32	1.98	1.46	13.23	9.65
30	PUNBUS	0.23	0.23	1.01	1.30	5.09	4.52	0.73	0.52
31	State Transport Punjab	0.45	0.51	0.11	0.15	4.17	3.45	0.52	0.39
32	Rajasthan SRTC	1.28	0.78	1.04	0.47	2.49	1.62	3.77	2.19
33	Sikkim NT	0.00	0.00	0.00	0.00	2.97	3.13	0.00	12.30
34	South Bengal STC	6.20	5.95	2.73	2.78	1.16	1.10	1.94	1.02
35	State Exp.TC TN Ltd.	2.97	3.11	2.07	2.16	0.40	0.49	4.17	3.34
36	Thane MT	...	...	...	...	...	...	7.89	8.16
37	TN STC (Coimbatore) Ltd.	1.39	1.53	1.18	1.21	0.74	0.74	0.98	0.97
38	TN STC (Kumbakonam) Ltd.	0.99	1.05	0.92	1.15	0.67	0.66	1.36	1.10
39	TN STC (Madurai) Ltd.	0.95	0.97	0.98	1.22	0.59	0.57	1.49	1.44
40	TN STC (Salem) Ltd.	1.21	1.24	0.85	0.70	0.67	0.69	1.73	1.53
41	TN STC (Villupuram) Ltd.	0.75	0.74	1.02	0.99	0.69	0.69	1.69	1.46
42	Tripura RTC	0.00	74.36	5.74	5.13	0.87	1.60	15.87	9.62
43	Uttar Pradesh SRTC	0.34	0.25	1.24	1.14	2.26	2.64	4.30	3.38
44	Uttarakhand TC	0.00	0.00	1.49	1.76	2.53	2.06	2.03	2.21
...: Not reported									
Source: As reported by the respective SRTUs									

## Physical Performance of SRTUs At A Glance: 2009-10 to 2013-14

S. No.	Name of State Road Transport Undertaking (SRTU)	Average Fleet Held (Number)					Average Age of Fleet (Years)					Staff Strength (Number)				
		2009-10	2010-11	2011-12	2012-13	2013-14	2009-10	2010-11	2011-12	2012-13	2013-14	2009-10	2010-11	2011-12	2012-13	2013-14
1	Ahmedabad MTS	966	942	985	1,120	1,036	7.4	7.8	...	6.7	6.3	5,592	5,274	4,715	5,739	5,293
2	Andhra Pradesh SRTC	21,255	21,802	22,170	22,477	22,145	...	...	4.8	...	...	1,15,898	1,20,566	1,23,615	1,22,287	1,22,109
3	Andaman & Nicobar ST	...	...	219	227	258	...	...	8.2	8.2	7.3	...	...	1,156	858	858
4	Arunachal Pradesh ST	...	...	631	207	219	...	...	5.0	8.0	9.0	...	...	2,579	809	809
5	BEST Undertaking	4,078	4,652	4,669	4,484	4,314	5.5	5.3	6.1	6.6	7.6	29,494	30,183	35,345	36,620	36,494
6	Bangalore Metropolitan TC	5,715	6,110	6,092	6,328	6,603	3.9	4.8	4.9	4.6	5.3	30,996	32,953	32,331	34,278	36,076
7	Bihar SRTC	424	424	414	414	414	6.8	8.8	9.8	10.8	11.8	2,036	1,765	1,516	1,204	920
8	Calcutta STC	977	956	839	779	718	6.1	5.7	4.7	5.4	5.7	6,719	6,102	5,813	5,485	5,059
9	Chandigarh TU	409	471	493	472	468	3.0	4.4	5.3	6.1	6.86	2,096	2,136	2,055	1,921	1,826
10	Delhi TC	3,841	5,771	6,077	5,602	5,341	5.7	4.2	4.8	5.0	6.3	29,180	35,557	40,721	38,103	35,503
11	Gujarat SRTC	7,643	7,692	7,663	7,719	7,852	6.9	...	4.1	...	...	40,073	40,670	41,863	40,370	40,070
12	Haryana ST	3,203	3,249	3,755	3,755	3,816	...	...	7.0	3.1	3.1	17,452	16,536	16,610	18,974	18,634
13	Himachal RTC	2,026	1,979	2,024	2,076	2,162	...	...	...	...	...	9,246	...	8,492	8,419	8,777
14	J&K SRTC	...	...	710	704	694	...	...	9.4	9.0	10.3	...	...	2,193	2,207	2,235
15	Kadamba TC Ltd.	397	...	412	425	547	6.3	...	6.8	6.5	4.5	1,924	...	1,889	1,861	2,013
16	Karnataka SRTC	7,002	7,164	7,621	7,831	8,255	3.2	3.2	3.4	3.6	3.8	31,995	34,019	36,448	36,249	38,776
