

# **Review**

**of the Performance of  
State Road Transport Undertakings (SRTUs)  
(Passenger Services for April, 2012 – March, 2013)**



सत्यमेव जयते

**भारत सरकार  
GOVERNMENT OF INDIA  
सड़क परिवहन एवं राजमार्ग मंत्रालय  
MINISTRY OF ROAD TRANSPORT AND HIGHWAYS  
परिवहन अनुसंधान प्रभाग  
TRANSPORT RESEARCH WING  
नई दिल्ली  
NEW DELHI  
जनवरी, २०१४  
JANUARY, 2014  
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विजय छिब्बर  
VIJAY CHHIBBER

सचिव

SECRETARY

भारत सरकार

GOVERNMENT OF INDIA

सड़क परिवहन और राजमार्ग मंत्रालय

MINISTRY OF ROAD TRANSPORT & HIGHWAYS

## FOREWORD

Passenger movement by roads through public mode of transport is synonymous with passenger movement by State Road Transport Undertakings (SRTUs). SRTUs offer the much-needed passenger services in socially desirable, yet economically unviable routes, often at uneconomic fares.

Given the importance of public mode of road transport in India, it is important to assess the physical and financial performance of SRTUs. The present issue of 'Review of the Performance of State Road Transport Undertakings' gives comprehensive information on the physical and financial performance of SRTUs up to 31<sup>st</sup> March 2013.

Administrators, policy makers, the academia and the SRTUs themselves would find this document useful. I acknowledge the cooperation of the SRTUs and the contribution of the officers and staff involved in the work related to this publication.

(Vijay Chhibber)

Dated: 27<sup>th</sup> January, 2014





सत्यमेव जयते

**O.P. SHEMAR**

Adviser (Transport Research)

Fax No. : 23383251

Tel. No. : 23384160

E-mail : opshemar@hotmail.com

भारत सरकार  
Government of India  
सड़क परिवहन एवं राजमार्ग मंत्रालय  
Ministry of Road Transport & Highways  
(परिवहन अनुसंधान प्रभाग)  
Transport Research Wing  
प्रथम तल, आई.डी.ए. बिल्डिंग,  
1st Floor, I.D.A. Building  
जामनगर हाऊस, शाहजहां रोड,  
Jamnagar House, Shahjahan Road  
नई दिल्ली-110011, New Delhi-110011

## PREFACE

'Review of the Performance of State Road Transport Undertakings (SRTUs) (Passenger Services)' is an annual publication brought out by Transport Research Wing (TRW) of the Ministry of Road Transport & Highways. The current issue of this publication reviews the physical as well as financial performance of 38 reporting SRTUs in India for the financial years 2011-12 and 2012-13. Apart from this, detailed information on the bus penetration across States and Union Territories and comparisons with other select countries are provided in this publication. To capture the evolvement of SRTUs over time, select parameters indicating their physical and financial performance over the past five years have also been included in this publication.

I would like to thank all the 38 SRTUs for providing us information well in time to help us in bringing out this publication. I also congratulate officers and staff of TRW for their endeavor in preparing this publication.

Suggestions for improving the content and the quality of this publication are welcome.

(O.P. Shemar)

January, 2014

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## Executive Summary

State Road Transport Undertakings (SRTUs) in India provide for the mobility of people by offering passenger services. The performance review of these SRTUs is generally made by assessing their physical and financial parameters. The physical and financial performance of the reporting 38 SRTUs for the financial year 2012-13 has been analysed in this document. A comparison has been made with their performance during 2011-12.

2. The fleet strength of the reporting SRTUs increased by 2.04% to 1,33,823 during 2012-13. The average age of the fleet of the reporting SRTUs ranged from 3 years to 10.8 years. The total staff strength of the reporting SRTUs declined by 0.07% during 2012-13 and stood at 7,28,569 as on 31<sup>st</sup> March 2013. The staff productivity increased to 57.5 kms/staff/day as on 31<sup>st</sup> March 2013 from 56.3 kms/staff/day as on 31<sup>st</sup> March 2012. The revenue earning kilometres during 2012-13 increased by 1.7% to 1,52,838 lakh kilometres. The average vehicle productivity remained almost at the same level – 313.0 kms/bus/day during 2011-12 and 312.9 during 2012-13. The total number of passengers carried by the reporting SRTUs during 2012-13 was 2,52,716 lakh passengers which was 1.1% lower than the number of passengers carried during 2011-12. The number of both total accidents and fatal accidents reduced from 21,076 and 4,286 in 2011-12 to 19,464 and 4,080, respectively, in 2012-13.

3. The reporting SRTUs earned a total revenue of Rs. 42,089.37 crores and incurred a total cost of Rs. 49,381.32 crore which resulted in a net loss of Rs. 7,269.67 crores during the year ending 31<sup>st</sup> March 2013. Staff Cost recorded the highest share of 39.39 % in the total cost during 2012-13.

### Highlights – A Comparison of Performance during 2011-12 and 2012-13

- The **fleet strength** of the 38 reporting SRTUs increased from 1,31,144 as on 31<sup>st</sup> March 2012 to 1,33,823 as on 31<sup>st</sup> March 2013.
- The total **strength of staff** deployed by the reporting SRTUs as on 31<sup>st</sup> March 2013 was 7,28,569, recording a decline of 0.07% from 7,29,118 as on 31<sup>st</sup> March 2012.
- The **staff productivity** of the reporting SRTUs increased to 57.5 kms/staff/day as on 31<sup>st</sup> March 2013 from 56.3 kms/staff/day as on 31<sup>st</sup> March 2012.
- The **revenue earning kilometres** increased from 1,50,239 lakh kilometres as on 31<sup>st</sup> March 2012 to 1,52,838 lakh kilometres as on 31<sup>st</sup> March 2013.
- The **average vehicle productivity** remained almost at the same level – 313.0 kms/bus/day during 2011-12 and 312.9 during 2012-13.
- The total **number of passengers carried** by the reporting SRTUs for the year ending March, 2013 stood at 2,527.16 crore passengers which was lower than 2,554.88 crore passengers carried during the year ending March, 2012.
- The number of **road accidents** reduced from 21,076 in 2011-12 to 19,464 in 2012-13.
- The **total revenue** of the reporting SRTUs increased by 12.8% to Rs. 42,08,937 lakh during 2012-13 as compared to 2011-12.
- The increase in **total cost** of the reporting SRTUs was to the tune of 11.8%, taking the total cost up to Rs. 49,38,132 lakh as on 31<sup>st</sup> March 2013.
- The **net loss** increased by 8.2% during 2012-13 and stood at Rs. 7,26,967 lakh.



## **Review of the Performance of State Road Transport Undertakings (SRTUs)**

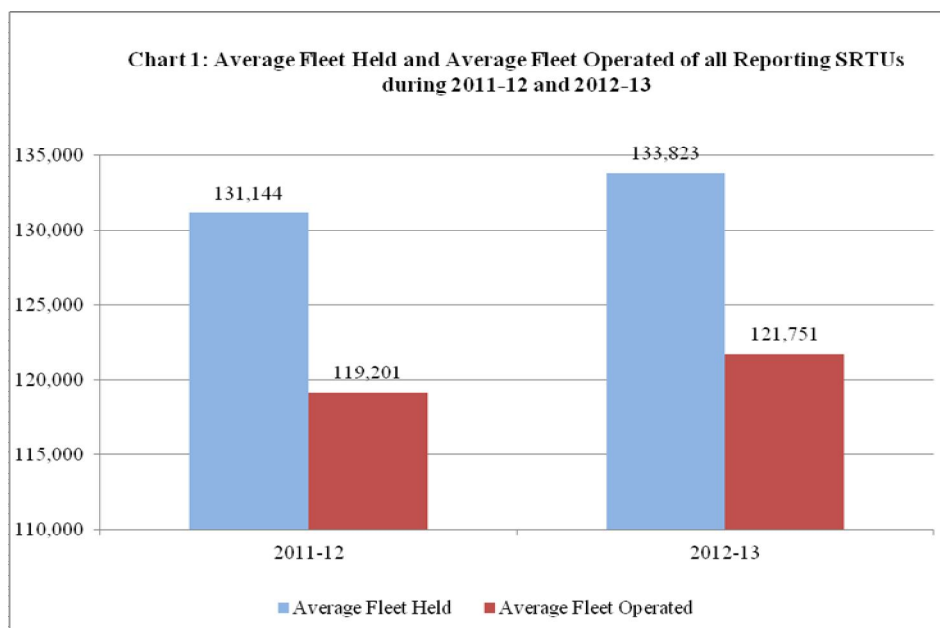
### **1. Introduction**

State Road Transport Undertakings (SRTUs) in India provide for the mobility of people by offering passenger services. The performance review of these SRTUs is generally made by assessing their physical and financial parameters. For the financial year 2012-13, 38 SRTUs reported their physical and financial parameters to the Transport Research Wing of Ministry of Road Transport & Highways, Government of India. An analysis of the performance of these SRTUs, along with a comparative assessment of their performance during 2011-12, is presented here.

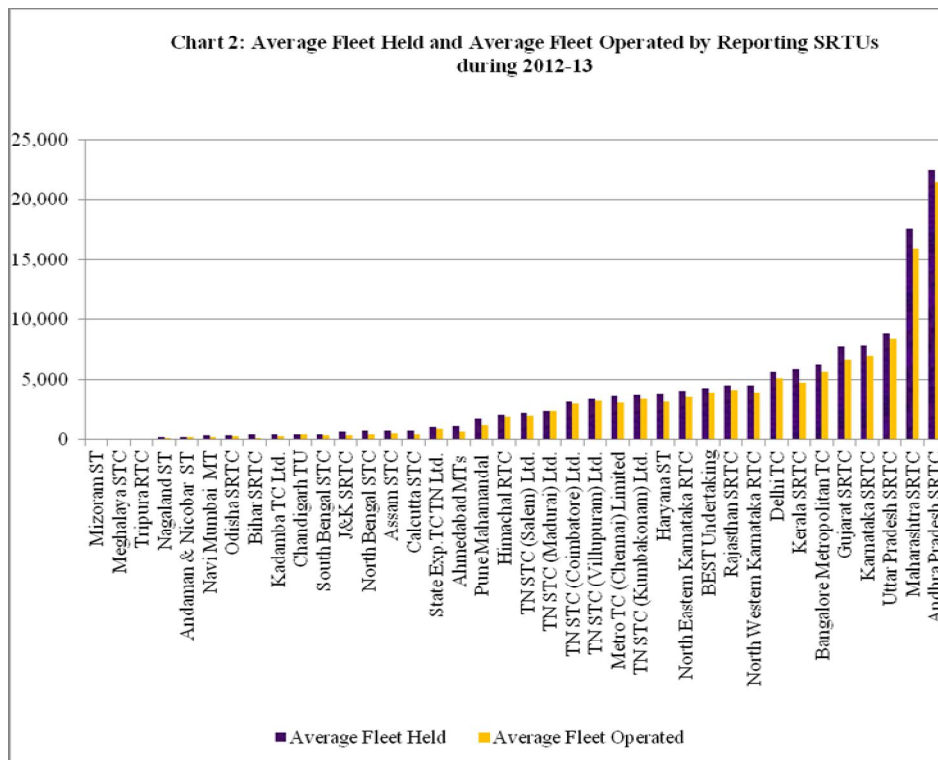
### **2. Physical Performance**

#### **2.1 Fleet Strength and Fleet Utilisation**

2.1.1 The reporting SRTUs held 1,33,823 buses as on 31<sup>st</sup> March 2013. As evident from Chart 1, the number of buses held by the reporting SRTUs and the number of buses operated by them increased by 2.04% and 2.14%, respectively, during 2012-13, as compared to their levels in 2011-12. Consequently, the figures for fleet utilisation improved marginally from 90.9% in 2011-12 to 91.0% in 2012-13.

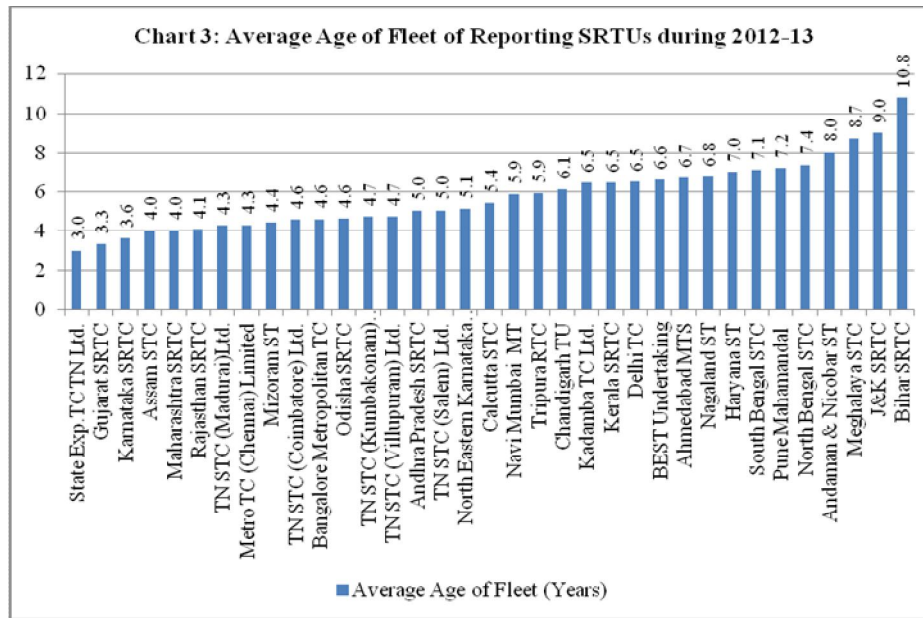


2.1.2 The largest fleet size as on 31<sup>st</sup> March 2013 was that of Andhra Pradesh SRTC (22,477), followed by Maharashtra SRTC (17,497) and Uttar Pradesh (8,893) (Chart 2). These three SRTUs accounted for 16.8%, 13.1% and 6.6% of the total fleet strength of SRTUs. The smallest three SRTUs in terms of fleet strength were Mizoram ST (33), Meghalaya STC (52) and Tripura RTC (63). Out of the reporting SRTUs, 26 SRTUs registered an increase in their fleet strength during 2012-13, while ten SRTUs reported a decline and for two, the fleet strength remained the same. In absolute terms, Maharashtra SRTC recorded the highest increase of 696 buses in its fleet strength during 2012-13. In relative terms, the highest increase of 22.2% was recorded by Assam STC.

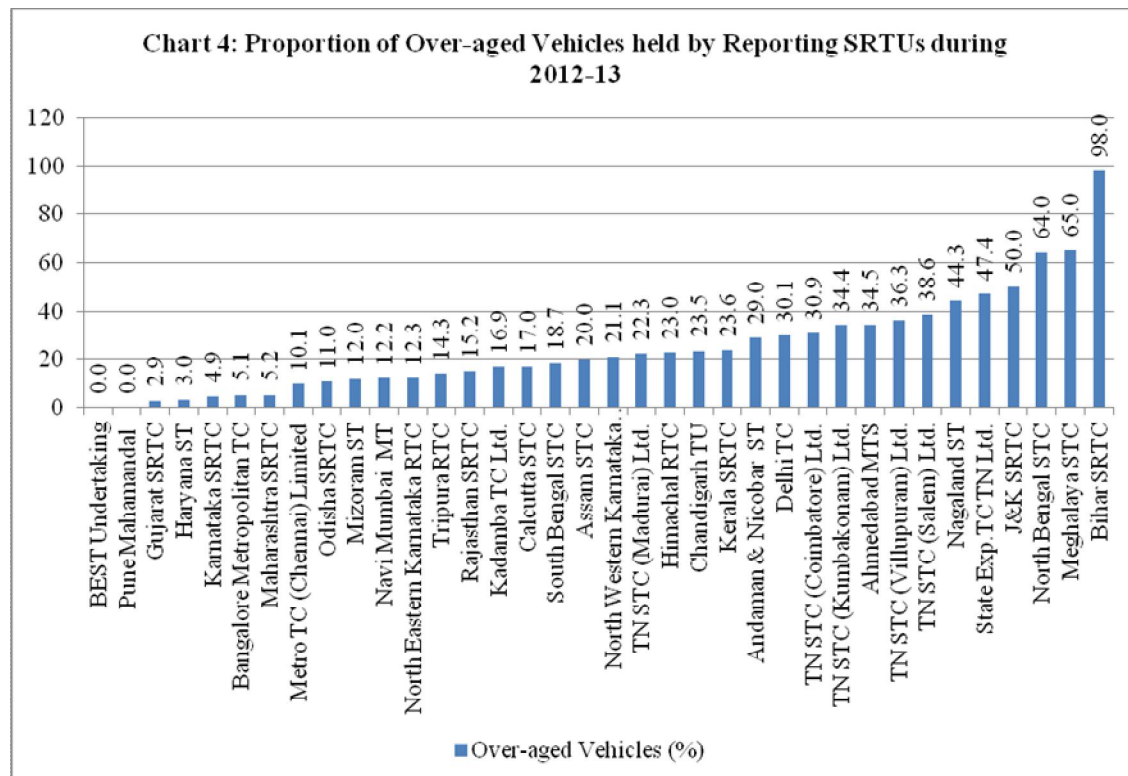


## 2.2 Age Profile of the Fleet

2.2.1 The average age of the fleet is one of the important determinants of its physical productivity. The average age of the fleet of the reporting SRTUs ranged from 3 years to 10.8 years (Chart 3). As on 31<sup>st</sup> March 2013, Bihar SRTC had the oldest fleet, with an average age of 10.8 years, followed by J&K SRTC (9.0 years) and Meghalaya STC (8.7 years). The lowest average age of fleet was that of State Exp.TC TN Ltd. (3.0 years). Gujarat SRTC and Karnataka SRTC had relatively low average ages of 3.3 years and 3.6 years, respectively.



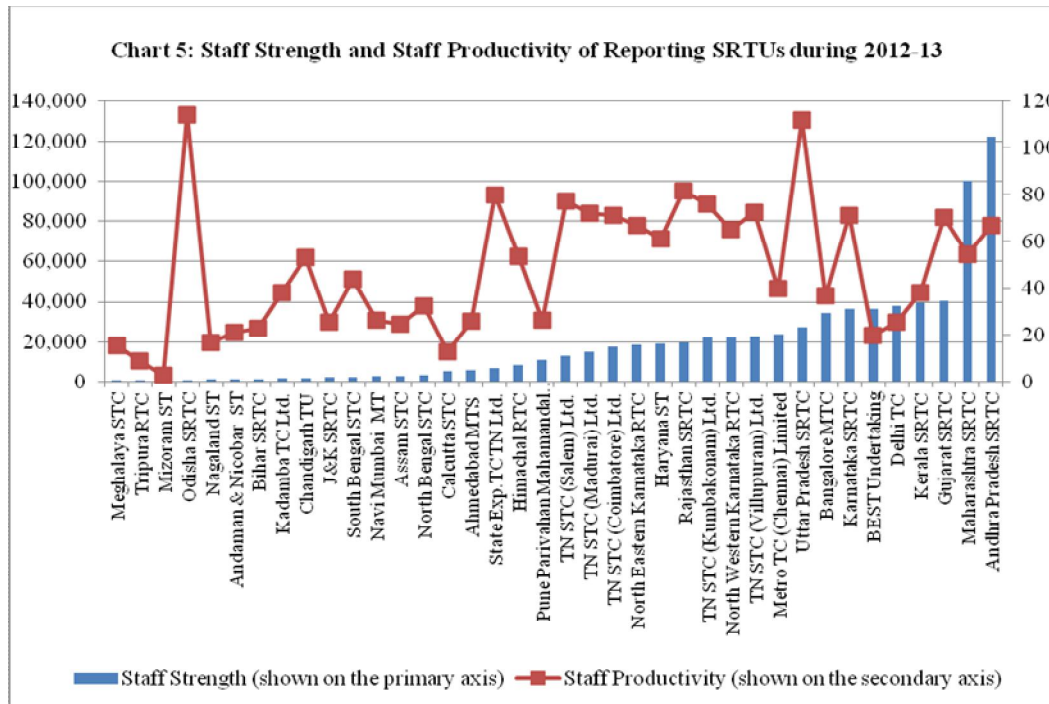
2.2.2 In terms of over-aged vehicles, Bihar SRTC accounted for the highest proportion of over-aged buses (98.0%) as on 31<sup>st</sup> March, 2013, followed by Meghalaya SRTC (65.0%) and North Bengal SRTC (64.0%) (Chart 4). BEST Undertaking and Pune Mahamandal did not have any over-aged buses in their fleet.



### 2.3 Staff Strength, Staff Productivity and Staff-Bus Ratio

2.3.1 The total staff strength of the reporting SRTUs declined by 0.07% during 2012-13 and stood at 7,28,569 as on 31<sup>st</sup> March 2013. Out of the 38 reporting SRTUs, 13 SRTUs recorded a rise in their staff strength during 2012-13. Three SRTUs continued to deploy the same number of people both in 2011-12 and in 2012-13. There was a decline in the staff strength of 22 SRTUs. Haryana ST recorded the highest increase of 2,360 in the number of staff deployed by it during 2012-13. The staff strength of Maharashtra recorded the highest decline of 4,397 during 2012-13.

2.3.2 Andhra Pradesh SRTC had the largest staff strength of 122,287, followed by Maharashtra SRTC (1,00,169) and Gujarat SRTC (40,370) (Chart 5). The three SRTUs with the lowest staff strength were Meghalaya STC (288), Tripura RTC (480) and Mizoram ST (650).



2.3.3 The staff productivity, defined as the average revenue earning kilometres performed per worker per day, increased to 57.5 kms/staff/day as on 31<sup>st</sup> March 2013 from 56.3 kms/staff/day as on 31<sup>st</sup> March 2012, although the number of SRTUs which registered an increase in their staff productivity during 2012-13 was the same as the number which

registered a decline. Odisha SRTC (114.05 kms/staff/day) reported the highest level of staff productivity while Mizoram ST (2.94 kms/staff/day) reported the lowest level of staff productivity during 2012-13.

2.3.4 Since the increase in the bus fleet size during 2012-13 was not accompanied by a rise in the staff strength, there was a slight decline in the staff-bus ratio from 5.6 as on 31<sup>st</sup> March 2012 to 5.4 as on 31<sup>st</sup> March 2013. Mizoram ST had the highest staff-bus ratio of 19.70, whereas Odisha SRTC had the lowest staff-bus ratio of 2.05, as on 31<sup>st</sup> March 2013.

## **2.4 Revenue Earning Kilometres and Vehicle Productivity**

2.4.1 Revenue earning kilometres during 2012-13 increased by 1.7% to 1,52,838 lakh kilometres. Andhra Pradesh SRTC recorded the highest revenue earning kilometres of 29,783 lakh during 2012-13. Also, Andhra Pradesh SRTC registered the highest gain (1,068 lakh) in terms of revenue earning kilometres during 2012-13. The revenue earning kilometres of as many as 21 SRTUs improved during 2012-13.

2.4.2 The average vehicle productivity, which is denoted by the number of kilometres performed by a bus per day, remained almost at the same level – 313.0 kms/bus/day during 2011-12 and 312.9 during 2012-13. During 2012-13, the highest and lowest vehicle productivity were registered by State Exp. TC TN Ltd. and Mizoram ST at 536.61 and 57.95, respectively.