17	Kerala SRTC	...	5,573	5,742	5,847	5,830	...	5.9	6.5	6.5	6.7	...	38,915	39,911	39,712	42,240
18	Maharashtra SRTC	15,955	16,212	16,801	17,497	18,055	4.1	4.0	4.0	3.1	3.9	1,01,138	1,03,565	1,04,566	1,00,052	1,07,885
19	Meghalaya STC	62	50	50	52	65	8.0	8.0	9.0	9.0	8.0	344	324	307	288	276
20	Metro TC (Chennai) Limited	3,262	3,414	3,446	3,585	3,660	2.2	2.7	3.4	4.3	5.1	23,000	23,540	22,146	23,519	23,982
21	Mizoram ST	54	53	47	34	34	6.3	7.7	6.0	4.3	5.2	650	650	650	418	418
22	Nagaland ST	216	203	220	233	213	6.5	5.3	6.8	5.5	5.5	1,050	1,050	1,050	1,050	1,050
23	Navi Mumbai MT	289	376	336	336	356	6.6	5.6	4.8	5.9	5.3	1,960	2,416	2,747	2,649	2,116
24	North Bengal STC	802	783	704	720	688	7.4	7.9	8.1	7.4	8.4	4,273	3,959	3,690	3,410	3,111
25	North Eastern Karnataka RTC	3,686	3,773	3,992	4,058	4,247	4.5	4.6	4.7	5.1	5.3	18,038	17,586	18,714	18,455	19,128
26	North Western Karnataka RTC	4,675	4,259	4,184	4,523	4,615	5.1	5.1	5.0	...	...	21,498	21,458	21,009	22,262	22,508
27	Odisha SRTC	321	333	381	376	422	6.1	4.8	...	4.6	4.4	990	938	878	770	697
28	Pepsu RTC	...	...	...	981	989	...	...	...	8	8	...	...	...	4397	3742
29	Pune Mahamandal	1,614	1,549	1,634	1,832	1,841	5.2	7.1	7.2	7.2	8.0	10,294	9,780	9,633	10,879	10,466
30	PUNBUS	...	...	...	1,201	1,212	...	...	...	7.0	7.0	...	...	...	2,500	2,500
31	State Transport Punjab	...	...	...	726	439	...	...	...	7.0	7.0	...	...	...	5,013	4,720
32	Rajasthan SRTC	4,602	4,476	4,383	4,480	4,674	5.2	4.1	4.4	4.1	3.7	20,389	20,486	21,053	19,822	21,384
33	Sikkim NT	...	...	...	95	97	...	...	...	7.0	6.7	...	...	...	870	774
34	South Bengal STC	453	408	484	477	424	6.9	6.8	6.3	6.3	6.1	2,416	2,388	2,316	2,244	2,031
35	State Exp.TC TN Ltd.	1,005	1,000	959	1,042	1,108	4.0	4.0	4.0	3.0	3.1	6,978	6,592	6,146	7,002	6,867
36	Thane MT	...	...	...	313	313	...	...	...	...	...	...	...	...	2,313	2,294
37	TN STC (Coimbatore) Ltd.	2,909	3,014	3,046	3,129	3,207	9.5	3.2	4.8	4.6	5.1	18,114	18,466	18,214	17,555	19,152
38	TN STC (Kumbakonam) Ltd.	3,541	3,596	3,614	3,678	3,760	5.5	4.6	4.4	4.7	5.1	22,921	22,733	22,314	22,106	23,329
39	TN STC (Madurai) Ltd.	4,053	3,460	2,480	2,409	2,509	5.0	4.1	3.7	4.3	4.8	25,358	14,588	14,141	14,735	14,813
40	TN STC (Salem) Ltd.	2,055	2,056	2,067	2,107	2,123	5.7	4.0	5.1	5.0	5.7	12,724	12,750	12,379	13,075	13,427
41	TN STC (Villupuram) Ltd.	3,237	3,316	3,325	3,400	3,469	3.8	4.2	4.9	4.7	4.9	21,118	21,546	21,226	22,629	22,821
42	Tripura RTC	39	47	62	63	47	4.5	4.4	4.8	5.9	6.2	506	510	517	480	467
43	Uttar Pradesh SRTC	8,349	8,557	8,746	8,893	9,600	...	...	...	...	...	33,109	32,081	28,170	27,172	26,595
44	Uttarakhand TC	...	...	...	1,215	1,225	...	...	...	4.0	4.5	...	...	...	7,588	7,804
Total (Reporting SRTUs)		1,19,115	1,27,720	1,31,477	1,37,922	1,40,064						6,69,569	7,02,082	7,29,118	7,48,349	7,62,049
.... Not available																
Source: As reported by the respective SRTUs																

## Physical Performance of SRTUs At A Glance: 2009-10 to 2013-14

S. No.	Name of State Road Transport Undertaking (SRTU)	Fuel Efficiency (Km/litre of HSD)					Passenger Kms Performed (Lakhs)					Passenger Carried (Lakhs)				
		2009-10	2010-11	2011-12	2012-13	2013-14	2009-10	2010-11	2011-12	2012-13	2013-14	2009-10	2010-11	2011-12	2012-13	2013-14
1	Ahmedabad MTS	3.5	3.5	3.3	3.2	3.1	21,150	21,021	21,288	19,023	15,351.8	2,986	2,904	2,935	2,396	2,023
2	Andhra Pradesh SRTC	5.3	5.2	5.1	5.2	5.2	9,74,778	9,73,944	10,01,924	10,17,168	8,82,441.0	48,934	46,388	50,014	51,673	50,381
3	Andaman & Nicobar ST	...	...	...	3.5	3.8	...	...	...	90	100.3	...	...	117	133	102
4	Arunachal Pradesh ST	...	...	3.8	3.3	3.3	...	...	5,928	78	83.1	...	...	45	0.3	0.3
5	BEST Undertaking	2.9	2.9	2.9	2.9	2.8	1,27,566	1,23,071	1,23,353	1,14,458	98,432.0	15,953	15,352	14,395	14,096	13,068
6	Bangalore Metropolitan TC	4.1	4.0	4.0	3.8	3.8	1,82,917	1,97,604	2,32,759	2,14,586	1,98,796.6	14,708	15,603	15,920	17,112	17,938
7	Bihar SRTC	4.0	4.2	4.3	4.3	4.3	3,825	4,317	4,075	3,575	2,677.7	47	55	53	53	26
8	Calcutta STC	3.5	3.4	3.0	3.0	3.0	19,128	12,108	11,996	12,175	10,120.0	1,854	1,686	1,164	1,077	865
9	Chandigarh TU	4.0	4.1	3.8	3.6	3.4	18,819	20,216	19,614	17,165	15,419.2	671	788	794	672	612
10	Delhi TC	4.2	...	2.5	2.8	2.8	95,069	1,38,011	90,237	1,80,220	155143.46	8,817	11,066	16,177	17,072	15,868
11	Gujarat SRTC	5.6	5.5	5.5	5.5	5.5	3,30,395	3,25,907	3,51,240	3,51,521	3,36,104.2	8,483	8,053	8,559	8,411	8,050
12	Haryana ST	4.8	4.8	4.8	4.8	4.7	1,43,689	1,34,796	1,39,868	1,64,849	152849.0	4,053	4,183	4,028	4,527	4,466
13	Himachal RTC	3.7	...	3.6	3.6	3.6	...	72,840	71,619	72,111	74,418.5	...	39,044	40,413	...	...
14	J&K SRTC	...	...	4.2	4.2	4.3	...	...	...	6,929	6,435.9	...	...	57	51	52
15	Kadamba TC Ltd.	4.5	...	4.4	4.5	4.3	...	...	...	1,150	7,782.0	287	...	306	301	317
16	Karnataka SRTC	4.8	4.9	4.9	4.8	4.8	3,04,596	3,29,638	3,51,240	3,68,679	3,54,624.8	8,634	8,476	8,867	9,391	9,565
17	Kerala SRTC	...	4.3	4.2	4.3	4.2	...	6,331	6,558	...	...	...	...	12,579	12,156	11,634
18	Maharashtra SRTC	5.0	4.9	4.9	4.9	4.8	5,33,655	5,43,987	5,56,295	5,36,151	5,28,386.0	23,799	25,380	26,004	26,064	25,630
19	Meghalaya STC	4.2	4.0	4.5	3.6	4.6	543	514	352	275	394.2	6	6	4	3	4
20	Metro TC (Chennai) Limited	4.5	4.4	4.4	4.3	4.3	1,94,688	2,17,963	2,13,249	1,87,962	1,92,169.0	18,998	20,145	19,769	17,544	18,068
21	Mizoram ST	3.3	3.5	3.5	3.2	3.0	156	204	176	...	...	1	2	1	1	0
22	Nagaland ST	3.8	3.8	3.7	3.8	3.8	1,538	1,715	2,560	...	...	15	0	18	15	15
23	Navi Mumbai MT	...	...	3.0	3.0	2.8	223	232	...	...	...	801	812	856	858	746
24	North Bengal STC	4.2	4.2	4.1	4.0	3.9	14,760	13,951	13,427	15,614	14,560.3	805	575	589	672	645
25	North Eastern Karnataka RTC	5.3	5.3	5.3	5.2	5.1	1,31,253	1,37,650	1,53,477	1,54,908	1,53,731.8	4,116	4,563	4,745	4,836	4,873
26	North Western Karnataka RTC	5.0	5.0	5.1	5.1	5.1	1,68,302	1,67,753	1,51,141	1,71,826	1,72,959.0	6,935	6,753	7,686	8,213	8,395