## **2.5 Fuel Efficiency**

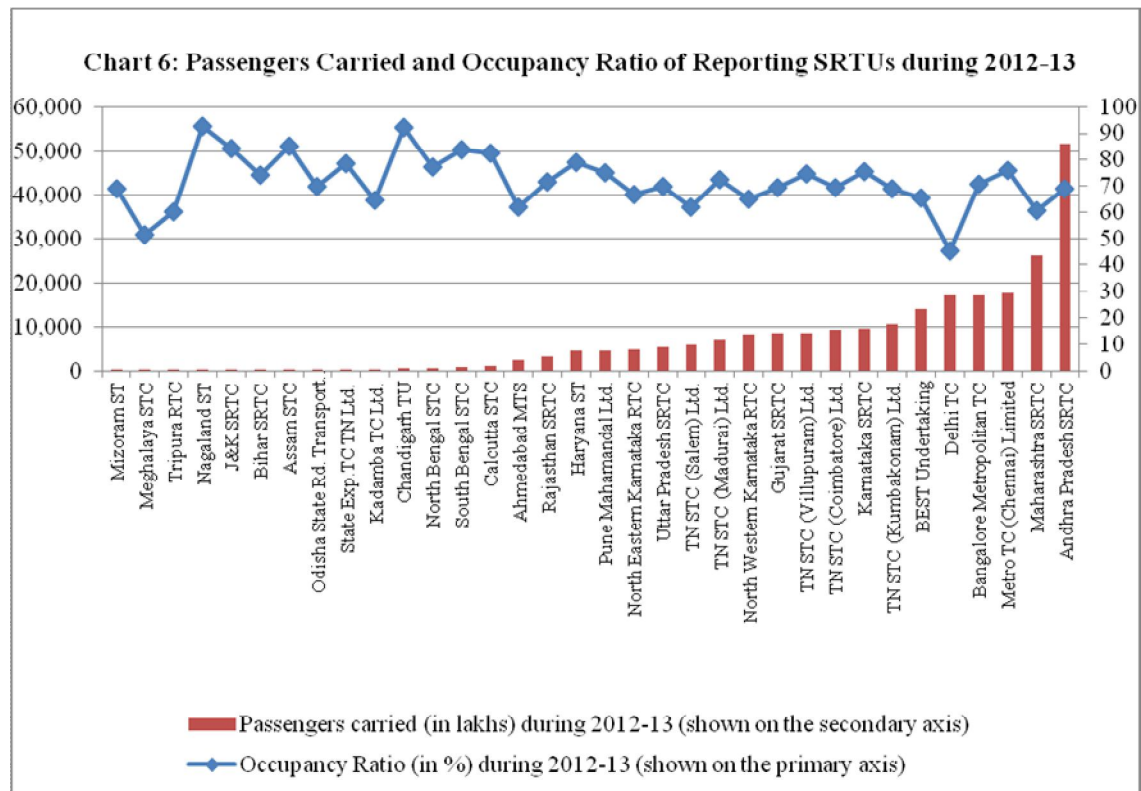
2.5.1 Fuel efficiency is defined as the average kilometres performed per litre of fuel. TN STC (Kumbakonam) and TN STC (Villupuram) Ltd. had the highest fuel efficiency of 5.58 Km/l of HSD each. The lowest fuel efficiency was that of Delhi TC (2.39 Km/Kg of CNG), followed by BEST Undertaking (2.87 Km/l of HSD) and Navi Mumbai (2.95 Km/l of HSD).

## **2.6 Passengers Carried and Occupancy Ratio**

2.6.1 The total number of passengers carried by the reporting SRTUs during 2012-13 was 2,52,716 lakh passengers which was 1.1% lower than the number of passengers carried during 2011-12 (Chart 6). Andhra Pradesh SRTC carried the highest number of passengers (51,675 lakhs), while Mizoram ST carried the lowest number of persons (0.9 lakh) during 2012-13. Although the passenger kilometres offered increased by 1.1% during 2012-13,



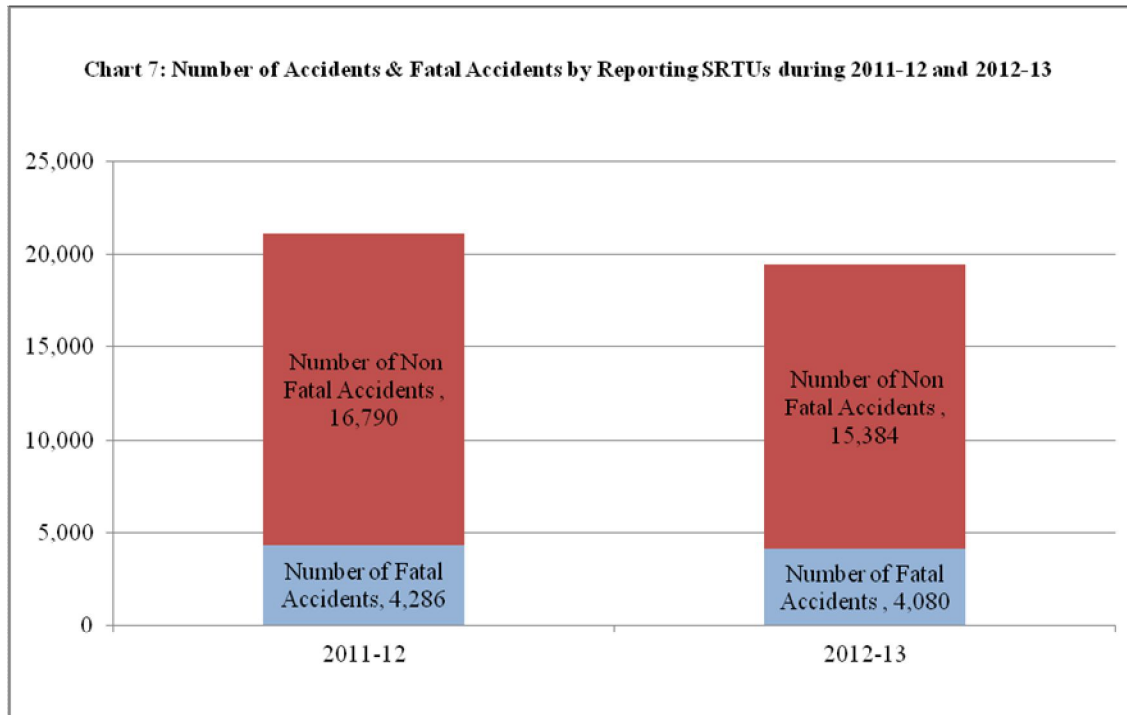
there was a decline of 2.3% in the passenger kilometres performed. Consequently, the average occupancy ratio dipped from 71.4% during 2011-12 to 68.9% during 2012-13. The highest occupancy ratio of 100% was registered by Himachal RTC (Himachal RTC is not depicted in Chart 6 because it did not report the data on passengers carried by it). The lowest was that of Delhi TC at 45.3%. Metro TC (Chennai) Limited carried the highest number of passengers per bus per day during 2012-13 (1,341), while Mizoram ST carried the lowest number of passengers per bus per day (7).



## 2.7 Road Accidents

2.7.1 The number of both total accidents and fatal accidents reduced from 21,076 and 4,286 in 2011-12 to 19,464 and 4,080, respectively, in 2012-13. However, there was a marginal increase in the proportion of fatal accidents in total accidents during 2012-13; the proportion of fatal accidents in total accidents increased from 20% during 2011-12 to 21% during 2012-13 (Chart 7). Tripura RTC and Mizoram ST did not report any accidents during 2012-13 and Bihar SRTC and Meghalaya STC were involved in one non-fatal accident each. Navi Mumbai MT had the highest number of accidents per lakh revenue earning kilometres (1.4),

while Nagaland ST and South Bengal STC had the highest number of fatal accidents per lakh revenue earning kilometres (0.05 each).



### 3. Financial Performance

#### 3.1 Total Revenue

3.1.1 The total revenue of the reporting SRTUs increased by 12.8% to Rs. 42,08,937 lakh during 2012-13 as compared to 2011-12. Andhra Pradesh SRTC (Rs.7,63,919 lakh), Maharashtra SRTC (Rs. 6,09,579 lakh) and Karnataka SRTC (Rs.2,59,233 lakh) were the top three SRTUs in terms of total revenue. The highest increase in revenue of Rs. 96,179 lakh during 2012-13 was recorded by Andhra Pradesh SRTC. With a revenue of 12,179 paise per kilometre Tripura RTC recorded the highest revenue per unit measure of distance. State Exp. TC TN Ltd. Registered the highest revenue per bus per day (Rs. 13,308).

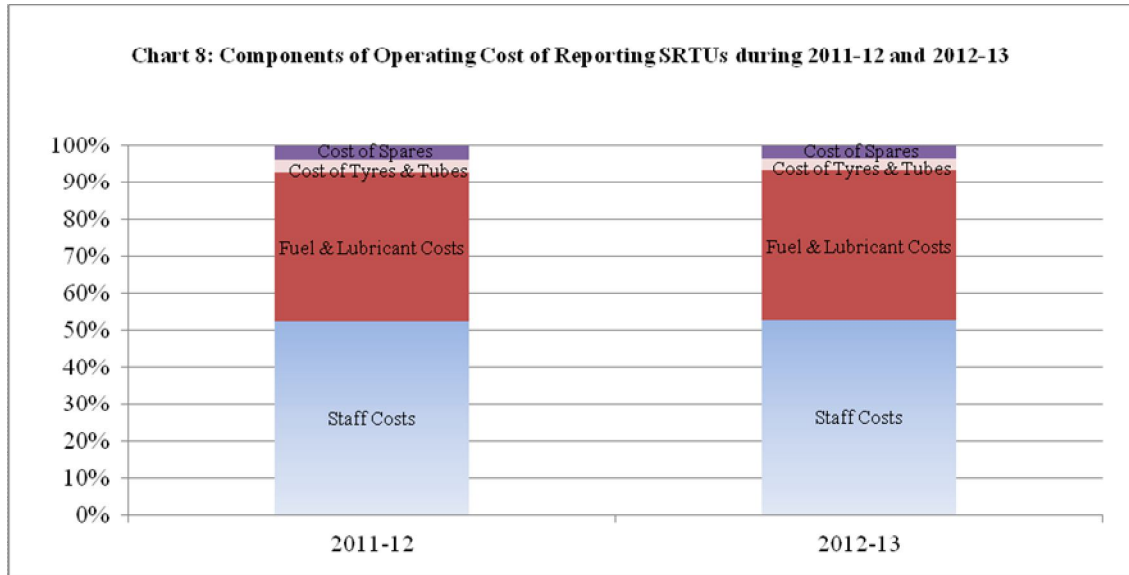
#### 3.2 Total Cost

3.2.1 Concurrent with the rise in total revenue, total cost too increased during 2012-13. The increase in total cost of the reporting SRTUs was to the tune of 11.8%, taking the total cost up to Rs. 49,38,132 lakh as on 31<sup>st</sup> March 2013. The cost of as many as 33 SRTUs increased

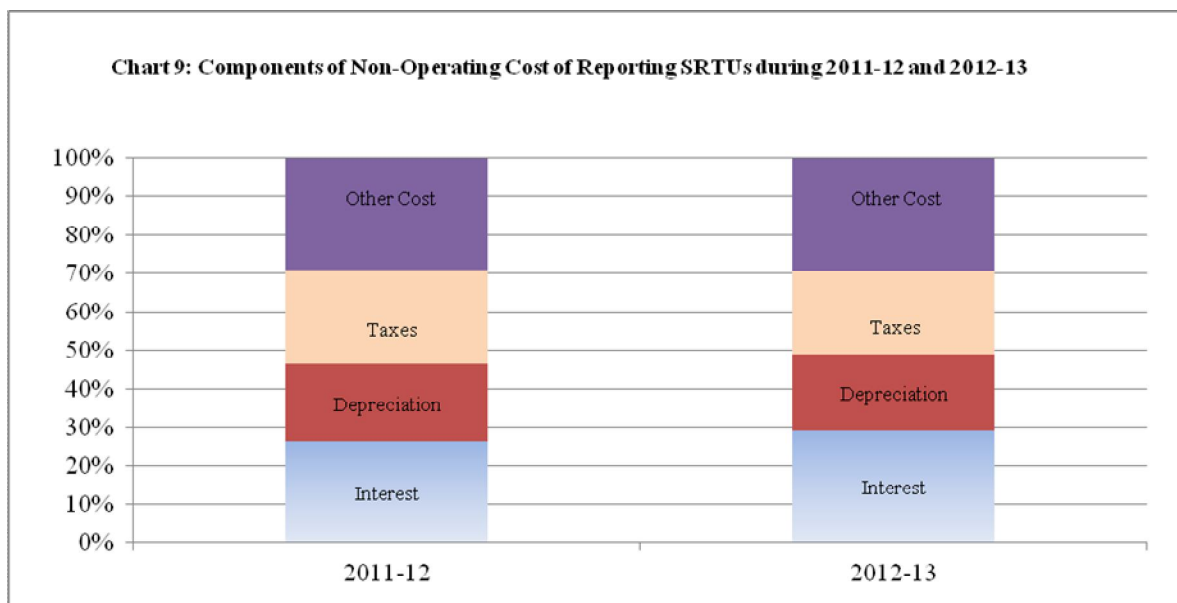
during 2012-13. The highest increase in total cost of Rs. 94,768 lakh was recorded by Maharashtra SRTC.

3.2.2 Amongst the reporting SRTUs, Andhra Pradesh SRTC with a cost of Rs. 7,71,990 lakh registered the highest total cost, followed by Maharashtra SRTC (Rs.6,48,396 lakh) and Delhi TC (Rs.4,26,472 lakh). Meghalaya STC (Rs. 1,401 lakh), Mizoram ST (Rs. 1,664 lakh) and Bihar SRTC (Rs. 3,063 lakh) were amongst those SRTUs which had the lowest total cost during 2012-13. Odisha SRTC recorded the lowest cost of 2,160 paise per kilometre, while Mizoram ST had the highest cost of 23,840 paise per kilometre. In terms of cost per bus per day, Bihar SRTC recorded the lowest cost of Rs. 2,021, whereas Delhi TC had the highest cost of Rs. 20,800.

3.2.3 The components of total cost can be divided into operating cost and non-operating cost. Operating cost consists of staff costs, fuel and lubricant costs, cost of tyres and tubes and cost of spares, while non-operating cost consists of interest, taxes, depreciation and other cost. For all reporting SRTUs taken together, staff cost and cost of fuel and lubricants together accounted for almost 70% of the total cost during 2012-13. For some individual SRTUs, the share of staff cost and the cost of fuel and lubricants was much larger. For example, for Mizoram ST, staff cost accounted for 90.9% of the total cost and for Odisha SRTC, fuel and lubricant cost was 50.6% of the total cost. Mizoram ST recorded the highest staff cost per revenue earning kilometre of Rs. 216.8. During both 2011-12 and 2012-13, operating cost comprised around three-fourths of the total cost. Within the category of operating cost, staff costs comprised the largest share in both 2011-12 and 2012-13 (Chart 8).

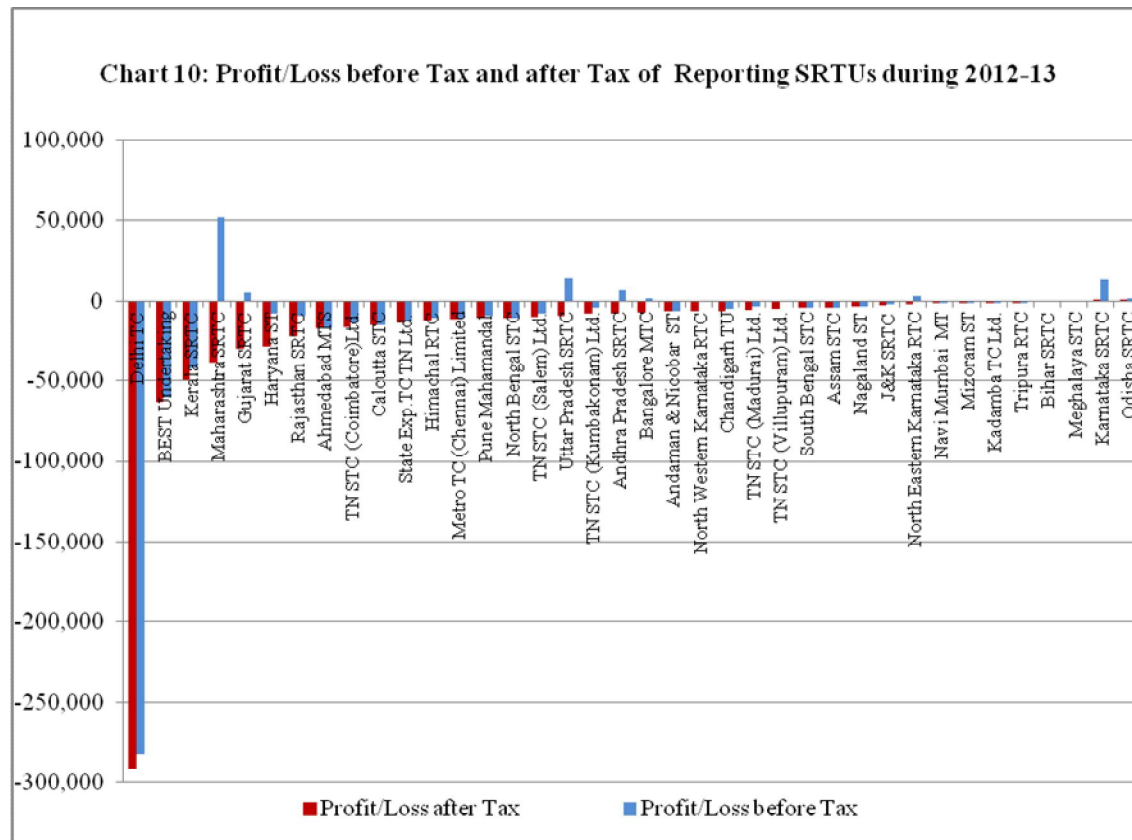


3.2.4 Amongst the non-operating components of total cost, both interest and other cost accounted for the largest share in 2012-13 (Chart 9). For all SRTUs taken together, both interest and other cost formed 7.4% each of the total cost. For some individual SRTUs like Andaman & Nicobar ST, Delhi TC and Tripura RTC, the interest component formed a higher share of their total cost, i.e. 58.6%, 47.8% and 36.8%, respectively. Tripura RTC's interest cost per revenue earning kilometre was the highest at Rs.74.4, followed by Delhi TC at 57.7% and Andaman & Nicobar Islands at 52.5%. Taxes and depreciation formed 5.3% and 5.0%, respectively, of the total cost of all SRTUs taken together.



### 3.3 Profit/Loss

3.3.1 Since the rate of increase of total cost of the reporting SRTUs during 2012-13 outstripped that of total revenue, net loss increased by 8.2% during the year. As on 31<sup>st</sup> March 2013, the net profit of the reporting SRTUs stood at Rs. 7,26,967 lakh. While during 2011-12, there were four net-profit making SRTUs, viz. Maharashtra SRTC, Bangalore Metropolitan TC, Karnataka SRTC and Odisha SRTC, during 2012-13, there were only two net-profit making SRTUs, viz. Odisha SRTC with a profit of Rs. 720.47 lakh and Karnataka SRTC with a profit of Rs. 174.20 lakh. Amongst the net loss making SRTUs, Delhi TC's loss was the largest at Rs.2,91,440 lakh, followed by BEST Undertaking (Rs.63,043 lakh) and Kerala SRTC (Rs.49,735 lakh) (Chart 10). Compared to 2011-12, during 2012-13, Andhra Pradesh SRTC recorded the largest decline of Rs. 50,460 lakh in its net loss.



3.3.2 The profit/loss scenario before and after paying taxes during 2012-13 emerged to be different. While there were only two SRTUs which were profit-making after paying tax, there were eight SRTUs which made profit before paying taxes. These eight SRTUs were Maharashtra SRTC, Uttar Pradesh SRTC, Karnataka SRTC, Andhra Pradesh SRTC, Gujarat

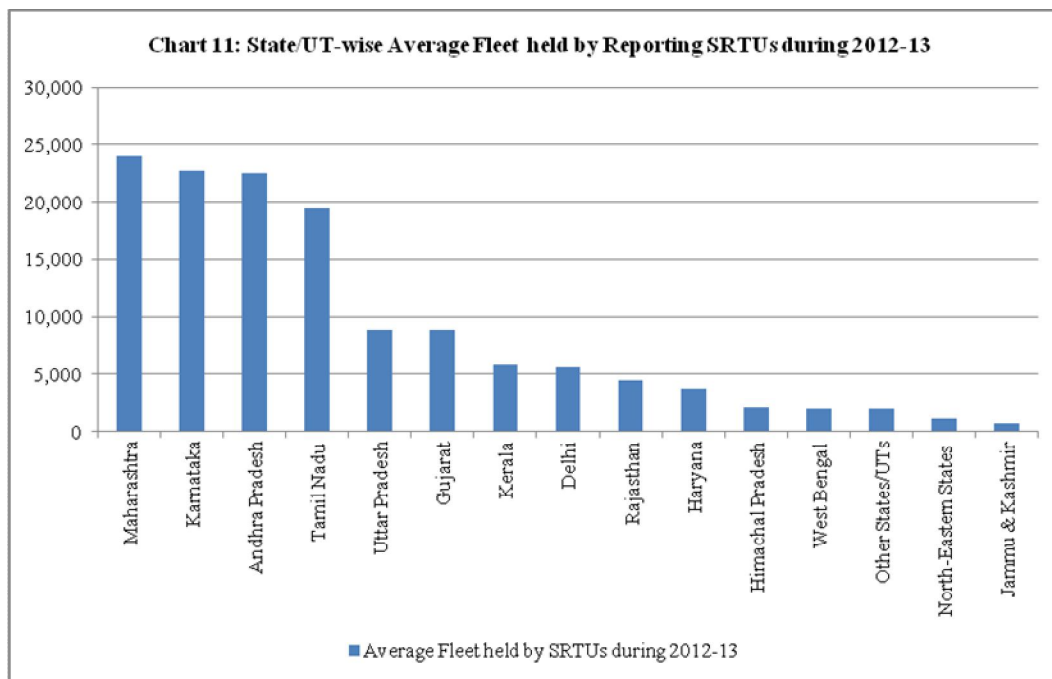


SRTC, North-Eastern Karnatka RTC, Odisha SRTC and Bangalore MTC with profits of Rs.51,865 lakh, Rs. 13,448 lakh, Rs. 12,988 lakh, Rs. 6,405 lakh, Rs.4,920 lakh, Rs.3,251 lakh, Rs.1,180 lakh and Rs.1,138 lakh, respectively.

## 4. State/Union Territory-wise Spread of SRTUs

### 4.1 Spread of SRTUs

4.1.1 There was a vast variation in the spread of SRTUs across States/Union Territories (Uts) during 2012-13. In the total fleet, the share of the State of Maharashtra was the largest (17.9%), followed by Karnataka (17.0%) and Andhra Pradesh (16.8%) (Chart 11).



4.1.2 The average number of persons per bus for the reporting SRTU was 7,732 (Table 1). The average number of buses per 10 lakh population for all the States/Uts in which the reporting SRTUs were plying was 129. The State of Bihar had the largest number of persons per SRTU bus (2,50,736) and the UT of Andaman & Nicobar Islands had the lowest number of persons per SRTU bus (1,674). Conversely, the number of buses per 10 lakh population was the lowest in Bihar (4) and the highest in Andaman & Nicobar Islands (597).