27	Odisha SRTC	4.5	4.5	4.6	4.6	4.7	10,821	10,588	11,161	...	...	52	48	57	57	55
28	Pepsu RTC	...	...	...	4.4	4.5	...	...	...	1,090	1073.84	...	...	...	...	...
29	Pune Mahamandal	3.5	3.4	3.3	3.3	3.2	36,117	36,395	38,690	43,985	47,930.8	4,273	4,500	4,497	4,352	4,249
30	PUNBUS	...	...	...	3.3	4.5	...	...	...	45,132	44,281.8	...	...	...	1,252	1,267
31	State Transport Punjab	...	...	...	4.5	4.5	...	...	...	16,750	12,541.4	...	...	...	372	405
32	Rajasthan SRTC	5.0	5.1	5.0	4.9	4.9	2,23,273	2,22,004	3,03,312	2,11,371	2,22144.76	3,784	3,391	3,308	3,129	3,466
33	Sikkim NT	...	...	...	4.3	3.3	...	...	...	441	375	...	...	...	13	13
34	South Bengal STC	4.1	4.1	4.1	4.1	4.1	15,317	14,916	14,875	16,040	16,734.1	980	927	944	948	957
35	State Exp.TC TN Ltd.	5.0	5.0	5.1	5.1	5.1	66,960	67,286	61,070	67,143	75,715.8	278	270	235	242	270
36	Thane MT	...	...	...	2.4	2.1	...	...	...	...	...	...	...	...	878	734
37	TN STC (Coimbatore) Ltd.	3.3	2.7	5.1	5.2	5.2	2,35,602	2,49,006	2,33,316	2,23,705	2,27,784.3	10,882	10,656	9,963	9,142	9,023
38	TN STC (Kumbakonam) Ltd.	5.0	5.0	5.5	5.6	5.6	2,89,783	3,03,226	2,96,609	2,64,658	2,68,500.0	11,873	11,822	11,528	10,617	10,750
39	TN STC (Madurai) Ltd.	5.5	5.5	5.4	5.4	5.4	3,67,047	3,06,149	2,22,214	1,88,091	1,90,220.8	15,605	12,289	7,696	6,797	6,713
40	TN STC (Salem) Ltd.	5.4	5.5	5.4	5.4	5.5	1,71,109	1,78,818	1,69,389	1,67,153	1,65,293.2	6,680	6,966	6,941	5,880	5,655
41	TN STC (Villupuram) Ltd.	5.4	5.5	5.5	5.6	5.6	3,06,638	3,22,239	3,09,167	2,80,069	2,84,793.5	10,330	10,746	9,718	8,568	8,498
42	Tripura RTC	5.5	5.5	4.1	5.0	5.0	606	501	464	393	353.6	12	...	9	9	7
43	Uttar Pradesh SRTC	5.3	5.3	5.2	5.2	5.2	3,37,434	3,39,453	3,72,918	3,84,369	3,65,953.0	4,775	4,705	4,911	5,265	5,356
44	Uttarakhand TC	...	...	...	4.7	4.7	...	...	...	1,298	1,376.6	...	...	...	359	351
Total (Reporting SRTUs)							53,27,755	54,94,355	55,56,712	55,28,951	52,98,052	2,40,428	2,78,154	2,95,901	2,55,205	2,51,112
Unit of fuel efficiency of DTC for 2011-12 to 2013-14 is Kilometre per Kilogram of CNG							...: Not available									
Source: As reported by the respective SRTUs																

## Financial Performance of SRTUs At A Glance: 2009-10 to 2013-14

S. No.	Name of State Road Transport Undertaking (SRTU)	Total Revenue (Rs. Lakh)					Total Cost (Rs. Lakh)					Net Profit/Loss (Rs. Lakh)				
		2009-10	2010-11	2011-12	2012-13	2013-14	2009-10	2010-11	2011-12	2012-13	2013-14	2009-10	2010-11	2011-12	2012-13	2013-14
1	Ahmedabad MTS	11,770	10,891	11,962	14,374	15,375	14,572	24,809	26,054	31,591	35,634	-2,802	-13,918	-14,093	-17,217	-20,259
2	Andhra Pradesh SRTC	4,39,003	5,21,486	6,67,740	6,66,152	6,60,324	4,81,462	5,48,367	7,26,271	6,69,865	7,44,593	-42,459	-26,881	-58,531	-3,713	-84,269
3	Andaman & Nicobar ST	...	...	1,294	1,672	1,887	...	...	7,194	4,299	4,871	...	...	-5,900	-2,628	-2,984
4	Arunachal Pradesh ST	...	...	5,973	15	16	...	...	9,489	53	55	...	...	-3,516	-38	-39
5	BEST Undertaking	90,872	1,11,278	1,31,544	1,42,568	1,43,510	1,38,667	1,49,416	1,68,347	2,05,612	2,18,435	-47,795	-38,138	-36,802	-63,043	-74,925
6	Bangalore Metropolitan TC	1,13,171	1,32,935	1,50,308	1,66,046	2,01,394	1,06,659	1,27,900	1,48,166	1,80,841	2,15,147	6,512	5,035	2,142	-14,795	-13,753
7	Bihar SRTC	2,147	2,141	2,316	2,053	1,631	5,056	3,865	4,098	3,063	2,576	-2,909	-1,724	-1,782	-1,009	-945
8	Calcutta STC	7,533	6,541	6,163	7,044	6,198	22,460	25,143	23,389	21,854	23,053	-14,927	-18,602	-17,226	-14,810	-16,855
9	Chandigarh TU	9,826	11,148	11,821	10,795	10,430	13,738	14,906	16,200	17,812	17,552	-3,912	-3,758	-4,379	-7,017	-7,122
10	Delhi TC	56,576	96,454	1,28,081	1,30,444	1,20,958	2,67,599	3,25,108	3,82,133	4,29,668	4,66,803	-2,11,023	-2,28,654	-2,54,053	-2,99,224	-3,45,845
11	Gujarat SRTC	1,75,223	1,96,804	2,40,075	2,48,548	2,77,819	1,99,618	2,12,854	2,59,936	2,72,131	2,97,165	-24,395	-16,050	-19,861	-23,584	-19,345
12	Haryana ST	78,331	85,971	96,223	1,13,245	1,24,308	1,02,318	1,13,704	1,17,817	1,41,726	1,64,988	-23,987	-27,733	-21,593	-28,481	-40,679
13	Himachal RTC	34,412	48,799	48,171	...	...	43,789	51,106	56,236	...	...	-9,377	-2,307	-8,065	...	...
14	J&K SRTC	...	4,031	5,845	5,454	5,785	...	6,910	8,119	8,235	10,184	...	-2,879	-2,274	-2,781	-4,399
15	Kadamba TC Ltd.	...	8,300	9,348	9,477	12,464	...	9,871	11,205	10,802	14,869	...	-1,571	-1,857	-1,324	-2,405
16	Karnataka SRTC	1,74,636	2,07,868	2,31,768	2,59,233	2,96,626	...	2,01,663	2,29,827	2,59,059	3,04,182	...	6,205	1,941	174	-7,556
17	Kerala SRTC	...	1,29,410	1,48,915	1,61,702	1,69,058	...	1,67,342	1,90,550	2,16,788	2,27,706	...	-37,932	-41,635	-55,087	-58,648
18	Maharashtra SRTC	4,34,164	4,97,967	5,60,025	6,09,579	6,73,626	4,20,642	4,95,038	5,53,628	6,52,462	7,32,321	13,522	2,929	6,397	-42,883	-58,695
19	Meghalaya STC	790	822	1,113	1,059	835	970	1,162	1,148	1,401	1,208	-180	-340	-35	-342	-373
20	Metro TC (Chennai) Limited	80,926	91,325	1,04,354	1,25,263	1,35,486	91,489	1,14,309	1,27,546	1,36,888	1,49,680	-10,563	-22,984	-23,192	-11,625	-14,194
21	Mizoram ST	198	231	214	195	171	1,425	1,502	1,691	1,890	2,402	-1,227	-1,271	-1,477	-1,696	-2,232
22	Nagaland ST	1,122	1,150	1,302	1,137	1,225	2,700	...	4,329	4,468	5,051	-1,578	...	-3,027	-3,331	-3,826
23	Navi Mumbai MT	6,276	7,496	9,074	10,104	8,999	7,036	8,203	10,328	11,741	12,645	-760	-707	-1,254	-1,637	-3,646
24	North Bengal STC	6,832	6,525	6,472	7,512	7,255	17,034	20,430	18,063	17,931	18,876	-10,202	-13,905	-11,590	-10,420	-11,621
25	North Eastern Karnataka RTC	74,478	86,420	98,036	1,13,341	1,31,070	79,337	87,119	99,843	1,15,433	1,34,942	-4,859	-699	-1,807	-2,093	-3,872
26	North Western Karnataka RTC	96,147	1,03,024	1,15,907	1,31,400	1,54,460	1,01,928	1,05,839	1,18,250	1,37,731	1,60,339	-5,781	-2,815	-2,344	-6,331	-5,879
27	Odisha SRTC	6,053	6,554	7,474	7,644	7,792	5,277	5,837	6,944	6,923	7,811	776	717	530	720	-18
28	Pepsu RTC	...	...	...	34,084	36,713	...	...	...	35,181	40,294	...	...	...	-1,097	-3,581
29	Pune Mahamandal	...	...	42,546	53,262	60,263	...	...	47,041	59,524	70,203	...	...	-4,495	-6,262	-9,941