**Table 1: State/UT-wise Spread of Reporting SRTUs**

| Sl. No.  | States/Uts                | Population as on 1 <sup>st</sup> March 2011 | Number of Reporting SRTUs as on 31 <sup>st</sup> March 2013 | Average Fleet held by Reporting SRTUs during 2012-13 | Share of Fleet held as a percentage of total fleet held by all reporting SRTUs | Number of Persons per SRTU bus | Number of Buses per 10 lakh population |
|--|---------------------------|---|---|--|--|--------------------------------|--|
| 1  | Andhra Pradesh            | 84,665,533                                  | 1   | 22,477   | 16.8   | 3,767                          | 265                                    |
| 2  | Assam                     | 31,169,272                                  | 1   | 771  | 0.6  | 40,427                         | 25                                     |
| 3  | Bihar                     | 103,804,637                                 | 1   | 414  | 0.3  | 250,736                        | 4                                      |
| 4  | Goa                       | 1,457,723                                   | 1   | 425  | 0.3  | 3,430                          | 292                                    |
| 5  | Gujarat                   | 60,383,628                                  | 2   | 8,839  | 6.6  | 6,831                          | 146                                    |
| 6  | Haryana                   | 25,353,081                                  | 1   | 3,755  | 2.8  | 6,752                          | 148                                    |
| 7  | Himachal Pradesh          | 6,856,509                                   | 1   | 2,076  | 1.6  | 3,303                          | 303                                    |
| 8  | Jammu & Kashmir           | 12,548,926                                  | 1   | 704  | 0.5  | 17,825                         | 56                                     |
| 9  | Karnataka                 | 61,130,704                                  | 4   | 22,742   | 17.0   | 2,688                          | 372                                    |
| 10   | Kerala                    | 33,387,677                                  | 1   | 5847   | 4.4  | 5,710                          | 175                                    |
| 11   | Maharashtra               | 112,372,972                                 | 4   | 23,924   | 17.9   | 4,697                          | 213                                    |
| 12   | Meghalaya                 | 2,964,007                                   | 1   | 52   | 0.0  | 57,000                         | 18                                     |
| 13   | Mizoram                   | 1,091,014                                   | 1   | 33   | 0.0  | 33,061                         | 30                                     |
| 14   | Nagaland                  | 1,980,602                                   | 1   | 196  | 0.1  | 10,105                         | 99                                     |
| 15   | Odisha                    | 41,947,358                                  | 1   | 376  | 0.3  | 111,562                        | 9                                      |
| 16   | Rajasthan                 | 68,621,012                                  | 1   | 4,480  | 3.3  | 15,317                         | 65                                     |
| 17   | Tamil Nadu                | 72,138,958                                  | 7   | 19,479   | 14.6   | 3,703                          | 270                                    |
| 18   | Tripura                   | 3,671,032                                   | 1   | 63   | 0.0  | 58,270                         | 17                                     |
| 19   | Uttar Pradesh             | 199,581,477                                 | 1   | 8,893  | 6.6  | 22,443                         | 45                                     |
| 20   | West Bengal               | 91,347,736                                  | 3   | 1,976  | 1.5  | 46,229                         | 22                                     |
| 21   | Andaman & Nicobar Islands | 379,944                                     | 1   | 227  | 0.2  | 1,674                          | 597                                    |
| 22   | Chandigarh                | 1,054,686                                   | 1   | 472  | 0.4  | 2,235                          | 448                                    |
| 23   | Delhi                     | 16,753,235                                  | 1   | 5,602  | 4.2  | 2,991                          | 334                                    |
|  | <b>Total</b>              | <b>1,034,661,723</b>                        | <b>38</b>   | <b>133,823</b>                                       | <b>100.0</b>   | <b>7,732</b>                   | <b>129</b>                             |
| Sources: 1. Census of India, 2011      2. Respective SRTUs |                           |   |   |  |  |                                |  |

## 5. Performance of SRTUs in Metropolitan Cities

### 5.1 Physical Performance

5.1.1 Amongst the eight SRTUs plying in metropolitan cities, Bangalore Metropolitan TC had the largest fleet strength of 6,330 and Chandigarh TU had the lowest fleet strength of 472 as on 31<sup>st</sup> March 2013 (Table 2). Although the average age of buses of Pune Mahamandal was the highest (7.2 years), the SRTU did not report any over-aged buses. The highest revenue earning kilometres was that of Bangalore Metropolitan TC (Rs.4,638 lakh) and the lowest that of Calcutta STC (Rs. 260 lakh). BEST Undertaking reported the highest staff/bus

Table 2: Select Physical Parameters of SRTUs plying in Metropolitan Cities during 2012-13

| S. No.   | Name of State Road Transport Undertaking (SRTU) | Avg. Fleet Held (Number) | Avg Age of Fleet (Years) | Over aged vehicles (%) | Revenue Earning Kilometres (Lakhs) | Staff/Bus Ratio | Staff Productivity (Kms/Staff/Day) | Vehicle Productivity (Kms/Bus/Day) | Fuel Efficiency (Km/litre of HSD or Km/KG of CNG) | Occupancy Ratio (%) | Passenger Carried (Lakhs) | Passengers carried per Bus/Day (Number) |
|--|---|--------------------------|--------------------------|------------------------|------------------------------------|-----------------|------------------------------------|------------------------------------|---|---------------------|---------------------------|---|
| 1  | Ahmedabad MTS                                   | 1,120                    | 6.7                      | 25.5                   | 541.06                             | 5.12            | 25.83                              | 132.35                             | 3.17  | 62.1                | 2,396.0                   | 586.1                                   |
| 2  | BEST Undertaking                                | 4,259                    | 6.6                      | 0.0                    | 2,652.0                            | 8.60            | 19.84                              | 170.60                             | 2.87  | 65.4                | 14,096.0                  | 906.8                                   |
| 3  | Bangalore Metropolitan TC                       | 6,330                    | 4.6                      | 5.1                    | 4,638.4                            | 5.42            | 37.07                              | 200.76                             | 3.84  | 70.9                | 17,111.7                  | 740.6                                   |
| 4  | Calcutta STC                                    | 779                      | 5.4                      | 17.0                   | 260.4                              | 7.04            | 13.01                              | 91.57                              | 2.97  | 82.4                | 1,077.2                   | 378.8                                   |
| 5  | Chandigarh TU                                   | 472                      | 6.1                      | 23.5                   | 373.2                              | 4.07            | 53.22                              | 216.60                             | 3.62  | 92.0                | 671.6                     | 389.8                                   |
| 6  | Delhi TC  | 5,602                    | 6.5                      | 30.1                   | 3,534.1                            | 6.80            | 25.41                              | 172.84                             | 2.39  | 45.3                | 17,071.8                  | 834.9                                   |
| 7  | Metro TC (Chennai) Limited                      | 3,585                    | 4.3                      | 10.1                   | 3,442.7                            | 6.56            | 40.10                              | 263.10                             | 4.34  | 75.8                | 17,544.0                  | 1,340.7                                 |
| 8  | Pune Mahamandal                                 | 1,832                    | 7.2                      | 0.0                    | 1,056.1                            | 5.94            | 26.60                              | 157.94                             | 3.32  | 75.1                | 4,604.9                   | 688.7                                   |
| <b>Total (SRTUs plying in metropolitan cities)</b>   |   | <b>23,979</b>            |                          |                        | <b>16,497.9</b>                    |                 |                                    |                                    |   |                     | <b>74,573.1</b>           |   |
| <b>Share of SRTUs plying in metropolitan cities as a proportion of total reporting SRTUs (%)</b> |   | <b>17.9</b>              |                          |                        | <b>10.8</b>                        |                 |                                    |                                    |   |                     | <b>29.5</b>               |   |
| Source: As reported by the respective SRTUs  |   |                          |                          |                        |                                    |                 |                                    |                                    |   |                     |                           |   |

Table 3: Select Financial Parameters of SRTUs plying in Metropolitan Cities during 2012-13

| S. No.   | Name of State Road Transport Undertaking (SRTU) | Total Revenue (Rs. Lakhs) | Total Cost (Rs. Lakhs) | Net Profit/Loss (Rs. Lakhs) | Profit before Tax (Rs. Lakhs) | Staff Cost as % of Total Cost | Fuel & Lubricant Cost as % of Total Cost | Tyres & Tubes Cost as % of Total Cost | Spares Cost as % of Total Cost | Interest Cost as % of Total Cost | Depreciation Cost as % of Total Cost | Tax Cost as % of Total Cost | Other Costs as % of Total Cost |
|--|---|---------------------------|------------------------|-----------------------------|-------------------------------|-------------------------------|--|---------------------------------------|--------------------------------|----------------------------------|--------------------------------------|-----------------------------|--------------------------------|
| 1  | Ahmedabad MTS                                   | 14,373.79                 | 31,591.22              | -17,217.43                  | -17,028.91                    | 49.78                         | 16.62                                    | 0.58                                  | 1.44                           | 2.04                             | 0.00                                 | 0.60                        | 28.96                          |
| 2  | BEST Undertaking                                | 142,568.38                | 205,611.60             | -63,043.22                  | -60,427.14                    | 59.03                         | 18.89                                    | 1.27                                  | 3.48                           | 7.84                             | 3.28                                 | 1.27                        | 4.93                           |
| 3  | Bangalore Metropolitan TC                       | 164,325.75                | 171,586.83             | -7,261.08                   | 1,138.42                      | 41.10                         | 35.88                                    | 1.94                                  | 2.97                           | 1.59                             | 6.91                                 | 4.90                        | 4.72                           |
| 4  | Calcutta STC                                    | 7,043.71                  | 21,853.94              | -14,810.23                  | -14,810.23                    | 70.33                         | 20.97                                    | 1.70                                  | 1.43                           | ...                              | 3.66                                 | 0.00                        | 1.91                           |
| 5  | Chandigarh TU                                   | 11,434.78                 | 17,745.30              | -6,310.52                   | -5,229.67                     | 40.04                         | 26.17                                    | 1.62                                  | 4.57                           | 0.42                             | 4.30                                 | 6.09                        | 16.79                          |
| 6  | Delhi TC  | 132,804.07                | 426,472.10             | -291,440.42                 | -282,286.61                   | 28.51                         | 12.69                                    | 0.21                                  | 4.56                           | 47.82                            | 4.06                                 | 2.15                        | ...                            |
| 7  | Metro TC (Chennai) Limited                      | 125,263.34                | 136,888.28             | -11,624.94                  | -10,571.39                    | 49.85                         | 28.09                                    | 2.40                                  | 3.18                           | 5.63                             | 5.80                                 | 0.77                        | 4.28                           |
| 8  | Pune Mahamandal                                 | 49,261.97                 | 60,040.03              | -10,778.06                  | -9,157.53                     | 48.59                         | 19.36                                    | 1.31                                  | 1.64                           | 0.71                             | 7.59                                 | 2.70                        | 18.10                          |
| <b>Total (SRTUs plying in metropolitan cities)</b>   |   | <b>647,075.79</b>         | <b>1,071,789.30</b>    | <b>-422,485.90</b>          |                               |                               |  |                                       |                                |                                  |                                      |                             |                                |
| <b>Share of SRTUs plying in metropolitan cities as a proportion of total reporting SRTUs (%)</b> |   | <b>15</b>                 | <b>22</b>              | <b>58</b>                   |                               |                               |  |                                       |                                |                                  |                                      |                             |                                |
| ...: Not reported  |   |                           |                        |                             |                               |                               |  |                                       |                                |                                  |                                      |                             |                                |
| Source: As reported by the respective SRTUs  |   |                           |                        |                             |                               |                               |  |                                       |                                |                                  |                                      |                             |                                |

ratio of 8.60, while Chandigarh TU had the lowest staff/bus ratio of 4.07. While the highest staff productivity and vehicle productivity were those of Chandigarh TU (53.22) and Metro TC (Chennai) Limited (263.10), respectively, Calcutta STC recorded the lowest staff productivity and vehicle productivity (13.01 and 91.57, respectively). Also, Metro TC (Chennai) Ltd. Recorded the highest fuel efficiency of 4.34 km per litre of HSD, whereas BEST Undertaking had the lowest fuel efficiency of 2.87 km per litre of HSD. Delhi TC's fuel efficiency measured in terms of km/kg of CNG was even lower at 2.39. Chandigarh TU had the highest occupancy ratio of 92.0%. Amongst the eight SRTUs, Metro TC (Chennai) Limited had the highest total number of passengers carried (17,544 lakh) and the number of passengers carried per bus per day (1,341 passengers). Although Delhi TC had the lowest occupancy ratio of 45.3% amongst the eight SRTUs, it carried the third highest number of passengers (17,072) and passengers carried per bus per day (835) during 2012-13. Chandigarh TU carried the lowest number of passengers (672 lakh) during the year. With an average of 379 passengers, Calcutta STC carried the lowest number of passengers per bus per day.

## **5.2 Financial Performance**

5.2.1 Bangalore Metropolitan TC generated the largest total revenue of Rs.1,64,326 lakh during 2012-13 (Table 3). Delhi TC had the largest total cost of Rs. 4,26,472 lakh, of which as much as 48% was on account of interest payment. Except for Delhi TC, for the other seven SRTUs staff cost comprised the largest share, ranging between 40% and 70%. Bangalore Metropolitan TC was the only SRTU plying in a metropolitan area, which recorded a profit, before paying taxes. All the SRTUs, including Bangalore Metropolitan TC, made losses after paying taxes. The largest loss was that of Delhi TC (Rs.2,91,440 lakh).

## **6. Cross Country Comparison**

### **6.1 Buses per 1,000 Persons**

6.1.1 A cross-country comparison of buses (both SRTU and others) indicates that the bus penetration in India was much lower as compared to some developed countries like Australia, Japan, UK and USA and other developing countries like Brazil, China, Malaysia, Mexico, South Africa and Thailand (Table 4).

| <b>Table 4: Cross-Country Comparison of Buses per 1,000 Persons</b>  |                                |
|--|--------------------------------|
| <b>Country</b>   | <b>Buses per 1,000 persons</b> |
| Australia  | 3                              |
| Bangladesh   | 1                              |
| Brazil   | 4                              |
| China  | 2                              |
| France   | 1                              |
| Germany  | 1                              |
| India  | 1                              |
| Japan  | 2                              |
| Malaysia   | 2                              |
| Mexico   | 3                              |
| Russian Federation   | 1                              |
| South Africa   | 7                              |
| Thailand   | 8                              |
| UK   | 3                              |
| USA  | 3                              |
| <p>Information on buses in Brazil and Russian Federation pertains to 2009.<br/>           For India, information on population is for 2011 and that of buses for 2012.<br/>           For all the others, information is for 2010.</p> <p>Sources: 1. Road Transport Year Book 2011-12<br/>           2. Census of India, 2011<br/>           3. World Road Statistics 2012, International Road Federation</p> |                                |



## Physical Performance of SRTUs for the years ending March 2012 and March 2013

| S. No.                                      | Name of State Road Transport Undertaking (SRTU) | Average Fleet Held (Number) |                | Average Fleet Operated (Number) |                | Fleet Utilisation (%) |             | Avg Age of Fleet (Years) |          | Over aged vehicles (%) |          |
|---|---|-----------------------------|----------------|---------------------------------|----------------|-----------------------|-------------|--------------------------|----------|------------------------|----------|
|   |   | March'13                    | March'12       | March'13                        | March'12       | March'13              | March'12    | March'13                 | March'12 | March'13               | March'12 |
| 1   | 2   | 3                           | 4              | 5                               | 6              | 7                     | 8           | 9                        | 10       | 11                     | 12       |
| 1   | Ahmedabad MTC                                   | 1,120                       | 985            | 750                             | 671            | 67.0                  | 68.1        | 6.7                      | 7.2      | 25.5                   | 32.4     |
| 2   | Andhra Pradesh SRTC                             | 22,477                      | 22,170         | 22,402                          | 21,411         | 99.7                  | 96.6        | 5.0                      | 4.8      | ...                    | ...      |
| 3   | Andaman & Nicobar ST                            | 227                         | 219            | 199                             | 191            | 87.7                  | 87.2        | 8.0                      | 8.2      | 29.0                   | 29.6     |
| 4   | Assam STC                                       | 771                         | 631            | 655                             | 530            | 85.0                  | 84.0        | 4.0                      | 5.0      | 20.0                   | 23.0     |
| 5   | BEST Undertaking                                | 4,259                       | 4,669          | 3,799                           | 3,923          | 89.2                  | 84.0        | 6.6                      | 6.1      | 0.0                    | 0.0      |
| 6   | Bangalore Metropolitan TC                       | 6,330                       | 6,092          | 5,747                           | 5,658          | 90.8                  | 92.9        | 4.6                      | 4.9      | 5.1                    | 4.6      |
| 7   | Bihar SRTC                                      | 414                         | 414            | 107                             | 162            | 25.8                  | 39.1        | 10.8                     | 9.8      | 98.0                   | 78.0     |
| 8   | Calcutta STC                                    | 779                         | 839            | 380                             | 424            | 48.8                  | 50.5        | 5.4                      | 4.7      | 17.0                   | 13.6     |
| 9   | Chandigarh TU                                   | 472                         | 493            | 424                             | 458            | 89.8                  | 92.9        | 6.1                      | 5.3      | 23.5                   | 20.6     |
| 10  | Delhi TC  | 5,602                       | 6,077          | 4,805                           | 5,121          | 85.8                  | 84.3        | 6.5                      | 4.8      | 30.1                   | 35.3     |
| 11  | Gujarat SRTC                                    | 7,719                       | 7,663          | 6,694                           | 6,660          | 86.7                  | 86.9        | 3.3                      | 4.1      | 2.9                    | 14.4     |
| 12  | Haryana ST                                      | 3,755                       | 3,402          | 3,474                           | 3,178          | 92.5                  | 93.4        | 7.0                      | 7.0      | 3.0                    | 3.0      |
| 13  | Himachal RTC                                    | 2,076                       | 2,024          | 2,013                           | 1,981          | 97.0                  | 97.9        | ...                      | ...      | 23.0                   | 22.0     |
| 14  | J&K SRTC  | 704                         | 710            | 329                             | 376            | 46.7                  | 53.0        | 9.0                      | 9.4      | 50.0                   | 54.0     |
| 15  | Kadamba TC Ltd.                                 | 425                         | 416            | 276                             | 276            | 64.9                  | 66.3        | 6.5                      | 6.8      | 16.9                   | 21.4     |
| 16  | Karnataka SRTC                                  | 7,831                       | 7,621          | 7,184                           | 6,969          | 91.7                  | 91.4        | 3.6                      | 3.4      | 4.9                    | 4.5      |
| 17  | Kerala SRTC                                     | 5847                        | 5742           | 4,772                           | 4,749          | 81.6                  | 82.7        | 6.5                      | 6.5      | 23.6                   | 28.8     |
| 18  | Maharashtra SRTC                                | 17,497                      | 16,801         | 16,214                          | 15,891         | 92.7                  | 94.6        | 4.0                      | 4.0      | 5.2                    | 5.0      |
| 19  | Meghalaya STC                                   | 52                          | 50             | 26                              | 31             | 50.0                  | 62.0        | 8.7                      | 9.0      | 65.0                   | 56.0     |
| 20  | Metro TC (Chennai) Limited                      | 3,585                       | 3,446          | 3,050                           | 3,043          | 85.1                  | 88.3        | 4.3                      | 3.4      | 10.1                   | 0.0      |
| 21  | Mizoram ST                                      | 33                          | 40             | 19                              | 22             | 57.6                  | 55.0        | 4.4                      | 6.0      | 12.0                   | 18.0     |
| 22  | Nagaland ST                                     | 196                         | 220            | 125                             | 143            | 63.8                  | 65.0        | 6.8                      | 6.8      | 44.3                   | 35.8     |
| 23  | Navi Mumbai MT                                  | 336                         | 336            | 224                             | 240            | 66.7                  | 71.4        | 5.9                      | 4.8      | 12.2                   | 7.4      |
| 24  | North Bengal STC                                | 720                         | 704            | 438                             | 479            | 60.8                  | 68.0        | 7.4                      | 8.1      | 64.0                   | 42.0     |
| 25  | North Eastern Karnataka RTC                     | 4,058                       | 3,992          | 3,631                           | 3,555          | 89.5                  | 89.1        | 5.1                      | 4.7      | 12.3                   | 11.6     |
| 26  | North Western Karnataka RTC                     | 4,523                       | 4,184          | 4,210                           | 3,916          | 93.1                  | 93.6        | ...                      | ...      | 21.1                   | 16.0     |
| 27  | Odisha SRTC                                     | 376                         | 381            | 294                             | 307            | 78.2                  | 80.6        | 4.6                      | ...      | 11.0                   | 12.0     |
| 28  | Pune Mahamandal                                 | 1,832                       | 1,634          | 1,254                           | 1,183          | 68.4                  | 72.4        | 7.2                      | 7.3      | 0.0                    | 0.0      |
| 29  | Rajasthan SRTC                                  | 4,480                       | 4,383          | 4,075                           | 4,096          | 91.0                  | 93.5        | 4.1                      | 4.4      | 15.2                   | 11.5     |
| 30  | South Bengal STC                                | 477                         | 484            | 339                             | 352            | 71.1                  | 72.7        | 7.1                      | 6.3      | 18.7                   | 19.8     |
| 31  | State Exp.TC TN Ltd.                            | 1,042                       | 959            | 932                             | 882            | 89.4                  | 92.0        | 3.0                      | 4.0      | 47.4                   | 79.7     |
| 32  | TN STC (Coimbatore) Ltd.                        | 3,129                       | 3,046          | 3,016                           | 2,962          | 96.4                  | 97.2        | 4.6                      | 4.8      | 30.9                   | 35.9     |
| 33  | TN STC (Kumbakonam) Ltd.                        | 3,678                       | 3,614          | 3,488                           | 3,382          | 94.8                  | 93.6        | 4.7                      | 4.4      | 34.4                   | 28.5     |
| 34  | TN STC (Madurai) Ltd.                           | 2,409                       | 2,480          | 2,393                           | 2,369          | 99.3                  | 95.5        | 4.3                      | 3.7      | 22.3                   | 20.3     |
| 35  | TN STC (Salem) Ltd.                             | 2,236                       | 2,090          | 2,107                           | 2,057          | 94.2                  | 98.4        | 5.0                      | 5.1      | 38.6                   | 34.8     |
| 36  | TN STC (Villupuram) Ltd.                        | 3,400                       | 3,325          | 3,237                           | 3,190          | 95.2                  | 95.9        | 4.7                      | 4.9      | 36.3                   | 35.4     |
| 37  | Tripura RTC                                     | 63                          | 62             | 35                              | 38             | 55.6                  | 61.3        | 5.9                      | 4.8      | 14.3                   | 0.0      |
| 38  | Uttar Pradesh SRTC                              | 8,893                       | 8,746          | 8,634                           | 8,325          | 97.1                  | 95.2        | ...                      | ...      | ...                    | ...      |
| <b>Total (Reporting SRTUs)</b>              |   | <b>133,823</b>              | <b>131,144</b> | <b>121,751</b>                  | <b>119,201</b> | <b>91.0</b>           | <b>90.9</b> |                          |          |                        |          |
| ...: Not reported                           |   |                             |                |                                 |                |                       |             |                          |          |                        |          |
| Source: As reported by the respective SRTUs |   |                             |                |                                 |                |                       |             |                          |          |                        |          |

## Physical Performance of SRTUs for the years ending March 2012 and March 2013

| S. No.                         | Name of State Road Transport Undertaking (SRTU) | Number of Accidents |               | Number of Fatal Accidents |              | Revenue Earning Kilometres (Lakhs) |                  | Number of Accidents per lakh Revenue Earning Kilometres |          | Number of Fatal Accidents per lakh Revenue Earning Kilometres |          |
|--------------------------------|---|---------------------|---------------|---------------------------|--------------|------------------------------------|------------------|---|----------|---|----------|
|                                |   | March'13            | March'12      | March'13                  | March'12     | March'13                           | March'12         | March'13  | March'12 | March'13  | March'12 |
| 1                              | 2   | 13                  | 14            | 15                        | 16           | 17                                 | 18               | 19  | 20       | 21  | 22       |
| 1                              | Ahmedabad MTC                                   | 422                 | 571           | 12                        | 20           | 541.06                             | 489.46           | 0.78  | 1.17     | 0.02  | 0.04     |
| 2                              | Andhra Pradesh SRTC                             | 2,413               | 2,473         | 928                       | 899          | 29,783.0                           | 28,715.0         | 0.08  | 0.09     | 0.03  | 0.03     |
| 3                              | Andaman & Nicobar ST                            | 16                  | 6             | 2                         | 0            | 89.7                               | 85.7             | 0.18  | 0.07     | 0.02  | 0.00     |
| 4                              | Assam STC                                       | 15                  | 20            | 10                        | 13           | 264                                | 228              | 0.06  | 0.09     | 0.04  | 0.06     |
| 5                              | BEST Undertaking                                | 770                 | 840           | 30                        | 26           | 2,652.0                            | 2,557.3          | 0.29  | 0.33     | 0.01  | 0.01     |
| 6                              | Bangalore Metropolitan TC                       | 378                 | 485           | 85                        | 72           | 4,638.4                            | 4,655.2          | 0.08  | 0.10     | 0.02  | 0.02     |
| 7                              | Bihar SRTC                                      | 1                   | 1             | 0                         | 0            | 100.7                              | 136.9            | 0.01  | 0.01     | 0.00  | 0.00     |
| 8                              | Calcutta STC                                    | 90                  | 108           | 11                        | 8            | 260.4                              | 294.9            | 0.35  | 0.37     | 0.04  | 0.03     |
| 9                              | Chandigarh TU                                   | 115                 | 156           | 6                         | 16           | 373.2                              | 426.4            | 0.31  | 0.37     | 0.02  | 0.04     |
| 10                             | Delhi TC  | 251                 | 264           | 67                        | 73           | 3,534.1                            | 3,738.7          | 0.07  | 0.07     | 0.02  | 0.02     |
| 11                             | Gujarat SRTC                                    | 729                 | 885           | 129                       | 188          | 10,349.0                           | 10,229.6         | 0.07  | 0.09     | 0.01  | 0.02     |
| 12                             | Haryana ST                                      | 295                 | 259           | 92                        | 114          | 4,225.8                            | 3,769.5          | 0.07  | 0.07     | 0.02  | 0.03     |
| 13                             | Himachal RTC                                    | 97                  | 62            | 15                        | 3            | 1,638.9                            | 1,627.7          | 0.06  | 0.04     | 0.01  | 0.00     |
| 14                             | J&K SRTC  | 20                  | 25            | 5                         | 4            | 207.1                              | 227.7            | 0.10  | 0.11     | 0.02  | 0.02     |
| 15                             | Kadamba TC Ltd.                                 | 80                  | 74            | 9                         | 5            | 255.6                              | 271.96           | 0.31  | 0.27     | 0.04  | 0.02     |
| 16                             | Karnataka SRTC                                  | 1,170               | 1,279         | 269                       | 255          | 9,415.6                            | 9,242.6          | 0.12  | 0.14     | 0.03  | 0.03     |
| 17                             | Kerala SRTC                                     | 1,086               | 807           | 154                       | 227          | 5,554.9                            | 5,498.4          | 0.20  | 0.15     | 0.03  | 0.04     |
| 18                             | Maharashtra SRTC                                | 3,078               | 3,437         | 369                       | 446          | 19,931.2                           | 19,838.1         | 0.15  | 0.17     | 0.02  | 0.02     |
| 19                             | Meghalaya STC                                   | 1                   | 0             | 0                         | 0            | 16.2                               | 19.8             | 0.06  | 0.00     | 0.00  | 0.00     |
| 20                             | Metro TC (Chennai) Limited                      | 1,487               | 1,706         | 124                       | 119          | 3,442.7                            | 3,511.5          | 0.43  | 0.49     | 0.04  | 0.03     |
| 21                             | Mizoram ST                                      | 0                   | 1             | 0                         | ...          | 7.0                                | 10.6             | 0.00  | 0.09     | 0.00  | ...      |
| 22                             | Nagaland ST                                     | ...                 | ...           | 3                         | 1            | 64.9                               | 66.5             | ...   | ...      | 0.05  | 0.02     |
| 23                             | Navi Mumbai MT                                  | 346                 | 417           | 5                         | 5            | 255.68                             | 266.61           | 1.35  | 1.56     | 0.02  | 0.02     |
| 24                             | North Bengal STC                                | 79                  | 105           | 8                         | 16           | 404.3                              | 384.4            | 0.20  | 0.27     | 0.02  | 0.04     |
| 25                             | North Eastern Karnataka RTC                     | 431                 | 537           | 126                       | 107          | 4,488.4                            | 4,466.0          | 0.10  | 0.12     | 0.03  | 0.02     |
| 26                             | North Western Karnataka RTC                     | ...                 | ...           | 136                       | 121          | 5,272.6                            | 4,946.7          | ...   | ...      | 0.03  | 0.02     |
| 27                             | Odisha SRTC                                     | 46                  | 43            | ...                       | 5            | 320.5                              | 344.2            | 0.14  | 0.12     | ...   | 0.01     |
| 28                             | Pune Mahamandal                                 | 95                  | 91            | 14                        | 19           | 1,056.1                            | 1,003.3          | 0.09  | 0.09     | 0.01  | 0.02     |
| 29                             | Rajasthan SRTC                                  | 390                 | 453           | 149                       | 167          | 5,904.2                            | 6,066.2          | 0.07  | 0.07     | 0.03  | 0.03     |
| 30                             | South Bengal STC                                | 88                  | 62            | 19                        | 9            | 358.4                              | 363.6            | 0.25  | 0.17     | 0.05  | 0.02     |
| 31                             | State Exp.TC TN Ltd.                            | 363                 | 428           | 59                        | 53           | 2,040.9                            | 1,954.3          | 0.18  | 0.22     | 0.03  | 0.03     |
| 32                             | TN STC (Coimbatore) Ltd.                        | 759                 | 831           | 172                       | 173          | 4,560.4                            | 4,563.0          | 0.17  | 0.18     | 0.04  | 0.04     |
| 33                             | TN STC (Kumbakonam) Ltd.                        | 1,093               | 1,138         | 263                       | 244          | 6,137.2                            | 5,994.7          | 0.18  | 0.19     | 0.04  | 0.04     |
| 34                             | TN STC (Madurai) Ltd.                           | 702                 | 751           | 145                       | 149          | 3,878.9                            | 3,850.6          | 0.18  | 0.20     | 0.04  | 0.04     |
| 35                             | TN STC (Salem) Ltd.                             | 314                 | 294           | 156                       | 140          | 3,688.5                            | 3,588.3          | 0.09  | 0.08     | 0.04  | 0.04     |
| 36                             | TN STC (Villupuram) Ltd.                        | 1,446               | 1,532         | 204                       | 247          | 5,970.0                            | 5,915.3          | 0.24  | 0.26     | 0.03  | 0.04     |
| 37                             | Tripura RTC                                     | 0                   | 0             | 0                         | 0            | 15.6                               | 17.8             | 0.00  | 0.00     | 0.00  | 0.00     |
| 38                             | Uttar Pradesh SRTC                              | 798                 | 935           | 304                       | 342          | 11141                              | 10872            | 0.07  | 0.09     | 0.03  | 0.03     |
| <b>Total (Reporting SRTUs)</b> |   | <b>19,464</b>       | <b>21,076</b> | <b>4,080</b>              | <b>4,286</b> | <b>152,838.3</b>                   | <b>150,238.6</b> |   |          |   |          |

...: Not reported

Source: As reported by the respective SRTUs

## Physical Performance of SRTUs for the years ending March 2012 and March 2013

| S. No.  | Name of State Road Transport Undertaking (SRTU) | Staff Strength (Number) |                | Staff/Bus Ratio |            | Staff Productivity (Kms/Staff/Day) |             | Vehicle Productivity (Kms/Bus/Day) |              | Fuel Efficiency (Km/litre of HSD) |          |
|---|---|-------------------------|----------------|-----------------|------------|------------------------------------|-------------|------------------------------------|--------------|-----------------------------------|----------|
|   |   | March'13                | March'12       | March'13        | March'12   | March'13                           | March'12    | March'13                           | March'12     | March'13                          | March'12 |
| 1   | 2   | 23                      | 24             | 25              | 26         | 27                                 | 28          | 29                                 | 30           | 31                                | 32       |
| 1   | Ahmedabad MTC                                   | 5,739                   | 4,715          | 5.12            | 4.79       | 25.83                              | 28.36       | 132.35                             | 135.77       | 3.17                              | 3.26     |
| 2   | Andhra Pradesh SRTC                             | 122,287                 | 123,615        | 5.44            | 5.58       | 66.73                              | 63.47       | 363.03                             | 353.88       | ...                               | ...      |
| 3   | Andaman & Nicobar ST                            | 1,156                   | 1,156          | 5.09            | 5.28       | 21.26                              | 20.26       | 108.25                             | 106.92       | ...                               | ...      |
| 4   | Assam STC                                       | 2,947                   | 2,579          | 3.82            | 4.09       | 24.54                              | 24.15       | 93.81                              | 98.72        | 4.00                              | 3.80     |
| 5   | BEST Undertaking                                | 36,620                  | 35,345         | 8.60            | 7.57       | 19.84                              | 19.77       | 170.60                             | 149.65       | 2.87                              | 2.92     |
| 6   | Bangalore Metropolitan TC                       | 34,278                  | 32,331         | 5.42            | 5.31       | 37.07                              | 39.34       | 200.76                             | 208.78       | 3.84                              | 3.97     |
| 7   | Bihar SRTC                                      | 1,204                   | 1,516          | 2.91            | 3.66       | 22.90                              | 24.68       | 66.61                              | 90.38        | 4.32                              | 4.29     |
| 8   | Calcutta STC                                    | 5,485                   | 5,813          | 7.04            | 6.93       | 13.01                              | 13.86       | 91.57                              | 96.03        | 2.97                              | 3.04     |
| 9   | Chandigarh TU                                   | 1,921                   | 2,055          | 4.07            | 4.17       | 53.22                              | 56.69       | 216.60                             | 236.31       | 3.62                              | 3.81     |
| 10  | Delhi TC  | 38,103                  | 40,721         | 6.80            | 6.70       | 25.41                              | 25.09       | 172.84                             | 168.09       | 2.39                              | 2.48     |
| 11  | Gujarat SRTC                                    | 40,370                  | 41,863         | 5.23            | 5.46       | 70.23                              | 66.76       | 367.32                             | 364.74       | 5.50                              | 5.50     |
| 12  | Haryana ST                                      | 18,970                  | 16,610         | 5.05            | 4.88       | 61.03                              | 62.01       | 308.32                             | 302.74       | 4.76                              | 4.79     |
| 13  | Himachal RTC                                    | 8,419                   | 8,492          | 4.06            | 4.20       | 53.33                              | 52.37       | 216.29                             | 219.73       | 3.61                              | 3.61     |
| 14  | J&K SRTC  | 2,207                   | 2,193          | 3.13            | 3.09       | 25.71                              | 28.37       | 80.59                              | 87.62        | 4.24                              | 4.23     |
| 15  | Kadamba TC Ltd.                                 | 1,834                   | 1,889          | 4.32            | 4.54       | 38.19                              | 39.34       | 164.80                             | 178.62       | 4.48                              | 4.43     |
| 16  | Karnataka SRTC                                  | 36,249                  | 36,448         | 4.63            | 4.78       | 71.16                              | 69.28       | 329.41                             | 331.36       | 4.80                              | 4.87     |
| 17  | Kerala SRTC                                     | 39,712                  | 39,911         | 6.79            | 6.95       | 38.32                              | 37.64       | 260.28                             | 261.63       | 4.25                              | 4.19     |
| 18  | Maharashtra SRTC                                | 100,169                 | 104,566        | 5.72            | 6.22       | 54.51                              | 51.84       | 312.09                             | 322.61       | 4.87                              | 4.91     |
| 19  | Meghalaya STC                                   | 288                     | 307            | 5.54            | 6.14       | 15.42                              | 17.59       | 85.41                              | 108.03       | 3.63                              | 4.48     |
| 20  | Metro TC (Chennai) Limited                      | 23,519                  | 22,146         | 6.56            | 6.43       | 40.10                              | 43.32       | 263.10                             | 278.42       | 4.34                              | 4.35     |
| 21  | Mizoram ST                                      | 650                     | 650            | 19.70           | 16.25      | 2.94                               | 4.46        | 57.95                              | 72.40        | 3.50                              | 3.50     |
| 22  | Nagaland ST                                     | 1,050                   | 1,050          | 5.36            | 4.77       | 16.93                              | 17.30       | 90.72                              | 82.59        | 3.90                              | 3.74     |
| 23  | Navi Mumbai MT                                  | 2,649                   | 2,747          | 7.88            | 8.18       | 26.44                              | 26.52       | 208.48                             | 216.80       | 2.95                              | 3.00     |
| 24  | North Bengal STC                                | 3,410                   | 3,690          | 4.74            | 5.24       | 32.48                              | 28.46       | 153.84                             | 149.17       | 4.01                              | 4.07     |
| 25  | North Eastern Karnataka RTC                     | 18,455                  | 18,714         | 4.55            | 4.69       | 66.63                              | 65.20       | 303.03                             | 305.69       | 5.22                              | 5.25     |
| 26  | North Western Karnataka RTC                     | 22,262                  | 21,009         | 4.92            | 5.02       | 64.89                              | 64.33       | 319.38                             | 323.03       | 5.09                              | 5.07     |
| 27  | Odisha SRTC                                     | 770                     | 878            | 2.05            | 2.30       | 114.05                             | 107.10      | 233.55                             | 246.81       | 4.59                              | 4.55     |
| 28  | Pune Mahamandal                                 | 10,879                  | 9,633          | 5.94            | 5.90       | 26.60                              | 28.46       | 157.94                             | 167.76       | 3.32                              | 3.30     |
| 29  | Rajasthan SRTC                                  | 19,822                  | 21,053         | 4.42            | 4.80       | 81.61                              | 78.73       | 361.07                             | 378.15       | 4.93                              | 4.97     |
| 30  | South Bengal STC                                | 2,244                   | 2,316          | 4.70            | 4.79       | 43.76                              | 42.89       | 205.86                             | 205.23       | 4.15                              | 4.10     |
| 31  | State Exp.TC TN Ltd.                            | 7,002                   | 6,146          | 6.72            | 6.41       | 79.86                              | 86.88       | 536.61                             | 556.78       | 5.05                              | 5.08     |
| 32  | TN STC (Coimbatore) Ltd.                        | 17,555                  | 18,214         | 5.61            | 5.98       | 71.17                              | 68.45       | 399.30                             | 409.30       | 5.16                              | 5.08     |
| 33  | TN STC (Kumbakonam) Ltd.                        | 22,106                  | 22,314         | 6.01            | 6.17       | 76.06                              | 73.40       | 457.16                             | 453.21       | 5.58                              | 5.52     |
| 34  | TN STC (Madurai) Ltd.                           | 14,735                  | 14,141         | 6.12            | 5.70       | 72.12                              | 74.40       | 441.14                             | 424.23       | 5.37                              | 5.39     |
| 35  | TN STC (Salem) Ltd.                             | 13,075                  | 12,379         | 5.85            | 5.92       | 77.29                              | 79.20       | 451.94                             | 469.09       | 5.42                              | 5.39     |
| 36  | TN STC (Villupuram) Ltd.                        | 22,629                  | 21,226         | 6.66            | 6.38       | 72.28                              | 76.14       | 481.06                             | 486.08       | 5.58                              | 5.50     |
| 37  | Tripura RTC                                     | 480                     | 517            | 7.62            | 8.34       | 8.90                               | 9.41        | 67.84                              | 78.44        | 4.95                              | 4.10     |
| 38  | Uttar Pradesh SRTC                              | 27,319                  | 28,170         | 3.07            | 3.22       | 111.73                             | 105.45      | 343.24                             | 339.65       | 5.18                              | 5.21     |
| <b>Total (Reporting SRTUs)</b>                            |   | <b>728,569</b>          | <b>729,118</b> | <b>5.4</b>      | <b>5.6</b> | <b>57.5</b>                        | <b>56.3</b> | <b>312.9</b>                       | <b>313.0</b> |                                   |          |
| ...: Not reported   |   |                         |                |                 |            |                                    |             |                                    |              |                                   |          |
| Unit of fuel efficiency of DTC is Kilometer per KG of CNG |   |                         |                |                 |            |                                    |             |                                    |              |                                   |          |
| Source: As reported by the respective SRTUs               |   |                         |                |                 |            |                                    |             |                                    |              |                                   |          |

## Physical Performance of SRTUs for the years ending March 2012 and March 2013

| S. No.                         | Name of State Road Transport Undertaking (SRTU) | Passenger Kilometres Offered (Lakhs) |                    | Passenger KMS Performed (Lakhs) |                    | Occupancy Ratio (%) |             | Passenger Carried (Lakhs) |                  | Passengers carried per Bus/Day (Number) |          |
|--------------------------------|---|--------------------------------------|--------------------|---------------------------------|--------------------|---------------------|-------------|---------------------------|------------------|---|----------|
|                                |   | March'13                             | March'12           | March'13                        | March'12           | March'13            | March'12    | March'13                  | March'12         | March'13                                | March'12 |
| 1                              | 2   | 33                                   | 34                 | 35                              | 36                 | 37                  | 38          | 39                        | 40               | 41                                      | 42       |
| 1                              | Ahmedabad MTC                                   | 30,647.4                             | 28,627.9           | 19,022.7                        | 21,288.2           | 62.1                | 74.4        | 2,396.0                   | 2,934.7          | 586.1                                   | 814.0    |
| 2                              | Andhra Pradesh SRTC                             | 1,476,932.5                          | 1,433,162.7        | 1,017,163.4                     | 1,001,924.0        | 68.9                | 69.9        | 51,675.0                  | 50,014.0         | 629.9                                   | 616.4    |
| 3                              | Andaman & Nicobar ST                            | 91.3                                 | 87.0               | ...                             | ...                | ...                 | ...         | 133.1                     | 116.8            | 160.7                                   | 145.7    |
| 4                              | Assam STC                                       | 8,386.0                              | 7,057.0            | 7,128.0                         | 5,928.0            | 85.0                | 84.0        | 55.0                      | 45.0             | 19.5                                    | 19.5     |
| 5                              | BEST Undertaking                                | 175,032.0                            | 170,260.0          | 114,458.0                       | 123,353.0          | 65.4                | 72.4        | 14,096.0                  | 14,395.0         | 906.8                                   | 842.4    |
| 6                              | Bangalore Metropolitan TC                       | 302,751.4                            | 302,581.5          | 214,586.1                       | 232,758.5          | 70.9                | 76.9        | 17,111.7                  | 15,920.0         | 740.6                                   | 714.0    |
| 7                              | Bihar SRTC                                      | 4,831.2                              | 6,373.1            | 3,575.1                         | 4,075.3            | 74.0                | 63.9        | 52.9                      | 53.1             | 35.0                                    | 35.0     |
| 8                              | Calcutta STC                                    | 14,777.5                             | 16,187.5           | 12,175.0                        | 11,996.2           | 82.4                | 74.1        | 1,077.2                   | 1,164.1          | 378.8                                   | 379.1    |
| 9                              | Chandigarh TU                                   | 18,658.0                             | 21,319.5           | 17,165.4                        | 19,613.9           | 92.0                | 92.0        | 671.6                     | 794.2            | 389.8                                   | 440.2    |
| 10                             | Delhi TC  | 205,509.4                            | 219,868.4          | 93,152.2                        | 90,237.0           | 45.3                | 41.0        | 17,071.8                  | 16,176.9         | 834.9                                   | 727.3    |
| 11                             | Gujarat SRTC                                    | 508,151.0                            | 504,712.4          | 351,520.5                       | 351,240.5          | 69.2                | 69.6        | 8,410.6                   | 8,559.5          | 298.5                                   | 305.2    |
| 12                             | Haryana ST                                      | 211,289.0                            | 188,476.0          | 166,981.7                       | 139,868.0          | 79.0                | 74.2        | 4,527.2                   | 4,027.6          | 330.3                                   | 323.5    |
| 13                             | Himachal RTC                                    | 72,110.7                             | 71,618.8           | 72,110.7                        | 71,618.8           | 100.0               | 100.0       | ...                       | ...              | ...                                     | ...      |
| 14                             | J&K SRTC  | 8,697.8                              | 9,562.6            | 7,318.1                         | 8,363.6            | 84.1                | 87.5        | 50.7                      | 57.4             | 19.7                                    | 22.1     |
| 15                             | Kadamba TC Ltd.                                 | 1,223.7                              | 1,150.3            | 791.0                           | 836.0              | 64.6                | 72.7        | 301.1                     | 306.3            | 194.1                                   | 201.2    |
| 16                             | Karnataka SRTC                                  | 489,613.3                            | 480,613.1          | 368,842.2                       | 372,155.6          | 75.3                | 77.4        | 9,390.9                   | 8,866.7          | 328.5                                   | 317.9    |
| 17                             | Kerala SRTC                                     | 6,786.0                              | 6,558.0            | ...                             | ...                | ...                 | ...         | 12,156.0                  | 12,579.0         | 569.6                                   | 598.6    |
| 18                             | Maharashtra SRTC                                | 886,740.0                            | 902,435.0          | 535,597.0                       | 556,295.0          | 60.4                | 61.6        | 26,137.3                  | 26,003.9         | 409.3                                   | 422.9    |
| 19                             | Meghalaya STC                                   | 534.9                                | 652.4              | 274.8                           | 351.6              | 51.4                | 53.9        | 2.7                       | 3.8              | 14.4                                    | 20.7     |
| 20                             | Metro TC (Chennai) Limited                      | 247,877.0                            | 252,827.0          | 187,962.0                       | 213,249.0          | 75.8                | 84.3        | 17,544.0                  | 19,769.0         | 1,340.7                                 | 1,567.4  |
| 21                             | Mizoram ST                                      | 239.4                                | 197.1              | 164.8                           | 176.1              | 68.8                | 89.4        | 0.9                       | 0.7              | 7.5                                     | 4.8      |
| 22                             | Nagaland ST                                     | 2,455.0                              | 2,691.0            | 2,271.0                         | 2,560.0            | 92.5                | 95.1        | 17.0                      | 18.0             | 23.8                                    | 22.4     |
| 23                             | Navi Mumbai MT                                  | ...                                  | ...                | ...                             | ...                | ...                 | ...         | 857.5                     | 856.3            | 699.2                                   | 696.3    |
| 24                             | North Bengal STC                                | 20,214.0                             | 19,217.5           | 15,614.4                        | 13,426.9           | 77.2                | 69.9        | 672.4                     | 589.0            | 255.9                                   | 228.6    |
| 25                             | North Eastern Karnataka RTC                     | 240,580.5                            | 236,700.1          | 160,515.8                       | 153,476.7          | 66.7                | 64.8        | 4,836.3                   | 4,745.0          | 326.5                                   | 324.8    |
| 26                             | North Western Karnataka RTC                     | 263,630.0                            | 247,337.0          | 171,826.0                       | 151,141.0          | 65.2                | 61.1        | 8,212.5                   | 7,686.0          | 497.5                                   | 501.9    |
| 27                             | Odisha SRTC                                     | 15,064.0                             | 11,160.0           | 10,545.4                        | 11,161.1           | 70.0                | 100.0       | 57.2                      | 56.7             | 41.7                                    | 40.6     |
| 28                             | Pune Mahamandal                                 | 52,045.8                             | 62,020.7           | 39,075.8                        | 38,690.4           | 75.1                | 62.4        | 4,604.9                   | 4,497.0          | 688.7                                   | 751.9    |
| 29                             | Rajasthan SRTC                                  | 295,211.5                            | 303,312.0          | 211,371.43                      | 221,114.45         | 71.6                | 72.9        | 3,129.1                   | 3,307.7          | 191.4                                   | 206.2    |
| 30                             | South Bengal STC                                | 17,921.0                             | 18,178.0           | 15,043.6                        | 14,875.2           | 83.9                | 81.8        | 948.1                     | 943.7            | 544.5                                   | 532.7    |
| 31                             | State Exp.TC TN Ltd.                            | 85,512.9                             | 77,720.5           | 67,142.7                        | 61,070.2           | 78.5                | 78.6        | 241.8                     | 234.9            | 63.6                                    | 66.9     |
| 32                             | TN STC (Coimbatore) Ltd.                        | 321,972.8                            | 321,302.3          | 223,704.7                       | 233,316.4          | 69.5                | 72.6        | 9,142.2                   | 9,962.7          | 800.5                                   | 893.6    |
| 33                             | TN STC (Kumbakonam) Ltd.                        | 384,238.0                            | 376,342.2          | 264,657.7                       | 296,609.0          | 68.9                | 78.8        | 10,616.5                  | 11,528.3         | 790.8                                   | 871.6    |
| 34                             | TN STC (Madurai) Ltd.                           | 258,912.6                            | 263,183.9          | 188,090.9                       | 222,214.2          | 72.6                | 84.4        | 6,796.8                   | 7,696.4          | 773.0                                   | 847.9    |
| 35                             | TN STC (Salem) Ltd.                             | 236,292.1                            | 230,366.5          | 145,877.7                       | 169,388.9          | 61.7                | 73.5        | 5,879.9                   | 6,941.2          | 720.5                                   | 907.4    |
| 36                             | TN STC (Villupuram) Ltd.                        | 374,536.6                            | 373,967.6          | 280,068.6                       | 309,167.0          | 74.8                | 82.7        | 8,568.1                   | 9,717.7          | 690.4                                   | 798.5    |
| 37                             | Tripura RTC                                     | 655.2                                | 747.6              | 393.1                           | 463.5              | 60.0                | 62.0        | 8.8                       | 9.0              | 38.3                                    | 39.7     |
| 38                             | Uttar Pradesh SRTC                              | 545,922.0                            | 532,740.0          | 382,145.0                       | 372,918.0          | 70.0                | 70.0        | 5265.34                   | 4911.36          | 162.2                                   | 153.4    |
| <b>Total (Reporting SRTUs)</b> |   | <b>7,786,043.5</b>                   | <b>7,701,313.9</b> | <b>5,368,332.6</b>              | <b>5,496,921.2</b> | <b>68.9</b>         | <b>71.4</b> | <b>252,716.1</b>          | <b>255,488.5</b> |   |          |