30	PUNBUS	...	...	...	40,059	37,121	...	...	...	33,353	34,919	...	...	...	6,706	2,202
31	State Transport Punjab	...	...	...	14,076	10,967	...	...	...	21,326	20,764	...	...	...	-7,250	-9,797
32	Rajasthan SRTC	1,16,451	1,23,584	1,39,863	1,44,332	1,62,123	1,24,971	1,42,841	1,52,874	1,77,996	1,94,565	-8,520	-19,257	-13,012	-64,841	-32,442
33	Sikkim NT	...	...	...	2,901	3,410	...	...	...	3,661	3,908	...	...	...	-760	-498
34	South Bengal STC	11,813	13,453	12,496	12,407	13,493	13,575	14,377	16,234	16,575	17,040	-1,762	-924	-3,738	-4,167	-3,547
35	State Exp.TC TN Ltd.	34,317	34,414	36,913	50,754	61,944	42,200	47,788	53,603	64,229	75,116	-7,883	-13,374	-16,691	-13,475	-13,172
36	Thane MT	...	...	...	7,005	8,075	...	...	...	9,591	10,787	...	...	...	-2,586	-2,713
37	TN STC (Coimbatore) Ltd.	72,276	78,752	92,031	1,13,780	1,23,539	86,741	1,05,118	1,23,076	1,30,549	1,44,411	-14,465	-26,366	-31,045	-16,769	-20,873
38	TN STC (Kumbakonam) Ltd.	92,913	97,531	1,12,116	1,45,906	1,57,916	1,01,156	1,19,679	1,38,380	1,54,121	1,72,382	-8,243	-22,148	-26,263	-8,215	-14,467
39	TN STC (Madurai) Ltd.	1,08,084	97,071	80,641	99,485	1,05,100	1,23,459	1,18,260	98,422	1,05,416	1,16,236	-15,375	-21,189	-17,781	-5,931	-11,136
40	TN STC (Salem) Ltd.	54,147	56,608	65,101	82,271	86,745	61,131	71,367	84,203	91,951	1,03,255	-6,984	-14,759	-19,102	-9,680	-16,510
41	TN STC (Villupuram) Ltd.	93,277	99,202	1,14,823	1,42,883	1,53,205	99,712	1,16,468	1,35,713	1,47,791	1,66,326	-6,435	-17,266	-20,890	-4,908	-13,122
42	Tripura RTC	402	1,870	1,710	1,900	330	...	2,990	2,814	3,175	1,890	...	-1,120	-1,104	-1,275	-1,560
43	Uttar Pradesh SRTC	1,65,702	2,02,800	2,32,398	2,52,936	2,91,466	1,70,899	2,07,648	2,35,855	2,61,196	3,05,109	-5,197	-4,848	-3,457	-8,260	-13,643
44	Uttarakhand TC	...	...	...	33,715	40,429	...	...	...	36,249	44,457	...	...	...	-2,535	-4,028
Total (Reporting SRTUs)		26,49,870	31,80,856	37,32,155	41,77,809	45,21,539	29,47,620	37,68,939	44,15,018	49,12,152	54,94,750	-4,72,788	-5,89,233	-6,82,863	-7,65,519	-9,73,211
* Rajasthan's Net Profit and Loss includes prior period adjustment of Rs. (-)31176.72 in 2012-13. Hence, Profit /Loss will not equal to Total Revenue minus Total Cost of the year 2012-13.																...: Not available
Source: As reported by the respective SRTUs																

## Top Few and Bottom Few SRTUs in terms of Select Parameters: 2013-14

Average Fleet Held (Numbers)	Average Age of Fleet (Years)	Over-aged vehicles (%)	Number of Accidents per Lakh Revenue Earning Kilometres	Number of Fatal Accidents per Lakh Revenue Earning Kilometres	Revenue Earning Kilometres (Lakhs)	Staff Strength (Number)	Fuel Efficiency (Km/litre of HSD) or Km/KG of CNG	Passenger Kilometres Offered (Lakhs)	Passenger Kms Performed (Lakhs)	Occupancy Ratio (%)	Passengers Carried (Lakhs)	Passengers carried per Bus/Day (Number)	Net Profit/Loss (Rs. lakh)	Net Profit/Loss per Km (paise)	Net Profit/Loss per Bus/Day (Rs.)