...: Not reported

Source: As reported by the respective SRTUs

## Financial Performance of SRTUs for the years ending March 2012 and March 2013

| S. No.  | Name of State Road Transport Undertaking (SRTU) | Total Revenue       |                     | Total Cost          |                     | Net Profit/Loss    |                    |
|---|---|---------------------|---------------------|---------------------|---------------------|--------------------|--------------------|
|   |   | (Rs. Lakhs)         |                     | (Rs. Lakhs)         |                     | (Rs. Lakhs)        |                    |
|   |   | March'13            | March'12            | March'13            | March'12            | March'13           | March'12           |
| 1   | 2   | 3                   | 4                   | 5                   | 6                   | 7                  | 8                  |
| 1   | Ahmedabad MTC                                   | 14,373.79           | 11,961.75           | 31,591.22           | 26,054.40           | -17,217.43         | -14,092.65         |
| 2   | Andhra Pradesh SRTC                             | 763,918.99          | 667,740.33          | 771,990.05          | 726,271.29          | -8,071.06          | -58,530.96         |
| 3   | Andaman & Nicobar ST                            | 1,524.78            | 1,293.76            | 8,044.50            | 7,194.11            | -6,519.72          | -5,900.35          |
| 4   | Assam STC                                       | 6,679.00            | 5,973.00            | 10,721.00           | 9,489.00            | -4,042.00          | -3,516.00          |
| 5   | BEST Undertaking                                | 142,568.38          | 131,544.36          | 205,611.60          | 168,346.54          | -63,043.22         | -36,802.18         |
| 6   | Bangalore Metropolitan TC                       | 164,325.75          | 150,307.65          | 171,586.83          | 148,166.11          | -7,261.08          | 2,141.54           |
| 7   | Bihar SRTC                                      | 2,053.36            | 2,315.71            | 3,062.69            | 4,097.92            | -1,009.33          | -1,782.21          |
| 8   | Calcutta STC                                    | 7,043.71            | 6,163.03            | 21,853.94           | 23,388.96           | -14,810.23         | -17,225.93         |
| 9   | Chandigarh TU                                   | 11,434.78           | 11,820.75           | 17,745.30           | 16,200.23           | -6,310.52          | -4,379.48          |
| 10  | Delhi TC  | 132,804.07          | 128,080.57          | 426,472.10          | 382,133.43          | -291,440.42        | -243,107.39        |
| 11  | Gujarat SRTC                                    | 247,904.72          | 240,074.64          | 277,781.40          | 259,935.57          | -29,876.68         | -19,860.93         |
| 12  | Haryana ST                                      | 113,245.18          | 96,223.47           | 141,726.37          | 117,816.84          | -28,481.19         | -21,593.37         |
| 13  | Himachal RTC                                    | 57,858.91           | 48,170.87           | 70,188.64           | 56,235.98           | -12,329.73         | -8,065.11          |
| 14  | J&K SRTC  | 5,453.78            | 5,845.36            | 8,234.63            | 8,119.24            | -2,780.85          | -2,273.88          |
| 15  | Kadamba TC Ltd.                                 | 10,232.28           | 9,348.20            | 11,531.86           | 11,205.37           | -1,299.58          | -1,857.17          |
| 16  | Karnataka SRTC                                  | 259,233.02          | 231,768.48          | 259,058.82          | 229,827.07          | 174.20             | 1,941.41           |
| 17  | Kerala SRTC                                     | 170,820.00          | 148,915.00          | 220,555.00          | 190,550.00          | -49,735.00         | -41,635.00         |
| 18  | Maharashtra SRTC                                | 609,579.00          | 560,025.00          | 648,396.00          | 553,628.00          | -38,817.00         | 6,397.00           |
| 19  | Meghalaya STC                                   | 1,059.36            | 1,113.01            | 1,401.20            | 1,147.93            | -341.84            | -34.92             |
| 20  | Metro TC (Chennai) Limited                      | 125,263.34          | 104,353.63          | 136,888.28          | 127,545.89          | -11,624.94         | -23,192.26         |
| 21  | Mizoram ST                                      | 146.00              | 214.00              | 1,664.02            | 1,690.61            | -1,518.02          | -1,476.61          |
| 22  | Nagaland ST                                     | 1,137.00            | 1,302.00            | 4,473.95            | 4,329.00            | -3,336.95          | -3,027.00          |
| 23  | Navi Mumbai MT                                  | 10,103.96           | 9,074.10            | 11,740.99           | 10,328.17           | -1,637.03          | -1,254.07          |
| 24  | North Bengal STC                                | 7,511.84            | 6,472.32            | 17,931.44           | 18,062.74           | -10,419.60         | -11,590.42         |
| 25  | North Eastern Karnataka RTC                     | 113,340.60          | 98,035.59           | 115,433.25          | 99,842.75           | -2,092.65          | -1,807.16          |
| 26  | North Western Karnataka RTC                     | 131,400.00          | 115,906.84          | 137,731.33          | 118,250.40          | -6,331.33          | -2,343.56          |
| 27  | Odisha SRTC                                     | 7,643.57            | 7,474.03            | 6,923.10            | 6,944.31            | 720.47             | 529.72             |
| 28  | Pune Mahamandal                                 | 49,261.97           | 42,546.00           | 60,040.03           | 47,041.00           | -10,778.06         | -4,495.00          |
| 29  | Rajasthan SRTC                                  | 145,639.52          | 139,862.58          | 167,659.39          | 152,874.20          | -22,019.87         | -13,011.62         |
| 30  | South Bengal STC                                | 12,080.29           | 12,495.95           | 16,578.01           | 16,234.04           | -4,497.72          | -3,738.09          |
| 31  | State Exp.TC TN Ltd.                            | 50,753.62           | 36,912.57           | 64,228.91           | 53,603.16           | -13,475.29         | -16,690.59         |
| 32  | TN STC (Coimbatore) Ltd.                        | 113,779.64          | 92,030.81           | 130,548.54          | 123,075.92          | -16,768.90         | -31,045.11         |
| 33  | TN STC (Kumbakonam) Ltd.                        | 145,906.22          | 112,116.41          | 154,121.20          | 138,379.58          | -8,214.98          | -26,263.17         |
| 34  | TN STC (Madurai) Ltd.                           | 99,484.78           | 80,641.03           | 105,415.80          | 98,422.04           | -5,931.02          | -17,781.01         |
| 35  | TN STC (Salem) Ltd.                             | 82,773.39           | 65,100.77           | 92,865.34           | 84,203.22           | -10,091.95         | -19,102.45         |
| 36  | TN STC (Villupuram) Ltd.                        | 142,883.00          | 114,823.37          | 147,791.43          | 135,713.48          | -4,908.43          | -20,890.11         |
| 37  | Tripura RTC                                     | 1,900.00            | 1,710.00            | 3,150.00            | 2,814.00            | -1,250.00          | -1,104.00          |
| 38  | Uttar Pradesh SRTC                              | 245,815.80          | 232,398.32          | 255,393.69          | 235,855.47          | -9,577.89          | -3,457.15          |
| <b>Total (Reporting SRTUs)</b>  |   | <b>4,208,937.40</b> | <b>3,732,155.26</b> | <b>4,938,131.85</b> | <b>4,415,017.97</b> | <b>-726,966.84</b> | <b>-671,917.24</b> |
| <p>* DTC's Net Profit and Loss includes Prior period adjustment of Rs. (-)2227.61 in 2012-13 and Rs.(-)10945.47 in 2011-12. Hence, Profit/Loss will not equal to Total Revenue minus Total Cost as are given in Col.3 and 5, respectively.</p> <p># :Total Revenue and Total cost for 2012-13 are inclusive of prior period income of Rs.259.41 Lakhs and prior period expenses of Rs.572.26 Lakhs respectively.</p> <p>Source: As reported by the respective SRTUs</p> |   |                     |                     |                     |                     |                    |                    |



## Financial Performance of SRTUs for the years ending March 2012 and March 2013

| S. No.                                      | Name of State Road Transport Undertaking (SRTU) | Revenue/Km |          | Cost/KM   |           | Profit/Loss per Km |            |
|---|---|------------|----------|-----------|-----------|--------------------|------------|
|   |   | (Paise)    |          | (Paise)   |           | (Paise)            |            |
|   |   | March'13   | March'12 | March'13  | March'12  | March'13           | March'12   |
| 1   | 2   | 9          | 10       | 11        | 12        | 13                 | 14         |
| 1   | Ahmedabad MTC                                   | 2,656.60   | 2,443.87 | 5,838.76  | 5,323.09  | -3,182.17          | -2,879.22  |
| 2   | Andhra Pradesh SRTC                             | 2,564.95   | 2,325.41 | 2,592.05  | 2,529.24  | -27.10             | -203.83    |
| 3   | Andaman & Nicobar ST                            | 1,700.06   | 1,509.64 | 8,969.23  | 8,394.53  | -7,269.17          | -6,884.89  |
| 4   | Assam STC                                       | 2,529.92   | 2,619.74 | 4,060.98  | 4,161.84  | -1,531.06          | -1,542.11  |
| 5   | BEST Undertaking                                | 5,375.88   | 5,143.86 | 7,753.08  | 6,582.95  | -2,377.20          | -1,439.10  |
| 6   | Bangalore Metropolitan TC                       | 3,542.74   | 3,228.81 | 3,699.28  | 3,182.81  | -156.54            | 46.00      |
| 7   | Bihar SRTC                                      | 2,040.10   | 1,691.04 | 3,042.91  | 2,992.49  | -1,002.81          | -1,301.45  |
| 8   | Calcutta STC                                    | 2,705.27   | 2,090.01 | 8,393.42  | 7,931.69  | -5,688.15          | -5,841.67  |
| 9   | Chandigarh TU                                   | 3,064.31   | 2,772.29 | 4,755.41  | 3,799.39  | -1,691.10          | -1,027.11  |
| 10  | Delhi TC  | 3,757.80   | 3,425.80 | 12,067.38 | 10,221.02 | -8,246.55          | -6,502.46  |
| 11  | Gujarat SRTC                                    | 2,395.45   | 2,346.86 | 2,684.14  | 2,541.02  | -288.69            | -194.15    |
| 12  | Haryana ST                                      | 2,679.86   | 2,552.67 | 3,353.85  | 3,125.51  | -673.99            | -572.84    |
| 13  | Himachal RTC                                    | 3,530.39   | 2,959.44 | 4,282.72  | 3,454.94  | -752.33            | -495.49    |
| 14  | J&K SRTC  | 2,633.53   | 2,567.36 | 3,976.35  | 3,566.08  | -1,342.82          | -998.72    |
| 15  | Kadamba TC Ltd.                                 | 4,002.61   | 3,437.34 | 4,510.98  | 4,120.23  | -508.36            | -682.88    |
| 16  | Karnataka SRTC                                  | 2,753.22   | 2,507.62 | 2,751.37  | 2,486.62  | 1.85               | 21.01      |
| 17  | Kerala SRTC                                     | 3,075.15   | 2,708.35 | 3,970.49  | 3,465.57  | -895.34            | -757.22    |
| 18  | Maharashtra SRTC                                | 3,058.41   | 2,822.98 | 3,253.17  | 2,790.73  | -194.75            | 32.25      |
| 19  | Meghalaya STC                                   | 6,535.23   | 5,629.79 | 8,644.05  | 5,806.42  | -2,108.82          | -176.63    |
| 20  | Metro TC (Chennai) Limited                      | 3,638.48   | 2,971.78 | 3,976.14  | 3,632.24  | -337.67            | -660.47    |
| 21  | Mizoram ST                                      | 2,091.69   | 2,018.87 | 23,839.83 | 15,949.15 | -21,748.14         | -13,930.28 |
| 22  | Nagaland ST                                     | 1,751.93   | 1,957.89 | 6,893.61  | 6,509.77  | -5,141.68          | -4,551.88  |
| 23  | Navi Mumbai MT                                  | 3,951.80   | 3,403.51 | 4,592.06  | 3,873.89  | -640.27            | -470.38    |
| 24  | North Bengal STC                                | 1,858.03   | 1,683.97 | 4,435.29  | 4,699.56  | -2,577.26          | -3,015.59  |
| 25  | North Eastern Karnataka RTC                     | 2,525.17   | 2,195.13 | 2,571.79  | 2,235.60  | -46.62             | -40.46     |
| 26  | North Western Karnataka RTC                     | 2,492.13   | 2,343.10 | 2,612.21  | 2,390.47  | -120.08            | -47.38     |
| 27  | Odisha SRTC                                     | 2,384.67   | 2,171.67 | 2,159.89  | 2,017.76  | 224.77             | 153.92     |
| 28  | Pune Mahamandal                                 | 4,664.47   | 4,240.61 | 5,685.02  | 4,688.63  | -1,020.54          | -448.02    |
| 29  | Rajasthan SRTC                                  | 2,466.70   | 2,305.59 | 2,839.65  | 2,520.08  | -372.95            | -214.49    |
| 30  | South Bengal STC                                | 3,370.43   | 3,437.11 | 4,625.30  | 4,465.30  | -1,254.87          | -1,028.19  |
| 31  | State Exp.TC TN Ltd.                            | 2,486.85   | 1,888.84 | 3,147.12  | 2,742.90  | -660.27            | -854.07    |
| 32  | TN STC (Coimbatore) Ltd.                        | 2,494.95   | 2,016.89 | 2,862.66  | 2,697.25  | -367.71            | -680.36    |
| 33  | TN STC (Kumbakonam) Ltd.                        | 2,377.40   | 1,870.26 | 2,511.26  | 2,308.37  | -133.86            | -438.11    |
| 34  | TN STC (Madurai) Ltd.                           | 2,564.78   | 2,094.23 | 2,717.69  | 2,556.01  | -152.91            | -461.77    |
| 35  | TN STC (Salem) Ltd.                             | 2,244.11   | 1,814.28 | 2,517.71  | 2,346.64  | -273.61            | -532.36    |
| 36  | TN STC (Villupuram) Ltd.                        | 2,393.35   | 1,941.13 | 2,475.57  | 2,294.28  | -82.22             | -353.15    |
| 37  | Tripura RTC                                     | 12,179.49  | 9,606.74 | 20,192.31 | 15,808.99 | -8,012.82          | -6,202.25  |
| 38  | Uttar Pradesh SRTC                              | 2,206.35   | 2,137.54 | 2,292.32  | 2,169.34  | -85.97             | -31.80     |
| ...: Not reported                           |   |            |          |           |           |                    |            |
| Source: As reported by the respective SRTUs |   |            |          |           |           |                    |            |

## Financial Performance of SRTUs for the years ending March 2012 and March 2013

| S. No. | Name of State Road Transport Undertaking (SRTU) | Revenue/Bus/Day |           | Cost/Bus/Day |           | Profit/Loss per Bus/Day |            |
|--------|---|-----------------|-----------|--------------|-----------|-------------------------|------------|
|        |   | (Rs.)           |           | (Rs.)        |           | (Rs.)                   |            |
|        |   | March'13        | March'12  | March'13     | March'12  | March'13                | March'12   |
| 1      | 2   | 15              | 16        | 17           | 18        | 19                      | 20         |
| 1      | Ahmedabad MTC                                   | 3,516.09        | 3,318.01  | 7,706.68     | 7,246.90  | -4,200.19               | -3,919.80  |
| 2      | Andhra Pradesh SRTC                             | 9,285.98        | 8,251.81  | 9,384.09     | 8,975.12  | -98.11                  | -723.31    |
| 3      | Andaman & Nicobar ST                            | 1,835.27        | 1,618.52  | 9,682.60     | 8,999.95  | -7,847.33               | -7,381.43  |
| 4      | Assam STC                                       | 2,366.88        | 2,593.40  | 3,799.27     | 4,120.01  | -1,432.39               | -1,526.60  |
| 5      | BEST Undertaking                                | 9,146.07        | 7,718.90  | 13,190.43    | 9,878.42  | -4,044.36               | -2,159.52  |
| 6      | Bangalore Metropolitan TC                       | 7,092.85        | 6,759.71  | 7,406.26     | 6,663.40  | -313.41                 | 96.31      |
| 7      | Bihar SRTC                                      | 1,355.14        | 1,532.47  | 2,021.26     | 2,711.88  | -666.12                 | -1,179.41  |
| 8      | Calcutta STC                                    | 2,470.49        | 2,012.52  | 7,664.98     | 7,637.59  | -5,194.49               | -5,625.07  |
| 9      | Chandigarh TU                                   | 6,619.19        | 6,569.09  | 10,272.12    | 9,002.88  | -3,652.94               | -2,433.79  |
| 10     | Delhi TC  | 6,477.20        | 5,774.32  | 20,800.15    | 17,227.92 | -14,214.30              | -10,960.14 |
| 11     | Gujarat SRTC                                    | 8,774.91        | 8,583.31  | 9,832.43     | 9,293.39  | -1,057.52               | -710.08    |
| 12     | Haryana ST                                      | 8,240.03        | 4,281.64  | 10,312.40    | 9,488.12  | -2,072.37               | -1,738.97  |
| 13     | Himachal RTC                                    | 7,614.86        | 3,762.67  | 9,237.58     | 7,612.21  | -1,622.73               | -1,091.71  |
| 14     | J&K SRTC  | 2,116.62        | 1,477.53  | 3,195.88     | 3,133.03  | -1,079.25               | -877.44    |
| 15     | Kadamba TC Ltd.                                 | 6,578.13        | 4,084.58  | 7,413.60     | 7,379.72  | -835.47                 | -1,223.11  |
| 16     | Karnataka SRTC                                  | 9,044.66        | 8,332.01  | 9,038.58     | 8,262.21  | 6.08                    | 69.79      |
| 17     | Kerala SRTC                                     | 7,982.24        | 7,105.30  | 10,306.30    | 9,091.86  | -2,324.06               | -1,986.56  |
| 18     | Maharashtra SRTC                                | 9,518.87        | 9,132.28  | 10,125.01    | 9,027.97  | -606.15                 | 104.32     |
| 19     | Meghalaya STC                                   | 5,566.20        | 6,098.68  | 7,362.34     | 6,290.03  | -1,796.13               | -191.34    |
| 20     | Metro TC (Chennai) Limited                      | 9,546.71        | 4,986.88  | 10,432.68    | 10,140.48 | -885.97                 | -1,843.89  |
| 21     | Mizoram ST                                      | 1,208.81        | 1,465.75  | 13,777.28    | 11,579.52 | -12,568.47              | -10,113.77 |
| 22     | Nagaland ST                                     | 1,584.98        | 1,621.42  | 6,236.69     | 5,391.03  | -4,651.71               | -3,769.61  |
| 23     | Navi Mumbai MT                                  | 8,216.20        | 7,398.97  | 9,547.38     | 8,421.53  | -1,331.18               | -1,022.56  |
| 24     | North Bengal STC                                | 2,850.58        | 2,518.80  | 6,804.58     | 7,029.40  | -3,954.01               | -4,510.59  |
| 25     | North Eastern Karnataka RTC                     | 7,631.19        | 6,728.73  | 7,772.09     | 6,852.76  | -140.90                 | -124.04    |
| 26     | North Western Karnataka RTC                     | 7,937.57        | 7,589.70  | 8,320.03     | 7,743.16  | -382.46                 | -153.46    |
| 27     | Odisha SRTC                                     | 5,554.27        | 5,374.49  | 5,030.74     | 4,993.57  | 523.54                  | 380.92     |
| 28     | Pune Mahamandal                                 | 7,346.92        | 7,133.68  | 8,954.36     | 7,887.36  | -1,607.44               | -753.68    |
| 29     | Rajasthan SRTC                                  | 8,882.19        | 8,742.53  | 10,225.13    | 9,555.86  | -1,342.94               | -813.33    |
| 30     | South Bengal STC                                | 6,919.55        | 7,073.45  | 9,495.83     | 9,189.43  | -2,576.28               | -2,115.98  |
| 31     | State Exp.TC TN Ltd.                            | 13,308.17       | 10,545.39 | 16,841.54    | 15,313.66 | -3,533.37               | -4,768.26  |
| 32     | TN STC (Coimbatore) Ltd.                        | 9,935.23        | 8,277.72  | 11,399.49    | 11,070.07 | -1,464.26               | -2,792.35  |
| 33     | TN STC (Kumbakonam) Ltd.                        | 10,838.79       | 8,499.40  | 11,449.05    | 10,490.37 | -610.26                 | -1,990.98  |
| 34     | TN STC (Madurai) Ltd.                           | 11,283.37       | 8,908.64  | 11,956.05    | 10,872.96 | -672.68                 | -1,964.32  |
| 35     | TN STC (Salem) Ltd.                             | 10,114.35       | 8,533.89  | 11,347.52    | 11,037.98 | -1,233.17               | -2,504.09  |
| 36     | TN STC (Villupuram) Ltd.                        | 11,482.08       | 9,461.19  | 11,876.52    | 11,182.49 | -394.44                 | -1,721.30  |
| 37     | Tripura RTC                                     | 8,240.09        | 7,556.34  | 13,661.20    | 12,434.82 | -5,421.11               | -4,878.48  |
| 38     | Uttar Pradesh SRTC                              | 7,552.32        | 7,279.99  | 7,846.59     | 7,388.28  | -294.27                 | -108.30    |

...: Not reported

Source: As reported by the respective SRTUs

## Financial Performance of SRTUs for the years ending March 2012 and March 2013

| S. No.  | Name of State Road Transport Undertaking (SRTU) | Staff Costs         |                     | Fuel & Lubricant Costs (Rs.Lakhs) |                     | Cost of Tyres & Tubes |                   | Cost of Spares    |                   |
|---|---|---------------------|---------------------|-----------------------------------|---------------------|-----------------------|-------------------|-------------------|-------------------|
|   |   | (Rs.Lakhs)          |                     | (Rs.Lakhs)                        |                     | (Rs.Lakhs)            |                   | (Rs.Lakhs)        |                   |
|   |   | March'13            | March'12            | March'13                          | March'12            | March'13              | March'12          | March'13          | March'12          |
| 1   | 2   | 21                  | 22                  | 23                                | 24                  | 25                    | 26                | 27                | 28                |
| 1   | Ahmedabad MTC                                   | 15,724.96           | 14,406.51           | 5,249.00                          | 4,277.25            | 182.27                | 183.29            | 455.20            | 467.99            |
| 2   | Andhra Pradesh SRTC                             | 287,164.33          | 268,333.76          | 234,102.63                        | 201,856.56          | 18,730.75             | 14,714.34         | 24,446.59         | 26,178.90         |
| 3   | Andaman & Nicobar ST                            | 1,604.15            | 1,517.15            | 1,246.87                          | 1,252.42            | 0.00                  | 0.00              | 0.00              | 0.00              |
| 4   | Assam STC                                       | 5,835.00            | 5,379.00            | 3,190.00                          | 2,649.00            | 223.00                | 176.00            | 247.00            | 195.00            |
| 5   | BEST Undertaking                                | 121,381.37          | 88,108.97           | 38,846.45                         | 34,260.13           | 2,620.02              | 2,514.16          | 7,146.35          | 4,907.54          |
| 6   | Bangalore Metropolitan TC                       | 70,520.88           | 58,355.37           | 61,564.38                         | 54,289.92           | 3,333.70              | 3,743.72          | 5,095.08          | 3,899.29          |
| 7   | Bihar SRTC                                      | 1,491.00            | 1,858.16            | 957.17                            | 1,484.52            | 133.75                | 201.41            | 145.31            | 101.80            |
| 8   | Calcutta STC                                    | 15,369.37           | 17,201.33           | 4,582.29                          | 4,273.90            | 372.56                | 359.06            | 311.71            | 305.59            |
| 9   | Chandigarh TU                                   | 7,105.61            | 6,991.97            | 4,643.61                          | 4,551.97            | 287.01                | 325.93            | 811.78            | 649.03            |
| 10  | Delhi TC  | 121,572.95          | 116,096.29          | 54,115.02                         | 46,238.08           | 914.51                | 1,107.52          | 19,445.79         | 15,229.58         |
| 11  | Gujarat SRTC                                    | 103,470.96          | 104,009.78          | 96,740.52                         | 85,427.22           | 6,591.88              | 6,500.03          | 2,979.31          | 3,750.06          |
| 12  | Haryana ST                                      | 61,986.36           | 53,166.46           | 41,722.41                         | 31,540.74           | 3,101.53              | 2,422.30          | 2,751.18          | 2,609.56          |
| 13  | Himachal RTC                                    | 39,164.17           | 27,797.12           | 20,553.72                         | 18,651.30           | ...                   | ...               | 5,541.43          | 5,252.56          |
| 14  | J&K SRTC  | 4,169.22            | 3,829.03            | 2,251.38                          | 2,469.69            | 229.24                | 198.95            | 203.86            | 179.90            |
| 15  | Kadamba TC Ltd.                                 | 6,289.63            | 6,202.02            | 2,879.56                          | 2,776.10            | 220.92                | 246.62            | 665.99            | 583.41            |
| 16  | Karnataka SRTC                                  | 87,540.79           | 67,252.63           | 101,254.30                        | 90,705.94           | 9,686.82              | 9,572.37          | 8,055.31          | 8,389.36          |
| 17  | Kerala SRTC                                     | 59,553.00           | 50,338.00           | 74,002.00                         | 61,163.00           | 4,000.00              | 3,962.00          | 7,500.00          | 7,153.00          |
| 18  | Maharashtra SRTC                                | 263,343.00          | 202,807.00          | 205,589.00                        | 181,381.00          | 16,981.00             | 15,646.00         | 13,663.00         | 12,589.00         |
| 19  | Meghalaya STC                                   | 1,060.24            | 755.03              | 173.80                            | 175.33              | 17.85                 | 15.00             | 18.37             | 16.74             |
| 20  | Metro TC (Chennai) Limited                      | 68,242.21           | 62,724.48           | 38,446.19                         | 35,147.64           | 3,289.67              | 3,315.34          | 4,353.86          | 2,786.97          |
| 21  | Mizoram ST                                      | 1,513.00            | 1,476.00            | 77.00                             | 140.00              | 40.00                 | 43.63             | 34.00             | 30.96             |
| 22  | Nagaland ST                                     | 2,933.62            | 2,862.00            | 671.75                            | 632.00              | 158.99                | 199.00            | 274.03            | 243.00            |
| 23  | Navi Mumbai MT                                  | 4,562.82            | 3,808.70            | 3,620.80                          | 3,313.49            | 246.81                | 161.90            | 1,821.53          | 1,587.72          |
| 24  | North Bengal STC                                | 9,562.08            | 10,576.77           | 5,215.03                          | 4,616.60            | 331.01                | 50.94             | 291.31            | 160.37            |
| 25  | North Eastern Karnataka RTC                     | 42,523.39           | 33,307.47           | 44,475.86                         | 40,461.37           | 5,098.52              | 5,077.85          | 2,455.86          | 2,417.04          |
| 26  | North Western Karnataka RTC                     | 51,710.09           | 40,783.36           | 52,075.91                         | 45,606.49           | 4,387.47              | 4,436.56          | 4,176.93          | 4,087.99          |
| 27  | Odisha SRTC                                     | 1,328.20            | 1,373.16            | 3,504.09                          | 3,433.38            | 432.33                | 442.21            | 348.42            | 321.11            |
| 28  | Pune Mahamandal                                 | 29,171.75           | 20,855.00           | 11,624.67                         | 9,816.00            | 787.53                | 896.00            | 985.36            | 641.00            |
| 29  | Rajasthan SRTC                                  | 64,060.80           | 62,624.18           | 53,513.50                         | 49,264.51           | 4,957.23              | 4,397.44          | 2,344.87          | 2,065.31          |
| 30  | South Bengal STC                                | 7,189.27            | 7,397.59            | 4,694.43                          | 4,143.92            | 281.64                | 256.49            | 670.90            | 672.09            |
| 31  | State Exp.TC TN Ltd.                            | 23,884.21           | 21,369.52           | 19,796.99                         | 16,907.63           | 1,172.71              | 1,393.33          | 783.37            | 1,070.76          |
| 32  | TN STC (Coimbatore) Ltd.                        | 60,670.56           | 56,317.99           | 43,411.01                         | 40,021.10           | 3,954.98              | 3,937.67          | 2,174.79          | 1,591.76          |
| 33  | TN STC (Kumbakonam) Ltd.                        | 67,345.63           | 61,334.11           | 54,457.20                         | 48,353.58           | 5,189.50              | 4,989.85          | 2,765.35          | 2,058.31          |
| 34  | TN STC (Madurai) Ltd.                           | 48,470.53           | 44,314.83           | 35,934.88                         | 31,894.96           | 3,173.78              | 2,890.34          | 1,535.57          | 1,260.10          |
| 35  | TN STC (Salem) Ltd.                             | 39,974.38           | 36,460.57           | 33,399.16                         | 29,594.37           | 2,570.08              | 2,527.07          | 1,247.60          | 1,045.96          |
| 36  | TN STC (Villupuram) Ltd.                        | 64,508.23           | 58,494.16           | 52,616.87                         | 47,583.34           | 4,267.82              | 4,591.38          | 3,275.02          | 2,940.34          |
| 37  | Tripura RTC                                     | 1,460.00            | 1,340.00            | 180.00                            | 181.00              | 50.00                 | 50.00             | 70.00             | 55.00             |
| 38  | Uttar Pradesh SRTC                              | 81,506.56           | 75,729.13           | 82,141.42                         | 74,264.58           | 6,681.28              | 6,492.19          | 6,240.32          | 6,290.59          |
| <b>Total (Reporting SRTUs)</b>                    |   | <b>1,944,964.32</b> | <b>1,697,554.60</b> | <b>1,493,520.87</b>               | <b>1,314,800.03</b> | <b>114,698.16</b>     | <b>108,037.89</b> | <b>135,332.35</b> | <b>123,784.69</b> |
| ...: Not reported                                 |   |                     |                     |                                   |                     |                       |                   |                   |                   |
| *: Cost of Tyres and Tubes include cost of spares |   |                     |                     |                                   |                     |                       |                   |                   |                   |
| Source: As reported by the respective SRTUs       |   |                     |                     |                                   |                     |                       |                   |                   |                   |

## Financial Performance of SRTUs for the years ending March 2012 and March 2013

| S. No.                                      | Name of State Road Transport Undertaking (SRTU) | Interest          |                   | Depreciation      |                   | Taxes             |                   | Other Cost        |                   | Profit before Tax |             |
|---|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------|
|   |   | (Rs.Lakhs)        |                   | (Rs.Lakhs)        |                   | (Rs.Lakhs)        |                   | (Rs.Lakhs)        |                   | (Rs.Lakhs)        |             |
|   |   | March'13          | March'12          | March'13          | March'12          | March'13          | March'12          | March'13          | March'12          | March'13          | March'12    |
| 1   | 2   | 29                | 30                | 31                | 32                | 33                | 34                | 35                | 36                | 37                | 38          |
| 1   | Ahmedabad MTC                                   | 643.37            | 562.01            | 0                 | 0                 | 188.52            | 158.51            | 9,147.90          | 5,998.84          | -17,028.91        | -13,934.14  |
| 2   | Andhra Pradesh SRTC                             | 36,861.90         | 27,184.51         | 42,734.72         | 30,621.27         | 14,475.71         | 43,208.22         | 113,473.42        | 114,173.73        | 6,404.65          | -15,322.74  |
| 3   | Andaman & Nicobar ST                            | 4,710.29          | 4,010.30          | 385.22            | 335.22            | 97.97             | 79.02             | 0.00              | 0.00              | -6,421.75         | -5,821.33   |
| 4   | Assam STC                                       | 375.00            | 315.00            | 650.00            | 615.00            | 55.00             | 21.00             | 146.00            | 139.00            | -3,987.00         | -3,495.00   |
| 5   | BEST Undertaking                                | 16,118.52         | 15,052.00         | 6,749.10          | 10,250.67         | 2,616.08          | 2,726.55          | 10,133.71         | 10,526.52         | -60,427.14        | -34,075.63  |
| 6   | Bangalore Metropolitan TC                       | 2,722.71          | 1,229.66          | 11,857.79         | 11,936.96         | 8,399.50          | 7,693.67          | 8,092.79          | 7,017.52          | 1,138.42          | 9,835.21    |
| 7   | Bihar SRTC                                      | ...               | ...               | ...               | ...               | 37.66             | 91.42             | 297.80            | 360.61            | -971.67           | -1,690.79   |
| 8   | Calcutta STC                                    | ...               | ...               | 800.00            | 800.00            | 0.00              | 0.00              | 418.01            | 449.08            | -14,810.23        | -17,225.93  |
| 9   | Chandigarh TU                                   | 74.20             | 78.39             | 762.88            | 801.92            | 1,080.85          | 1,118.38          | 2,979.36          | 1,682.64          | -5,229.67         | -3,261.10   |
| 10  | Delhi TC  | 203,959.68        | 177,081.70        | 17,310.34         | 18,442.92         | 9,153.81          | 7,937.34          | ...               | ...               | -282,286.61       | -235,170.05 |
| 11  | Gujarat SRTC                                    | 8,365.61          | 636.65            | 15,840.96         | 15,436.32         | 34,796.82         | 31,952.82         | 8,995.34          | 12,222.69         | 4,920.14          | 12,091.89   |
| 12  | Haryana ST                                      | 2,900.00          | 2,888.25          | 3,380.00          | 3,548.45          | 20,821.31         | 17,331.96         | 5,063.58          | 4,309.12          | -7,659.88         | -4,261.41   |
| 13  | Himachal RTC                                    | 1,234.46          | 1,222.17          | 2,058.31          | 1,884.83          | 1,636.55          | 1,428.00          | ...               | ...               | -10,693.18        | -6,637.11   |
| 14  | J&K SRTC  | ...               | ...               | 456.29            | 492.74            | 729.30            | 710.43            | 195.34            | 238.50            | -2,051.55         | -1,563.45   |
| 15  | Kadamba TC Ltd.                                 | 690.80            | 617.65            | 509.35            | 448.99            | 157.64            | 165.37            | 117.97            | 165.21            | -1,141.94         | -1,691.80   |
| 16  | Karnataka SRTC                                  | 2,256.68          | 1,932.96          | 19,566.90         | 19,580.59         | 12,813.47         | 11,682.74         | 18,456.81         | 20,710.48         | 12,987.67         | 13,624.15   |
| 17  | Kerala SRTC                                     | 22,000.00         | 20,199.00         | 6,500.00          | 6,374.00          | 7,000.00          | 7,463.00          | 40,000.00         | 33,898.00         | -42,735.00        | -34,172.00  |
| 18  | Maharashtra SRTC                                | 250.00            | 2,450.00          | 36,457.00         | 35,192.00         | 90,682.00         | 84,776.00         | 21,431.00         | 18,787.00         | 51,865.00         | 91,173.00   |
| 19  | Meghalaya STC                                   | ...               | ...               | 49.80             | 48.99             | 35.99             | 45.92             | 45.15             | 90.92             | -305.85           | 11.00       |
| 20  | Metro TC (Chennai) Limited                      | 7,705.42          | 6,874.78          | 7,945.35          | 10,574.84         | 1,053.55          | 989.72            | 5,852.03          | 5,132.12          | -10,571.39        | -22,202.54  |
| 21  | Mizoram ST                                      | ...               | ...               | ...               | ...               | 0.02              | 0.02              | ...               | ...               | -1,518.00         | -1,476.59   |
| 22  | Nagaland ST                                     | 0.00              | 0.00              | 372.00            | 351.00            | 63.56             | 42.00             | 0.00              | 0.00              | -3,273.39         | -2,985.00   |
| 23  | Navi Mumbai MT                                  | 142.23            | 158.87            | 1,028.73          | 1,043.59          | 318.07            | 253.90            | ...               | ...               | -1,318.96         | -1,000.17   |
| 24  | North Bengal STC                                | 1,367.10          | 1,302.00          | 609.00            | 580.00            | 0.00              | 0.00              | 555.91            | 776.06            | -10,419.60        | -11,590.42  |
| 25  | North Eastern Karnataka RTC                     | 1,535.25          | 1,850.52          | 7,806.32          | 7,535.96          | 5,343.28          | 4,808.99          | 6,194.77          | 4,383.55          | 3,250.63          | 3,001.83    |
| 26  | North Western Karnataka RTC                     | 3,345.63          | 2,934.91          | 9,749.07          | 7,822.12          | 5,877.80          | 4,899.63          | 6,408.43          | 7,679.34          | -453.53           | 2,556.07    |
| 27  | Odisha SRTC                                     | 110.93            | 110.93            | 575.00            | 588.17            | 459.79            | 474.52            | 164.34            | 200.83            | 1,180.26          | 1,004.24    |
| 28  | Pune Mahamandal                                 | 424.83            | 477.00            | 4,557.95          | 3,128.00          | 1,620.53          | 1,520.00          | 10,867.41         | 9,708.00          | -9,157.53         | -2,975.00   |
| 29  | Rajasthan SRTC                                  | 7,107.16          | 6,039.59          | 4,477.99          | 3,562.05          | 12,424.37         | 9,888.93          | 18,773.47         | 15,032.19         | -9,595.50         | -3,122.69   |
| 30  | South Bengal STC                                | 2,147.31          | 2,069.86          | 1,014.36          | 1,022.62          | 158.64            | 202.78            | 421.46            | 468.69            | -4,339.08         | -3,535.31   |
| 31  | State Exp.TC TN Ltd.                            | 6,355.58          | 5,078.24          | 4,409.91          | 1,944.42          | 1,003.68          | 733.08            | 6,822.46          | 5,106.18          | -12,471.61        | -15,957.51  |
| 32  | TN STC (Coimbatore) Ltd.                        | 7,000.14          | 5,979.67          | 5,512.05          | 5,558.49          | 3,384.21          | 3,309.97          | 4,440.80          | 6,359.27          | -13,384.69        | -27,735.14  |
| 33  | TN STC (Kumbakonam) Ltd.                        | 6,455.06          | 5,351.52          | 7,079.41          | 6,139.43          | 4,063.30          | 4,097.27          | 6,765.75          | 6,055.51          | -4,151.68         | -22,165.90  |
| 34  | TN STC (Madurai) Ltd.                           | 3,769.34          | 3,160.58          | 4,725.83          | 5,893.73          | 2,218.88          | 2,239.70          | 5,586.99          | 6,767.80          | -3,712.14         | -15,541.31  |
| 35  | TN STC (Salem) Ltd.                             | 4,583.23          | 3,837.32          | 2,591.16          | 1,978.71          | 2,530.88          | 2,383.90          | 5,968.85          | 6,375.32          | -7,561.07         | -16,718.55  |
| 36  | TN STC (Villupuram) Ltd.                        | 4,393.43          | 3,908.49          | 5,895.49          | 4,948.24          | 4,114.39          | 3,949.36          | 8,720.18          | 9,298.17          | -794.04           | -16,940.75  |
| 37  | Tripura RTC                                     | 1,160.00          | 1,060.00          | 80.00             | 70.00             | 25.00             | 20.00             | 150.00            | 58.00             | -1,225.00         | -1,084.00   |
| 38  | Uttar Pradesh SRTC                              | 3,058.20          | 3,573.40          | 12,676.74         | 13,678.62         | 23,026.09         | 27,708.76         | 40,063.08         | 28,118.20         | 13,448.20         | 24,251.61   |
| <b>Total (Reporting SRTUs)</b>              |   | <b>363,824.06</b> | <b>309,227.93</b> | <b>247,175.02</b> | <b>233,230.86</b> | <b>272,464.22</b> | <b>286,112.88</b> | <b>366,750.11</b> | <b>342,289.09</b> |                   |             |
| ...: Not reported                           |   |                   |                   |                   |                   |                   |                   |                   |                   |                   |             |
| *: Others include depreciation              |   |                   |                   |                   |                   |                   |                   |                   |                   |                   |             |
| Source: As reported by the respective SRTUs |   |                   |                   |                   |                   |                   |                   |                   |                   |                   |             |

## Financial Performance of SRTUs for the years ending March 2012 and March 2013

| S. No.                                      | Name of State Road Transport Undertaking (SRTU) | Staff Cost as % of Total Cost |          | Fuel & Lubricant Cost as % of Total Cost |          | Tyres & Tubes Cost as % of Total Cost |          | Spares Cost as % of Total Cost |          |
|---|---|-------------------------------|----------|--|----------|---------------------------------------|----------|--------------------------------|----------|
|   |   | March'13                      | March'12 | March'13                                 | March'12 | March'13                              | March'12 | March'13                       | March'12 |
| 1   | 2   | 39                            | 40       | 41                                       | 42       | 43                                    | 44       | 45                             | 46       |
| 1   | Ahmedabad MTC                                   | 49.78                         | 55.29    | 16.62                                    | 16.42    | 0.58                                  | 0.70     | 1.44                           | 1.80     |
| 2   | Andhra Pradesh SRTC                             | 37.20                         | 36.95    | 30.32                                    | 27.79    | 2.43                                  | 2.03     | 3.17                           | 3.60     |
| 3   | Andaman & Nicobar ST                            | 19.94                         | 21.09    | 15.50                                    | 17.41    | 0.00                                  | 0.00     | 0.00                           | 0.00     |
| 4   | Assam STC                                       | 54.43                         | 56.69    | 29.75                                    | 27.92    | 2.08                                  | 1.85     | 2.30                           | 2.06     |
| 5   | BEST Undertaking                                | 59.03                         | 52.34    | 18.89                                    | 20.35    | 1.27                                  | 1.49     | 3.48                           | 2.92     |
| 6   | Bangalore Metropolitan TC                       | 41.10                         | 39.39    | 35.88                                    | 36.64    | 1.94                                  | 2.53     | 2.97                           | 2.63     |
| 7   | Bihar SRTC                                      | 48.68                         | 45.34    | 31.25                                    | 36.23    | 4.37                                  | 4.91     | 4.74                           | 2.48     |
| 8   | Calcutta STC                                    | 70.33                         | 73.54    | 20.97                                    | 18.27    | 1.70                                  | 1.54     | 1.43                           | 1.31     |
| 9   | Chandigarh TU                                   | 40.04                         | 43.16    | 26.17                                    | 28.10    | 1.62                                  | 2.01     | 4.57                           | 4.01     |
| 10  | Delhi TC  | 28.51                         | 30.38    | 12.69                                    | 12.10    | 0.21                                  | 0.29     | 4.56                           | 3.99     |
| 11  | Gujarat SRTC                                    | 37.25                         | 40.01    | 34.83                                    | 32.86    | 2.37                                  | 2.50     | 1.07                           | 1.44     |
| 12  | Haryana ST                                      | 43.74                         | 45.13    | 29.44                                    | 26.77    | 2.19                                  | 2.06     | 1.94                           | 2.21     |
| 13  | Himachal RTC                                    | 55.80                         | 49.43    | 29.28                                    | 33.17    | ...                                   | ...      | 7.90                           | 9.34     |
| 14  | J&K SRTC  | 50.63                         | 47.16    | 27.34                                    | 30.42    | 2.78                                  | 2.45     | 2.48                           | 2.22     |
| 15  | Kadamba TC Ltd.                                 | 54.54                         | 55.35    | 24.97                                    | 24.77    | 1.92                                  | 2.20     | 5.78                           | 5.21     |
| 16  | Karnataka SRTC                                  | 33.79                         | 29.26    | 39.09                                    | 39.47    | 3.74                                  | 4.17     | 3.11                           | 3.65     |
| 17  | Kerala SRTC                                     | 27.00                         | 26.42    | 33.55                                    | 32.10    | 1.81                                  | 2.08     | 3.40                           | 3.75     |
| 18  | Maharashtra SRTC                                | 40.61                         | 36.63    | 31.71                                    | 32.76    | 2.62                                  | 2.83     | 2.11                           | 2.27     |
| 19  | Meghalaya STC                                   | 75.67                         | 65.77    | 12.40                                    | 15.27    | 1.27                                  | 1.31     | 1.31                           | 1.46     |
| 20  | Metro TC (Chennai) Limited                      | 49.85                         | 49.18    | 28.09                                    | 27.56    | 2.40                                  | 2.60     | 3.18                           | 2.19     |
| 21  | Mizoram ST                                      | 90.92                         | 87.31    | 4.63                                     | 8.28     | 2.40                                  | 2.58     | 2.04                           | 1.83     |
| 22  | Nagaland ST                                     | 65.57                         | 66.11    | 15.01                                    | 14.60    | 3.55                                  | 4.60     | 6.13                           | 5.61     |
| 23  | Navi Mumbai MT                                  | 38.86                         | 36.88    | 30.84                                    | 32.08    | 2.10                                  | 1.57     | 15.51                          | 15.37    |
| 24  | North Bengal STC                                | 53.33                         | 58.56    | 29.08                                    | 25.56    | 1.85                                  | 0.28     | 1.62                           | 0.89     |
| 25  | North Eastern Karnataka RTC                     | 36.84                         | 33.36    | 38.53                                    | 40.53    | 4.42                                  | 5.09     | 2.13                           | 2.42     |
| 26  | North Western Karnataka RTC                     | 37.54                         | 34.49    | 37.81                                    | 38.57    | 3.19                                  | 3.75     | 3.03                           | 3.46     |
| 27  | Odisha SRTC                                     | 19.19                         | 19.77    | 50.61                                    | 49.44    | 6.24                                  | 6.37     | 5.03                           | 4.62     |
| 28  | Pune Mahamandal                                 | 48.59                         | 44.33    | 19.36                                    | 20.87    | 1.31                                  | 1.90     | 1.64                           | 1.36     |
| 29  | Rajasthan SRTC                                  | 38.21                         | 40.96    | 31.92                                    | 32.23    | 2.96                                  | 2.88     | 1.40                           | 1.35     |
| 30  | South Bengal STC                                | 43.37                         | 45.57    | 28.32                                    | 25.53    | 1.70                                  | 1.58     | 4.05                           | 4.14     |
| 31  | State Exp.TC TN Ltd.                            | 37.19                         | 39.87    | 30.82                                    | 31.54    | 1.83                                  | 2.60     | 1.22                           | 2.00     |
| 32  | TN STC (Coimbatore) Ltd.                        | 46.47                         | 45.76    | 33.25                                    | 32.52    | 3.03                                  | 3.20     | 1.67                           | 1.29     |
| 33  | TN STC (Kumbakonam) Ltd.                        | 43.70                         | 44.32    | 35.33                                    | 34.94    | 3.37                                  | 3.61     | 1.79                           | 1.49     |
| 34  | TN STC (Madurai) Ltd.                           | 45.98                         | 45.03    | 34.09                                    | 32.41    | 3.01                                  | 2.94     | 1.46                           | 1.28     |
| 35  | TN STC (Salem) Ltd.                             | 43.05                         | 43.30    | 35.97                                    | 35.15    | 2.77                                  | 3.00     | 1.34                           | 1.24     |
| 36  | TN STC (Villupuram) Ltd.                        | 43.65                         | 43.10    | 35.60                                    | 35.06    | 2.89                                  | 3.38     | 2.22                           | 2.17     |
| 37  | Tripura RTC                                     | 46.35                         | 47.62    | 5.71                                     | 6.43     | 1.59                                  | 1.78     | 2.22                           | 1.95     |
| 38  | Uttar Pradesh SRTC                              | 31.91                         | 32.11    | 32.16                                    | 31.49    | 2.62                                  | 2.75     | 2.44                           | 2.67     |
| ...: Not reported                           |   |                               |          |  |          |                                       |          |                                |          |
| Source: As reported by the respective SRTUs |   |                               |          |  |          |                                       |          |                                |          |