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
<b>Top Few SRTUs in terms of Select Parameters, 2013-14</b>															
Andhra Pradesh SRTC (22,145)	Haryana ST (3.1)	Pune Mahamanda 1 (0.0)	Meghalaya TC, Mizoram ST, Nagaland ST, Sikkim NT and Tripura RT (0)	Bihar SRTC ,Meghalaya TC, Mizoram ST, Nagaland ST, Sikkim NT and Tripura RT (0)	Andhra Pradesh SRTC (26,226.0)	Andhra Pradesh SRTC (1,22,109)	TN STC (Kumbakon am) Ltd. (5.59)	Andhra Pradesh SRTC (12,99,236)	Andhra Pradesh SRTC (8,82,441)	Himachal RTC (100.0)	Andhra Pradesh SRTC (50,381)	Metro TC (Chennai) Limited (1,353)	Punjab State Bus Stand (2201.72)	Punjab State Bus Stand (174.39)	Punjab State Bus Stand (497.70)
Maharashtra SRTC (18,055)	State Exp.TC TN Ltd. (3.1)	BEST Undertaking (0.0)			Maharashtra SRTC (20,466)	Maharashtra SRTC (1,07,885)	TN STC (Villupuram ) Ltd. (5.56)	Maharashtra SRTC (9,06,642)	Maharashtra SRTC (5,28,386)	Pepsu RTC (99.29)	Maharashtra SRTC (25,630)	BEST Undertaking (830)	Odisha SRTC (- 18.33)	Odisha SRTC (- 6.29)	Odisha SRTC (- 11.90)
Uttar Pradesh SRTC (9,600)	Rajasthan SRTC (3.7)	Maharashtra SRTC (0.0)			Uttar Pradesh SRTC (11,729)	Kerala SRTC (42,240)	Gujarat SRTC (5.50)	Uttar Pradesh SRTC (5,63,005)	Uttar Pradesh SRTC (3,65,953)	A & N ST (98.89)	Metro TC (Chennai) Limited (18,068)	Delhi TC (814)	Arunachal Pradesh ST (-38.75)	Arunachal Pradesh ST (-47.77)	Arunachal Pradesh ST (-48.48)
<b>Bottom Few SRTUs in terms of Select Parameters, 2013-14</b>															
Mizoram ST (34)	Bihar SRTC (11.8)	Bihar SRTC (100.0)	Navi Mumbai MT (1.2)	State Exp. TC Chennai(0.038)	Mizoram ST (6.5)	Meghalaya STC(276)	Thane MT(2.09)	Arunachal Pradesh ST (91.9)	Arunachal Pradesh ST (83.1)	Ahmedabad MTC (51.83)	Arunachal Pradesh ST (0.28)	Arunachal Pradesh ST (0.35)	Delhi TC (- 3,45,845)	Mizoram ST (-34,178)	Mizoram ST (-17,984)
Tripura RTC (47)	J&K SRTC (10.3)	Meghalaya ST (63)	Ahmedabad MTS (1.0)	South Bengal STC (0.037)	Tripura RTC(12.2)	Mizoram ST(418)	Delhi TC (2.79)	A& N ST(101.5)	A& N ST(100.3)	Punjab State Bus Stand Managemen t co. Ltd.(56.62)	Mizoram ST(0.45)	Mizoram ST (3.6)	Andhra Pradesh SRTC (- 84,269)	Tripura RTC(- 12,789)	Delhi TC (-17,741)
Meghalaya ST (65)	Arunachal Pradesh STS(9.0)	Pepsu RTC (65.0)	Metro TC (Chennai) Limited (0.5)	TN STC (Coimbatore) Ltd. and TN STC (Kumbakonam ) Ltd (0.036)	Meghalaya STC (21.2)	Tripura RTC (467)	Navi Mumbai MT (2.81)	Tripura RTC(585.4)	Tripura RTC(353.6)	Maharashtra SRTC (58.28)	Meghalaya STC (3.7)	Meghalaya STC (15.6)	BEST Undertaking (-74,925)	Delhi TC (-10,926)	Tripura RTC (-9,095)
Source: As reported by the respective SRTUs															

## Abbreviations

<b>Abbreviations Used</b>	<b>Full names of Reporting SRTUs</b>
Ahmedabad MTS	Ahmedabad Municipal Transport Service
Andhra Pradesh SRTC	Andhra Pradesh State Road Transport Corporation
Andaman & Nicobar ST	Andaman & Nicobar State Transport