## Financial Performance of SRTUs for the years ending March 2012 and March 2013

| S. No.                                      | Name of State Road Transport Undertaking (SRTU) | Interest Cost as % of Total Cost |          | Depreciation Cost as % of Total Cost |          | Tax Cost as % of Total Cost |          | Other Costs as % of Total Cost |          |
|---|---|----------------------------------|----------|--------------------------------------|----------|-----------------------------|----------|--------------------------------|----------|
|   |   | March'13                         | March'12 | March'13                             | March'12 | March'13                    | March'12 | March'13                       | March'12 |
| 1   | 2   | 47                               | 48       | 49                                   | 50       | 51                          | 52       | 53                             | 54       |
| 1   | Ahmedabad MTC                                   | 2.04                             | 2.16     | 0.00                                 | 0.00     | 0.60                        | 0.61     | 28.96                          | 23.02    |
| 2   | Andhra Pradesh SRTC                             | 4.77                             | 3.74     | 5.54                                 | 4.22     | 1.88                        | 5.95     | 14.70                          | 15.72    |
| 3   | Andaman & Nicobar ST                            | 58.55                            | 55.74    | 4.79                                 | 4.66     | 1.22                        | 1.10     | 0.00                           | 0.00     |
| 4   | Assam STC                                       | 3.50                             | 3.32     | 6.06                                 | 6.48     | 0.51                        | 0.22     | 1.36                           | 1.46     |
| 5   | BEST Undertaking                                | 7.84                             | 8.94     | 3.28                                 | 6.09     | 1.27                        | 1.62     | 4.93                           | 6.25     |
| 6   | Bangalore Metropolitan TC                       | 1.59                             | 0.83     | 6.91                                 | 8.06     | 4.90                        | 5.19     | 4.72                           | 4.74     |
| 7   | Bihar SRTC                                      | ...                              | ...      | ...                                  | ...      | 1.23                        | 2.23     | 9.72                           | 8.80     |
| 8   | Calcutta STC                                    | ...                              | ...      | 3.66                                 | 3.42     | 0.00                        | 0.00     | 1.91                           | 1.92     |
| 9   | Chandigarh TU                                   | 0.42                             | 0.48     | 4.30                                 | 4.95     | 6.09                        | 6.90     | 16.79                          | 10.39    |
| 10  | Delhi TC  | 47.82                            | 46.34    | 4.06                                 | 4.83     | 2.15                        | 2.08     | ...                            | ...      |
| 11  | Gujarat SRTC                                    | 3.01                             | 0.24     | 5.70                                 | 5.94     | 12.53                       | 12.29    | 3.24                           | 4.70     |
| 12  | Haryana ST                                      | 2.05                             | 2.45     | 2.38                                 | 3.01     | 14.69                       | 14.71    | 3.57                           | 3.66     |
| 13  | Himachal RTC                                    | 1.76                             | 2.17     | 2.93                                 | 3.35     | 2.33                        | 2.54     | ...                            | ...      |
| 14  | J&K SRTC  | ...                              | ...      | 5.54                                 | 6.07     | 8.86                        | 8.75     | 2.37                           | 2.94     |
| 15  | Kadamba TC Ltd.                                 | 5.99                             | 5.51     | 4.42                                 | 4.01     | 1.37                        | 1.48     | 1.02                           | 1.47     |
| 16  | Karnataka SRTC                                  | 0.87                             | 0.84     | 7.55                                 | 8.52     | 4.95                        | 5.08     | 7.12                           | 9.01     |
| 17  | Kerala SRTC                                     | 9.97                             | 10.60    | 2.95                                 | 3.35     | 3.17                        | 3.92     | 18.14                          | 17.79    |
| 18  | Maharashtra SRTC                                | 0.04                             | 0.44     | 5.62                                 | 6.36     | 13.99                       | 15.31    | 3.31                           | 3.39     |
| 19  | Meghalaya STC                                   | ...                              | ...      | 3.55                                 | 4.27     | 2.57                        | 4.00     | 3.22                           | 7.92     |
| 20  | Metro TC (Chennai) Limited                      | 5.63                             | 5.39     | 5.80                                 | 8.29     | 0.77                        | 0.78     | 4.28                           | 4.02     |
| 21  | Mizoram ST                                      | ...                              | ...      | ...                                  | ...      | 0.00                        | 0.00     | ...                            | ...      |
| 22  | Nagaland ST                                     | 0.00                             | 0.00     | 8.31                                 | 8.11     | 1.42                        | 0.97     | 0.00                           | 0.00     |
| 23  | Navi Mumbai MT                                  | 1.21                             | 1.54     | 8.76                                 | 10.10    | 2.71                        | 2.46     | ...                            | ...      |
| 24  | North Bengal STC                                | 7.62                             | 7.21     | 3.40                                 | 3.21     | 0.00                        | 0.00     | 3.10                           | 4.30     |
| 25  | North Eastern Karnataka RTC                     | 1.33                             | 1.85     | 6.76                                 | 7.55     | 4.63                        | 4.82     | 5.37                           | 4.39     |
| 26  | North Western Karnataka RTC                     | 2.43                             | 2.48     | 7.08                                 | 6.61     | 4.27                        | 4.14     | 4.65                           | 6.49     |
| 27  | Odisha SRTC                                     | 1.60                             | 1.60     | 8.31                                 | 8.47     | 6.64                        | 6.83     | 2.37                           | 2.89     |
| 28  | Pune Mahamandal                                 | 0.71                             | 1.01     | 7.59                                 | 6.65     | 2.70                        | 3.23     | 18.10                          | 20.64    |
| 29  | Rajasthan SRTC                                  | 4.24                             | 3.95     | 2.67                                 | 2.33     | 7.41                        | 6.47     | 11.20                          | 9.83     |
| 30  | South Bengal STC                                | 12.95                            | 12.75    | 6.12                                 | 6.30     | 0.96                        | 1.25     | 2.54                           | 2.89     |
| 31  | State Exp.TC TN Ltd.                            | 9.90                             | 9.47     | 6.87                                 | 3.63     | 1.56                        | 1.37     | 10.62                          | 9.53     |
| 32  | TN STC (Coimbatore) Ltd.                        | 5.36                             | 4.86     | 4.22                                 | 4.52     | 2.59                        | 2.69     | 3.40                           | 5.17     |
| 33  | TN STC (Kumbakonam) Ltd.                        | 4.19                             | 3.87     | 4.59                                 | 4.44     | 2.64                        | 2.96     | 4.39                           | 4.38     |
| 34  | TN STC (Madurai) Ltd.                           | 3.58                             | 3.21     | 4.48                                 | 5.99     | 2.10                        | 2.28     | 5.30                           | 6.88     |
| 35  | TN STC (Salem) Ltd.                             | 4.94                             | 4.56     | 2.79                                 | 2.35     | 2.73                        | 2.83     | 6.43                           | 7.57     |
| 36  | TN STC (Villupuram) Ltd.                        | 2.97                             | 2.88     | 3.99                                 | 3.65     | 2.78                        | 2.91     | 5.90                           | 6.85     |
| 37  | Tripura RTC                                     | 36.83                            | 37.67    | 2.54                                 | 2.49     | 0.79                        | 0.71     | 4.76                           | 2.06     |
| 38  | Uttar Pradesh SRTC                              | 1.20                             | 1.52     | 4.96                                 | 5.80     | 9.02                        | 11.75    | 15.69                          | 11.92    |
| ...: Not reported                           |   |                                  |          |                                      |          |                             |          |                                |          |
| Source: As reported by the respective SRTUs |   |                                  |          |                                      |          |                             |          |                                |          |

## Financial Performance of SRTUs for the years ending March 2012 and March 2013

| S. No.                                      | Name of State Road Transport Undertaking (SRTU) | Staff Cost per Revenue Earning Km |          | Fuel & Lubricant Cost per Revenue Earning Km |          | Tyres & Tubes Cost per Revenue Earning Km |          | Spares Cost per Revenue Earning Km |          |
|---|---|-----------------------------------|----------|--|----------|---|----------|------------------------------------|----------|
|   |   | March'13                          | March'12 | March'13                                     | March'12 | March'13                                  | March'12 | March'13                           | March'12 |
| 1   | 2   | 55                                | 56       | 57   | 58       | 59  | 60       | 61                                 | 62       |
| 1   | Ahmedabad MTC                                   | 29.06                             | 29.43    | 9.70   | 8.74     | 0.34                                      | 0.37     | 0.84                               | 0.96     |
| 2   | Andhra Pradesh SRTC                             | 9.64                              | 9.34     | 7.86   | 7.03     | 0.63                                      | 0.51     | 0.82                               | 0.91     |
| 3   | Andaman & Nicobar ST                            | 17.89                             | 17.70    | 13.90  | 14.61    | 0.00                                      | 0.00     | 0.00                               | 0.00     |
| 4   | Assam STC                                       | 22.10                             | 23.59    | 12.08  | 11.62    | 0.84                                      | 0.77     | 0.94                               | 0.86     |
| 5   | BEST Undertaking                                | 45.77                             | 34.45    | 14.65  | 13.40    | 0.99                                      | 0.98     | 2.69                               | 1.92     |
| 6   | Bangalore Metropolitan TC                       | 15.20                             | 12.54    | 13.27  | 11.66    | 0.72                                      | 0.80     | 1.10                               | 0.84     |
| 7   | Bihar SRTC                                      | 14.81                             | 13.57    | 9.51   | 10.84    | 1.33                                      | 1.47     | 1.44                               | 0.74     |
| 8   | Calcutta STC                                    | 59.03                             | 58.33    | 17.60  | 14.49    | 1.43                                      | 1.22     | 1.20                               | 1.04     |
| 9   | Chandigarh TU                                   | 19.04                             | 16.40    | 12.44  | 10.68    | 0.77                                      | 0.76     | 2.18                               | 1.52     |
| 10  | Delhi TC  | 34.40                             | 31.05    | 15.31  | 12.37    | 0.26                                      | 0.30     | 5.50                               | 4.07     |
| 11  | Gujarat SRTC                                    | 10.00                             | 10.17    | 9.35   | 8.35     | 0.64                                      | 0.64     | 0.29                               | 0.37     |
| 12  | Haryana ST                                      | 14.67                             | 14.10    | 9.87   | 8.37     | 0.73                                      | 0.64     | 0.65                               | 0.69     |
| 13  | Himachal RTC                                    | 23.90                             | 17.08    | 12.54  | 11.46    | ...                                       | ...      | 3.38                               | 3.23     |
| 14  | J&K SRTC  | 20.13                             | 16.82    | 10.87  | 10.85    | 1.11                                      | 0.87     | 0.98                               | 0.79     |
| 15  | Kadamba TC Ltd.                                 | 24.60                             | 22.80    | 11.26  | 10.21    | 0.86                                      | 0.91     | 2.61                               | 2.15     |
| 16  | Karnataka SRTC                                  | 9.30                              | 7.28     | 10.75  | 9.81     | 1.03                                      | 1.04     | 0.86                               | 0.91     |
| 17  | Kerala SRTC                                     | 10.72                             | 9.16     | 13.32  | 11.12    | 0.72                                      | 0.72     | 1.35                               | 1.30     |
| 18  | Maharashtra SRTC                                | 13.21                             | 10.22    | 10.31  | 9.14     | 0.85                                      | 0.79     | 0.69                               | 0.63     |
| 19  | Meghalaya STC                                   | 65.41                             | 38.19    | 10.72  | 8.87     | 1.10                                      | 0.76     | 1.13                               | 0.85     |
| 20  | Metro TC (Chennai) Limited                      | 19.82                             | 17.86    | 11.17  | 10.01    | 0.96                                      | 0.94     | 1.26                               | 0.79     |
| 21  | Mizoram ST                                      | 216.76                            | 139.25   | 11.03  | 13.21    | 5.73                                      | 4.12     | 4.87                               | 2.92     |
| 22  | Nagaland ST                                     | 45.20                             | 43.04    | 10.35  | 9.50     | 2.45                                      | 2.99     | 4.22                               | 3.65     |
| 23  | Navi Mumbai MT                                  | 17.85                             | 14.29    | 14.16  | 12.43    | 0.97                                      | 0.61     | 7.12                               | 5.96     |
| 24  | North Bengal STC                                | 23.65                             | 27.52    | 12.90  | 12.01    | 0.82                                      | 0.13     | 0.72                               | 0.42     |
| 25  | North Eastern Karnataka RTC                     | 9.47                              | 7.46     | 9.91   | 9.06     | 1.14                                      | 1.14     | 0.55                               | 0.54     |
| 26  | North Western Karnataka RTC                     | 9.81                              | 8.24     | 9.88   | 9.22     | 0.83                                      | 0.90     | 0.79                               | 0.83     |
| 27  | Odisha SRTC                                     | 4.14                              | 3.99     | 10.93  | 9.98     | 1.35                                      | 1.28     | 1.09                               | 0.93     |
| 28  | Pune Mahamandal                                 | 27.62                             | 20.79    | 11.01  | 9.78     | 0.75                                      | 0.89     | 0.93                               | 0.64     |
| 29  | Rajasthan SRTC                                  | 10.85                             | 10.32    | 9.06   | 8.12     | 0.84                                      | 0.72     | 0.40                               | 0.34     |
| 30  | South Bengal STC                                | 20.06                             | 20.35    | 13.10  | 11.40    | 0.79                                      | 0.71     | 1.87                               | 1.85     |
| 31  | State Exp.TC TN Ltd.                            | 11.70                             | 10.93    | 9.70   | 8.65     | 0.57                                      | 0.71     | 0.38                               | 0.55     |
| 32  | TN STC (Coimbatore) Ltd.                        | 13.30                             | 12.34    | 9.52   | 8.77     | 0.87                                      | 0.86     | 0.48                               | 0.35     |
| 33  | TN STC (Kumbakonam) Ltd.                        | 10.97                             | 10.23    | 8.87   | 8.07     | 0.85                                      | 0.83     | 0.45                               | 0.34     |
| 34  | TN STC (Madurai) Ltd.                           | 12.50                             | 11.51    | 9.26   | 8.28     | 0.82                                      | 0.75     | 0.40                               | 0.33     |
| 35  | TN STC (Salem) Ltd.                             | 10.84                             | 10.16    | 9.05   | 8.25     | 0.70                                      | 0.70     | 0.34                               | 0.29     |
| 36  | TN STC (Villupuram) Ltd.                        | 10.81                             | 9.89     | 8.81   | 8.04     | 0.71                                      | 0.78     | 0.55                               | 0.50     |
| 37  | Tripura RTC                                     | 93.59                             | 75.28    | 11.54  | 10.17    | 3.21                                      | 2.81     | 4.49                               | 3.09     |
| 38  | Uttar Pradesh SRTC                              | 7.32                              | 6.97     | 7.37   | 6.83     | 0.60                                      | 0.60     | 0.56                               | 0.58     |
| ...: Not reported                           |   |                                   |          |  |          |   |          |                                    |          |
| Source: As reported by the respective SRTUs |   |                                   |          |  |          |   |          |                                    |          |

## Financial Performance of SRTUs for the years ending March 2012 and March 2013

| S. No.                                      | Name of State Road Transport Undertaking (SRTU) | Interest Cost per Revenue Earning Km |          | Depreciation Cost per Revenue Earning Km |          | Tax Cost per Revenue Earning Km |          | Other Costs per Revenue Earning Km |          |
|---|---|--------------------------------------|----------|--|----------|---------------------------------|----------|------------------------------------|----------|
|   |   | March'13                             | March'12 | March'13                                 | March'12 | March'13                        | March'12 | March'13                           | March'12 |
| 1   | 2   | 63                                   | 64       | 65                                       | 66       | 67                              | 68       | 69                                 | 70       |
| 1   | Ahmedabad MTC                                   | 1.19                                 | 1.15     | 0.00                                     | 0.00     | 0.35                            | 0.32     | 16.91                              | 12.26    |
| 2   | Andhra Pradesh SRTC                             | 1.24                                 | 0.95     | 1.43                                     | 1.07     | 0.49                            | 1.50     | 3.81                               | 3.98     |
| 3   | Andaman & Nicobar ST                            | 52.52                                | 46.79    | 4.30                                     | 3.91     | 1.09                            | 0.92     | 0.00                               | 0.00     |
| 4   | Assam STC                                       | 1.42                                 | 1.38     | 2.46                                     | 2.70     | 0.21                            | 0.09     | 0.55                               | 0.61     |
| 5   | BEST Undertaking                                | 6.08                                 | 5.89     | 2.54                                     | 4.01     | 0.99                            | 1.07     | 3.82                               | 4.12     |
| 6   | Bangalore Metropolitan TC                       | 0.59                                 | 0.26     | 2.56                                     | 2.56     | 1.81                            | 1.65     | 1.74                               | 1.51     |
| 7   | Bihar SRTC                                      | ...                                  | ...      | ...                                      | ...      | 0.37                            | 0.67     | 2.96                               | 2.63     |
| 8   | Calcutta STC                                    | ...                                  | ...      | 3.07                                     | 2.71     | 0.00                            | 0.00     | 1.61                               | 1.52     |
| 9   | Chandigarh TU                                   | 0.20                                 | 0.18     | 2.04                                     | 1.88     | 2.90                            | 2.62     | 7.98                               | 3.95     |
| 10  | Delhi TC  | 57.71                                | 47.36    | 4.90                                     | 4.93     | 2.59                            | 2.12     | ...                                | ...      |
| 11  | Gujarat SRTC                                    | 0.81                                 | 0.06     | 1.53                                     | 1.51     | 3.36                            | 3.12     | 0.87                               | 1.19     |
| 12  | Haryana ST                                      | 0.69                                 | 0.77     | 0.80                                     | 0.94     | 4.93                            | 4.60     | 1.20                               | 1.14     |
| 13  | Himachal RTC                                    | 0.75                                 | 0.75     | 1.26                                     | 1.16     | 1.00                            | 0.88     | ...                                | ...      |
| 14  | J&K SRTC  | ...                                  | ...      | 2.20                                     | 2.16     | 3.52                            | 3.12     | 0.94                               | 1.05     |
| 15  | Kadamba TC Ltd.                                 | 2.70                                 | 2.27     | 1.99                                     | 1.65     | 0.62                            | 0.61     | 0.46                               | 0.61     |
| 16  | Karnataka SRTC                                  | 0.24                                 | 0.21     | 2.08                                     | 2.12     | 1.36                            | 1.26     | 1.96                               | 2.24     |
| 17  | Kerala SRTC                                     | 3.96                                 | 3.67     | 1.17                                     | 1.16     | 1.26                            | 1.36     | 7.20                               | 6.17     |
| 18  | Maharashtra SRTC                                | 0.01                                 | 0.12     | 1.83                                     | 1.77     | 4.55                            | 4.27     | 1.08                               | 0.95     |
| 19  | Meghalaya STC                                   | ...                                  | ...      | 3.07                                     | 2.48     | 2.22                            | 2.32     | 2.79                               | 4.60     |
| 20  | Metro TC (Chennai) Limited                      | 2.24                                 | 1.96     | 2.31                                     | 3.01     | 0.31                            | 0.28     | 1.70                               | 1.46     |
| 21  | Mizoram ST                                      | ...                                  | ...      | ...                                      | ...      | 0.00                            | 0.00     | ...                                | ...      |
| 22  | Nagaland ST                                     | 0.00                                 | 0.00     | 5.73                                     | 5.28     | 0.98                            | 0.63     | 0.00                               | 0.00     |
| 23  | Navi Mumbai MT                                  | 0.56                                 | 0.60     | 4.02                                     | 3.91     | 1.24                            | 0.95     | ...                                | ...      |
| 24  | North Bengal STC                                | 3.38                                 | 3.39     | 1.51                                     | 1.51     | 0.00                            | 0.00     | 1.38                               | 2.02     |
| 25  | North Eastern Karnataka RTC                     | 0.34                                 | 0.41     | 1.74                                     | 1.69     | 1.19                            | 1.08     | 1.38                               | 0.98     |
| 26  | North Western Karnataka RTC                     | 0.63                                 | 0.59     | 1.85                                     | 1.58     | 1.11                            | 0.99     | 1.22                               | 1.55     |
| 27  | Odisha SRTC                                     | 0.35                                 | 0.32     | 1.79                                     | 1.71     | 1.43                            | 1.38     | 0.51                               | 0.58     |
| 28  | Pune Mahamandal                                 | 0.40                                 | 0.48     | 4.32                                     | 3.12     | 1.53                            | 1.52     | 10.29                              | 9.68     |
| 29  | Rajasthan SRTC                                  | 1.20                                 | 1.00     | 0.76                                     | 0.59     | 2.10                            | 1.63     | 3.18                               | 2.48     |
| 30  | South Bengal STC                                | 5.99                                 | 5.69     | 2.83                                     | 2.81     | 0.44                            | 0.56     | 1.18                               | 1.29     |
| 31  | State Exp.TC TN Ltd.                            | 3.11                                 | 2.60     | 2.16                                     | 0.99     | 0.49                            | 0.38     | 3.34                               | 2.61     |
| 32  | TN STC (Coimbatore) Ltd.                        | 1.53                                 | 1.31     | 1.21                                     | 1.22     | 0.74                            | 0.73     | 0.97                               | 1.39     |
| 33  | TN STC (Kumbakonam) Ltd.                        | 1.05                                 | 0.89     | 1.15                                     | 1.02     | 0.66                            | 0.68     | 1.10                               | 1.01     |
| 34  | TN STC (Madurai) Ltd.                           | 0.97                                 | 0.82     | 1.22                                     | 1.53     | 0.57                            | 0.58     | 1.44                               | 1.76     |
| 35  | TN STC (Salem) Ltd.                             | 1.24                                 | 1.07     | 0.70                                     | 0.55     | 0.69                            | 0.66     | 1.62                               | 1.78     |
| 36  | TN STC (Villupuram) Ltd.                        | 0.74                                 | 0.66     | 0.99                                     | 0.84     | 0.69                            | 0.67     | 1.46                               | 1.57     |
| 37  | Tripura RTC                                     | 74.36                                | 59.55    | 5.13                                     | 3.93     | 1.60                            | 1.12     | 9.62                               | 3.26     |
| 38  | Uttar Pradesh SRTC                              | 0.27                                 | 0.33     | 1.14                                     | 1.26     | 2.07                            | 2.55     | 3.60                               | 2.59     |
| ...: Not reported                           |   |                                      |          |  |          |                                 |          |                                    |          |
| Source: As reported by the respective SRTUs |   |                                      |          |  |          |                                 |          |                                    |          |