Arunachal Pradesh ST	Arunachal Pradesh State Transport
Assam STC	Assam State Transport Corporation
B.E.S.T. Undertaking	The Brihan Mumbai Electric Supply & Transport Undertaking
Bangalore Metropolitan TC	Bangalore Metropolitan Transport Corporation
Bihar SRTC	Bihar State Road Transport Corporation
Calcutta STC	Calcutta State Transport Corporation
Chandigarh TU	Chandigarh Transport Undertaking
Delhi TC	Delhi Transport Corporation
Gujarat SRTC	Gujarat State Road Transport Corporation
Haryana ST	Haryana State Transport
Himachal RTC	Himachal Road Transport Corporation
J&K SRTC	Jammu & Kashmir State Road Transport Corporation
Kadamba TC Ltd.	Kadamba Transport Corporation Limited
Karnataka SRTC	Karnataka State Road Transport Corporation
Kerala SRTC	Kerala State Road Transport Corporation
Maharashtra SRTC	Maharashtra State Road Transport Corporation
Meghalaya STC	Meghalaya State Transport Corporation
Metro.TC (Chennai) Ltd.	Metro. Transport Corporation (Chennai) Limited.

Mizoram ST	Mizoram State Transport
Nagaland ST	Nagaland State Transport
Navi Mumbai MT	Navi Mumbai Municipal Transport
North Bengal STC	North Bengal State Transport Corporation
North Eastern Karnataka RTC	North Eastern Karnataka Road Transport Corporation
North Western Karnataka RTC	North Western Karnataka Road Transport Corporation
Odisha SRTC	Odisha State Road Transport Corporation
Pepsu RTC	Pepsu Road Transport Corporation
Pune Mahamandal	Pune Mahanagar Parivahan Mahamandal Limited
PUNBUS	Punjab State Bus Stand Management Company Limited
Rajasthan SRTC	Rajasthan State Road Transport Corporation
ST Punjab	State Transport Punjab
Sikkim NT	Sikkim Nationalised Transport
South Bengal STC	South Bengal State Transport Corporation
State Exp. TC TN Ltd.	State Express Transport Corporation Tamil Nadu Limited
TN STC (Coimbatore) Ltd.	Tamil Nadu State Transport Corporation (Coimbatore) Limited
TN STC (Kumbakonam) Ltd.	Tamil Nadu State Transport Corporation (Kumbakonam) Limited
TN STC (Madurai) Ltd.	Tamil Nadu State Transport Corporation (Madurai) Limited
TN STC (Salem) Ltd.	Tamil Nadu State Transport Corporation (Salem) Limited
TN STC (Villupuram) Ltd.	Tamil Nadu State Transport Corporation (Villupuram) Limited
Tripura RTC	Tripura Road Transport Corporation
Uttar Pradesh SRTC	Uttar Pradesh State Road Transport Corporation
Uttarakhand TC	Uttarakhand Transport Corporation



### **Golden Rules for SRTU's**

- 1. SRTU's are the lifeline transporting people from place to place.**
- 2. The need of the hour is to change the consumers' perception towards SRTU's.**
- 3. The aim should be to bring changes keeping the perceptions of customers in mind.**
- 4. In due course it may attract more customers and do better business.**
- 5. Reduce Traffic jams as a result of fewer private vehicles on road.**
- 6. This results in fuel saving and lesser pollution.**