## Physical Performance of SRTUs At A Glance: 2008-09 to 2012-13

| S. No.                                      | Name of State Road Transport Undertaking (SRTU) | Avg. Fleet Held (Number) |                |                |                |                | Avg Age of Fleet (Years) |         |         |         |         | Staff Strength (Number) |                |                |                |                |
|---|---|--------------------------|----------------|----------------|----------------|----------------|--------------------------|---------|---------|---------|---------|-------------------------|----------------|----------------|----------------|----------------|
|   |   | 2008-09                  | 2009-10        | 2010-11        | 2011-12        | 2012-13        | 2008-09                  | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2008-09                 | 2009-10        | 2010-11        | 2011-12        | 2012-13        |
| 1   | Ahmedabad MTS                                   | 953                      | 966            | 942            | 985            | 985            | 11.0                     | 7.4     | 7.8     | ...     | ...     | 5,727                   | 5,592          | 5,274          | 4,715          | 5,739          |
| 2   | Andhra Pradesh SRTC                             | 19,199                   | 21,255         | 21,802         | 22,170         | 22,170         | ...                      | ...     | ...     | 4.8     | 5.0     | 113,370                 | 115,898        | 120,566        | 123,615        | 122,287        |
| 3   | Andaman & Nicobar ST                            | ...                      | ...            | ...            | 219            | 227            | ...                      | ...     | ...     | 8.2     | 8.0     | ...                     | ...            | ...            | 1,156          | 1,156          |
| 4   | Assam STC                                       | ...                      | ...            | ...            | 631            | 771            | ...                      | ...     | ...     | 5.0     | 4.0     | ...                     | ...            | ...            | 2,579          | 2,947          |
| 5   | BEST Undertaking                                | 3,867                    | 4,078          | 4,652          | 4,669          | 4,259          | 5.5                      | 5.5     | 5.3     | 6.1     | 6.6     | 30,924                  | 29,494         | 30,183         | 35,345         | 36,620         |
| 6   | Bangalore Metropolitan TC                       | 5,155                    | 5,715          | 6,110          | 6,092          | 6,330          | 4.2                      | 3.9     | 4.8     | 4.9     | 4.6     | 27,648                  | 30,996         | 32,953         | 32,331         | 34,278         |
| 7   | Bihar SRTC                                      | 612                      | 424            | 424            | 414            | 414            | 7.0                      | 6.8     | 8.8     | 9.8     | 10.8    | 2,307                   | 2,036          | 1,765          | 1,516          | 1,204          |
| 8   | Calcutta STC                                    | 1,029                    | 977            | 956            | 839            | 779            | 6.6                      | 6.1     | 5.7     | 4.7     | 5.4     | 6,710                   | 6,719          | 6,102          | 5,813          | 5,485          |
| 9   | Chandigarh TU                                   | 406                      | 409            | 471            | 493            | 472            | 5.0                      | 3.0     | 4.4     | 5.3     | 6.1     | 2,172                   | 2,096          | 2,136          | 2,055          | 1,921          |
| 10  | Delhi TC  | 3,805                    | 3,841          | 5,771          | 6,077          | 5,602          | 3.1                      | 5.7     | 4.2     | 4.8     | 6.5     | 28,551                  | 29,180         | 35,557         | 40,721         | 38,103         |
| 11  | Gujarat SRTC                                    | 9,082                    | 7,643          | 7,692          | 7,663          | 7,719          | 7.1                      | 6.9     | ...     | 4.1     | 3.3     | 41,667                  | 40,073         | 40,670         | 41,863         | 40,370         |
| 12  | Haryana ST                                      | 3,299                    | 3,203          | 3,249          | 3,755          | 3,402          | 4.0                      | ...     | ...     | 7.0     | 7.0     | 18,321                  | 17,452         | 16,536         | 16,610         | 18,970         |
| 13  | Himachal RTC                                    | 1,725                    | 2,026          | 1,979          | 2,024          | 2,076          | ...                      | ...     | ...     | ...     | ...     | 8,746                   | 9,246          | ...            | 8,492          | 8,419          |
| 14  | J&K SRTC  | ...                      | ...            | ...            | 710            | 704            | ...                      | ...     | ...     | 9.4     | 9.0     | ...                     | ...            | ...            | 2,193          | 2,207          |
| 15  | Kadamba TC Ltd.                                 | 398                      | 397            | ...            | 412            | 421            | 6.6                      | 6.3     | ...     | 6.8     | 6.5     | 1,904                   | 1,924          | ...            | 1,889          | 1,834          |
| 16  | Karnataka SRTC                                  | 6,787                    | 7,002          | 7,164          | 7,621          | 7,831          | 4.5                      | 3.2     | 3.2     | 3.4     | 3.6     | 32,100                  | 31,995         | 34,019         | 36,448         | 36,249         |
| 17  | Kerala SRTC                                     | ...                      | ...            | 5,573          | 5,742          | 5,847          | ...                      | ...     | 5.9     | 6.5     | 6.5     | ...                     | ...            | 38,915         | 39,911         | 39,712         |
| 18  | Maharashtra SRTC                                | 15,695                   | 15,955         | 16,212         | 16,801         | 17,497         | 5.9                      | 4.1     | 4.0     | 4.0     | 4.0     | 97,943                  | 101,138        | 103,565        | 104,566        | 100,169        |
| 19  | Meghalaya STC                                   | 62                       | 62             | 50             | 50             | 52             | 0.0                      | 8.0     | 8.0     | 9.0     | 8.7     | 360                     | 344            | 324            | 307            | 288            |
| 20  | Metro TC (Chennai) Limited                      | 3,260                    | 3,262          | 3,414          | 3,446          | 3,585          | 6.4                      | 2.2     | 2.7     | 3.4     | 4.3     | 22,594                  | 23,000         | 23,540         | 22,146         | 23,519         |
| 21  | Mizoram ST                                      | 57                       | 54             | 53             | 47             | 33             | 8.0                      | 6.3     | 7.7     | 6.0     | 4.4     | 680                     | 650            | 650            | 650            | 650            |
| 22  | Nagaland ST                                     | 226                      | 216            | 203            | 220            | 196            | 0.0                      | 6.5     | 5.3     | 6.8     | 6.8     | 1,050                   | 1,050          | 1,050          | 1,050          | 1,050          |
| 23  | Navi Mumbai MT                                  | ...                      | 289            | 376            | 336            | 336            | 0.0                      | 6.6     | 5.6     | 4.8     | 5.9     | ...                     | 1,960          | 2,416          | 2,747          | 2,649          |
| 24  | North Bengal STC                                | 791                      | 802            | 783            | 704            | 720            | 7.0                      | 7.4     | 7.9     | 8.1     | 7.4     | 4,563                   | 4,273          | 3,959          | 3,690          | 3,410          |
| 25  | North Eastern Karnataka RTC                     | 2,830                    | 3,686          | 3,773          | 3,992          | 4,058          | 5.2                      | 4.5     | 4.6     | 4.7     | 5.1     | 13,793                  | 18,038         | 17,586         | 18,714         | 18,455         |
| 26  | North Western Karnataka RTC                     | 4,793                    | 4,675          | 4,259          | 4,184          | 4,523          | 5.9                      | 5.1     | 5.1     | 5.0     | ...     | 25,309                  | 21,498         | 21,458         | 21,009         | 22,262         |
| 27  | Odisha SRTC                                     | 296                      | 321            | 333            | 381            | 376            | 9.0                      | 6.1     | 4.8     | ...     | 4.6     | 1,065                   | 990            | 938            | 878            | 770            |
| 28  | Pune Mahamandal                                 | 1,426                    | 1,614          | 1,549          | 1,634          | 1,832          | 8.5                      | 5.2     | 7.1     | 7.2     | 7.2     | 10,042                  | 10,294         | 9,780          | 9,633          | 10,879         |
| 29  | Rajasthan SRTC                                  | 4,537                    | 4,602          | 4,476          | 4,383          | 4,480          | 4.9                      | 5.2     | 4.1     | 4.4     | 4.1     | 20,615                  | 20,389         | 20,486         | 21,053         | 19,822         |
| 30  | South Bengal STC                                | 532                      | 453            | 408            | 484            | 477            | 7.5                      | 6.9     | 6.8     | 6.3     | 7.1     | 2,877                   | 2,416          | 2,388          | 2,316          | 2,244          |
| 31  | State Exp.TC TN Ltd.                            | 998                      | 1,005          | 1,000          | 959            | 1,042          | 5.0                      | 4.0     | 4.0     | 4.0     | 3.0     | 7,591                   | 6,978          | 6,592          | 6,146          | 7,002          |
| 32  | TN STC (Coimbatore) Ltd.                        | 2,876                    | 2,909          | 3,014          | 3,046          | 3,129          | 5.0                      | 9.5     | 3.2     | 4.8     | 4.6     | 17,903                  | 18,114         | 18,466         | 18,214         | 17,555         |
| 33  | TN STC (Kumbakonam) Ltd.                        | 3,399                    | 3,541          | 3,596          | 3,614          | 3,678          | 5.5                      | 5.5     | 4.6     | 4.4     | 4.7     | 22,669                  | 22,921         | 22,733         | 22,314         | 22,106         |
| 34  | TN STC (Madurai) Ltd.                           | 3,941                    | 4,053          | 3,460          | 2,480          | 2,409          | 6.0                      | 5.0     | 4.1     | 3.7     | 4.3     | 24,404                  | 25,358         | 14,588         | 14,141         | 14,735         |
| 35  | TN STC (Salem) Ltd.                             | 1,941                    | 2,055          | 2,056          | 2,067          | 2,236          | 4.5                      | 5.7     | 4.0     | 5.1     | 5.0     | 12,146                  | 12,724         | 12,750         | 12,379         | 13,075         |
| 36  | TN STC (Villupuram) Ltd.                        | 3,215                    | 3,237          | 3,316          | 3,325          | 3,400          | ...                      | 3.8     | 4.2     | 4.9     | 4.7     | 20,545                  | 21,118         | 21,546         | 21,226         | 22,629         |
| 37  | Tripura RTC                                     | 93                       | 39             | 47             | 62             | 63             | ...                      | 4.5     | 4.4     | 4.8     | 5.9     | ...                     | 506            | 510            | 517            | 480            |
| 38  | Uttar Pradesh SRTC                              | 7,710                    | 8,349          | 8,557          | 8,746          | 8,893          | ...                      | ...     | ...     | ...     | ...     | 34,246                  | 33,109         | 32,081         | 28,170         | 27,319         |
| <b>Total</b>                                |   | <b>114,995</b>           | <b>119,115</b> | <b>127,720</b> | <b>131,477</b> | <b>133,024</b> |                          |         |         |         |         | <b>660,542</b>          | <b>669,569</b> | <b>702,082</b> | <b>729,118</b> | <b>728,569</b> |
| ...: Not available                          |   |                          |                |                |                |                |                          |         |         |         |         |                         |                |                |                |                |
| Source: As reported by the respective SRTUs |   |                          |                |                |                |                |                          |         |         |         |         |                         |                |                |                |                |

## Physical Performance of SRTUs At A Glance: 2008-09 to 2012-13

| S. No.  | Name of State Road Transport Undertaking (SRTU) | Fuel Efficiency (Km/litre of HSD) |         |         |         |         | Passenger Kms Performed (Lakhs) |           |           |           |           | Passenger Carried (Lakhs) |         |         |         |         |
|---|---|-----------------------------------|---------|---------|---------|---------|---------------------------------|-----------|-----------|-----------|-----------|---------------------------|---------|---------|---------|---------|
|   |   | 2008-09                           | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2008-09                         | 2009-10   | 2010-11   | 2011-12   | 2012-13   | 2008-09                   | 2009-10 | 2010-11 | 2011-12 | 2012-13 |
| 1   | Ahmedabad MTS                                   | 3.5                               | 3.5     | 3.5     | 3.3     | 3.2     | 21,483                          | 21,150    | 21,021    | 21,288    | 19,023    | 3,088                     | 2,986   | 2,904   | 2,935   | 2,396   |
| 2   | Andhra Pradesh SRTC                             | 5.3                               | 5.3     | 5.2     | 5.1     | ...     | 194,311                         | 974,778   | 973,944   | 1,001,924 | 1,017,163 | 51,107                    | 48,934  | 46,388  | 50,014  | 51,675  |
| 3   | Andaman & Nicobar ST                            | ...                               | ...     | ...     | 26.2    | 25.8    | ...                             | ...       | ...       | ...       | ...       | ...                       | ...     | ...     | 117     | 133     |
| 4   | Assam STC                                       | ...                               | ...     | ...     | 3.8     | 4.0     | ...                             | ...       | ...       | 5,928     | 7,128     | ...                       | ...     | ...     | 45      | 55      |
| 5   | BEST Undertaking                                | 3.0                               | 2.9     | 2.9     | 2.9     | 2.9     | 123,309                         | 127,566   | 123,071   | 123,353   | 114,458   | 15,986                    | 15,953  | 15,352  | 14,395  | 14,096  |
| 6   | Bangalore Metropolitan TC                       | 4.4                               | 4.1     | 4.0     | 4.0     | 3.8     | 171,534                         | 182,917   | 197,604   | 232,759   | 214,586   | 14,085                    | 14,708  | 15,603  | 15,920  | 17,112  |
| 7   | Bihar SRTC                                      | 3.9                               | 4.0     | 4.2     | 4.3     | 4.3     | 6,078                           | 3,825     | 4,317     | 4,075     | 3,575     | 67                        | 47      | 55      | 53      | 53      |
| 8   | Calcutta STC                                    | 3.6                               | 3.5     | 3.4     | 3.0     | 3.0     | 16,830                          | 19,128    | 12,108    | 11,996    | 12,175    | 1,736                     | 1,854   | 1,686   | 1,164   | 1,077   |
| 9   | Chandigarh TU                                   | 4.1                               | 4.0     | 4.1     | 3.8     | 3.6     | 21,822                          | 18,819    | 20,216    | 19,614    | 17,165    | 773                       | 671     | 788     | 794     | 672     |
| 10  | Delhi TC  | 4.0                               | 4.2     | ...     | 2.5     | 2.4     | 83,987                          | 95,069    | 138,011   | 90,237    | 93,152    | 8,254                     | 8,817   | 11,066  | 16,177  | 17,072  |
| 11  | Gujarat SRTC                                    | 5.5                               | 5.6     | 5.5     | 5.5     | 5.5     | 334,298                         | 330,395   | 325,907   | 351,240   | 351,521   | 8,749                     | 8,483   | 8,053   | 8,559   | 8,411   |
| 12  | Haryana ST                                      | 4.9                               | 4.8     | 4.8     | 4.8     | 4.8     | 143,301                         | 143,689   | 134,796   | 139,868   | 166,982   | 3,935                     | 4,053   | 4,183   | 4,028   | 4,527   |
| 13  | Himachal RTC                                    | 3.7                               | 3.7     | ...     | 3.6     | 3.6     | ...                             | ...       | 72,840    | 71,619    | 72,111    | ...                       | ...     | 39,044  | 40,413  | ...     |
| 14  | J&K SRTC  | ...                               | ...     | ...     | 4.2     | 4.2     | ...                             | ...       | ...       | ...       | ...       | ...                       | ...     | ...     | 57      | 51      |
| 15  | Kadamba TC Ltd.                                 | 4.4                               | 4.5     | ...     | 4.4     | 4.5     | ...                             | ...       | ...       | 1,150     | 1,224     | 284                       | 287     | ...     | 306     | 301     |
| 16  | Karnataka SRTC                                  | 4.9                               | 4.8     | 4.9     | 4.9     | 4.8     | 297,991                         | 304,596   | 329,638   | 351,240   | 368,842   | 8,116                     | 8,634   | 8,476   | 8,867   | 9,391   |
| 17  | Kerala SRTC                                     | ...                               | ...     | 4.3     | 4.2     | 4.3     | ...                             | ...       | 6,331     | 6,558     | ...       | ...                       | ...     | ...     | 12,579  | 12,156  |
| 18  | Maharashtra SRTC                                | 4.9                               | 5.0     | 4.9     | 4.9     | 4.9     | 531,887                         | 533,655   | 543,987   | 556,295   | 535,597   | 23,990                    | 23,799  | 25,380  | 26,004  | 26,137  |
| 19  | Meghalaya STC                                   | 4.2                               | 4.2     | 4.0     | 4.5     | 3.6     | 610                             | 543       | 514       | 352       | 275       | 4                         | 6       | 6       | 4       | 3       |
| 20  | Metro TC (Chennai) Limited                      | 4.2                               | 4.5     | 4.4     | 4.4     | 4.3     | 166,683                         | 194,688   | 217,963   | 213,249   | 187,962   | 17,432                    | 18,998  | 20,145  | 19,769  | 17,544  |
| 21  | Mizoram ST                                      | 3.3                               | 3.3     | 3.5     | 3.5     | 3.5     | 184                             | 156       | 204       | 176       | 165       | 1                         | 1       | 2       | 1       | 1       |
| 22  | Nagaland ST                                     | 3.7                               | 3.8     | 3.8     | 3.7     | 3.9     | 1,571                           | 1,538     | 1,715     | 2,560     | 2,271     | 7                         | 15      | 0       | 18      | 17      |
| 23  | Navi Mumbai MT                                  | ...                               | ...     | ...     | 3.0     | 3.0     | ...                             | 223       | 232       | ...       | ...       | ...                       | 801     | 812     | 856     | 858     |
| 24  | North Bengal STC                                | 4.0                               | 4.2     | 4.2     | 4.1     | 4.0     | 1,571                           | 14,760    | 13,951    | 13,427    | 15,614    | 1,032                     | 805     | 575     | 589     | 672     |
| 25  | North Eastern Karnataka RTC                     | 5.3                               | 5.3     | 5.3     | 5.3     | 5.2     | 14,359                          | 131,253   | 137,650   | 153,477   | 160,516   | 3,610                     | 4,116   | 4,563   | 4,745   | 4,836   |
| 26  | North Western Karnataka RTC                     | 5.1                               | 5.0     | 5.0     | 5.1     | 5.1     | 99,280                          | 168,302   | 167,753   | 151,141   | 171,826   | 7,665                     | 6,935   | 6,753   | 7,686   | 8,213   |
| 27  | Odisha SRTC                                     | 4.4                               | 4.5     | 4.5     | 4.6     | 4.6     | 179,114                         | 10,821    | 10,588    | 11,161    | 10,545    | 57                        | 52      | 48      | 57      | 57      |
| 28  | Pune Mahamandal                                 | 3.5                               | 3.5     | 3.4     | 3.3     | 3.3     | 31,743                          | 36,117    | 36,395    | 38,690    | 39,076    | 3,545                     | 4,273   | 4,500   | 4,497   | 4,605   |
| 29  | Rajasthan SRTC                                  | 5.0                               | 5.0     | 5.1     | 5.0     | 4.9     | 215,709                         | 223,273   | 222,004   | 303,312   | 295,212   | 3,699                     | 3,784   | 3,391   | 3,308   | 3,129   |
| 30  | South Bengal STC                                | 4.1                               | 4.1     | 4.1     | 4.1     | 4.2     | 13,121                          | 15,317    | 14,916    | 14,875    | 15,044    | 896                       | 980     | 927     | 944     | 948     |
| 31  | State Exp. TC TN Ltd.                           | 4.9                               | 5.0     | 5.0     | 5.1     | 5.1     | 64,488                          | 66,960    | 67,286    | 61,070    | 67,143    | 290                       | 278     | 270     | 235     | 242     |
| 32  | TN STC (Coimbatore) Ltd.                        | 5.0                               | 3.3     | 2.7     | 5.1     | 5.2     | 226,758                         | 235,602   | 249,006   | 233,316   | 223,705   | 11,302                    | 10,882  | 10,656  | 9,963   | 9,142   |
| 33  | TN STC (Kumbakonam) Ltd.                        | 5.5                               | 5.0     | 5.0     | 5.5     | 5.6     | 275,786                         | 289,783   | 303,226   | 296,609   | 264,658   | 11,432                    | 11,873  | 11,822  | 11,528  | 10,617  |
| 34  | TN STC (Madurai) Ltd.                           | 5.2                               | 5.5     | 5.5     | 5.4     | 5.4     | 330,468                         | 367,047   | 306,149   | 222,214   | 188,091   | 15,279                    | 15,605  | 12,289  | 7,696   | 6,797   |
| 35  | TN STC (Salem) Ltd.                             | 5.4                               | 5.4     | 5.5     | 5.4     | 5.4     | 161,250                         | 171,109   | 178,818   | 169,389   | 145,878   | 6,464                     | 6,680   | 6,966   | 6,941   | 5,880   |
| 36  | TN STC (Villupuram) Ltd.                        | 5.4                               | 5.4     | 5.5     | 5.5     | 5.6     | 302,017                         | 306,638   | 322,239   | 309,167   | 280,069   | 9,685                     | 10,330  | 10,746  | 9,718   | 8,568   |
| 37  | Tripura RTC                                     | ...                               | 5.5     | 5.5     | 4.1     | 5.0     | 693                             | 606       | 501       | 464       | 393       | 14                        | 12      | ...     | 9       | 9       |
| 38  | Uttar Pradesh SRTC                              | 5.3                               | 5.3     | 5.3     | 5.2     | 5.2     | 307,946                         | 337,434   | 339,453   | 372,918   | 382,145   | 4,665                     | 4,775   | 4,705   | 4,911   | 5,265   |
| Total   |   |                                   |         |         |         |         | 4,340,181                       | 5,327,755 | 5,494,355 | 5,556,712 | 5,445,287 | 237,251                   | 240,428 | 278,154 | 295,901 | 252,716 |
| Unit of fuel efficiency of DTC for 2011-12 and 2012-13 is Kilometre per Kilogram of CNG |   |                                   |         |         |         |         |                                 |           |           |           |           |                           |         |         |         |         |
| Source: As reported by the respective SRTUs   |   |                                   |         |         |         |         |                                 |           |           |           |           |                           |         |         |         |         |

## Financial Performance of SRTUs At A Glance: 2008-09 to 2012-13

| S. No.       | Name of State Road Transport Undertaking (SRTU) | Total Revenue (Rs. Lakh) |                  |                  |                  |                  | Total Cost (Rs. Lakh) |                  |                  |                  |                  | Net Profit/Loss (Rs. Lakh) |                 |                 |                 |                 |
|--------------|---|--------------------------|------------------|------------------|------------------|------------------|-----------------------|------------------|------------------|------------------|------------------|----------------------------|-----------------|-----------------|-----------------|-----------------|
|              |   | 2008-09                  | 2009-10          | 2010-11          | 2011-12          | 2012-13          | 2008-09               | 2009-10          | 2010-11          | 2011-12          | 2012-13          | 2008-09                    | 2009-10         | 2010-11         | 2011-12         | 2012-13         |
| 1            | Ahmedabad MTS                                   | 11,208                   | 11,770           | 10,891           | 11,962           | 14,374           | 18,420                | 14,572           | 24,809           | 26,054           | 31,591           | -7,212                     | -2,802          | -13,918         | -14,093         | -17,217         |
| 2            | Andhra Pradesh SRTC                             | 438,286                  | 439,003          | 521,486          | 667,740          | 763,919          | 423,696               | 481,462          | 548,367          | 726,271          | 771,990          | 14,590                     | -42,459         | -26,881         | -58,531         | -8,071          |
| 3            | Andaman & Nicobar ST                            | ...                      | ...              | ...              | 1,294            | 1,525            | ...                   | ...              | ...              | 7,194            | 8,045            | ...                        | ...             | ...             | -5,900          | -6,520          |
| 4            | Assam STC                                       | ...                      | ...              | ...              | 5,973            | 6,679            | ...                   | ...              | ...              | 9,489            | 10,721           | ...                        | ...             | ...             | -3,516          | -4,042          |
| 5            | BEST Undertaking                                | 93,481                   | 90,872           | 111,278          | 131,544          | 142,568          | 123,161               | 138,667          | 149,416          | 168,347          | 205,612          | -29,680                    | -47,795         | -38,138         | -36,802         | -63,043         |
| 6            | Bangalore Metropolitan TC                       | 100,063                  | 113,171          | 132,935          | 150,308          | 164,326          | 94,545                | 106,659          | 127,900          | 148,166          | 171,587          | 5,518                      | 6,512           | 5,035           | 2,142           | -7,261          |
| 7            | Bihar SRTC                                      | 3,120                    | 2,147            | 2,141            | 2,316            | 2,053            | 9,642                 | 5,056            | 3,865            | 4,098            | 3,063            | -6,522                     | -2,909          | -1,724          | -1,782          | -1,009          |
| 8            | Calcutta STC                                    | 7,073                    | 7,533            | 6,541            | 6,163            | 7,044            | 19,016                | 22,460           | 25,143           | 23,389           | 21,854           | -11,943                    | -14,927         | -18,602         | -17,226         | -14,810         |
| 9            | Chandigarh TU                                   | 9,492                    | 9,826            | 11,148           | 11,821           | 11,435           | 11,195                | 13,738           | 14,906           | 16,200           | 17,745           | -1,703                     | -3,912          | -3,758          | -4,379          | -6,311          |
| 10           | Delhi TC  | 45,119                   | 56,576           | 96,454           | 128,081          | 132,804          | 212,926               | 267,599          | 325,108          | 382,133          | 426,472          | -167,807                   | -211,023        | -228,654        | -254,053        | -293,668        |
| 11           | Gujarat SRTC                                    | 177,878                  | 175,223          | 196,804          | 240,075          | 247,905          | 181,839               | 199,618          | 212,854          | 259,936          | 277,781          | -3,961                     | -24,395         | -16,050         | -19,861         | -29,877         |
| 12           | Haryana ST                                      | 72,189                   | 78,331           | 85,971           | 96,223           | 113,245          | 91,605                | 102,318          | 113,704          | 117,817          | 141,726          | -19,416                    | -23,987         | -27,733         | -21,593         | -28,481         |
| 13           | Himachal RTC                                    | 33,762                   | 34,412           | 48,799           | 48,171           | 57,859           | 42,048                | 43,789           | 51,106           | 56,236           | 70,189           | -8,286                     | -9,377          | -2,307          | -8,065          | -12,330         |
| 14           | J&K SRTC  | ...                      | ...              | 4,031            | 5,845            | 5,454            | ...                   | ...              | 6,910            | 8,119            | 8,235            | ...                        | ...             | -2,879          | -2,274          | -2,781          |
| 15           | Kadamba TC Ltd.                                 | 5,981                    | ...              | 8,300            | 9,348            | 10,232           | 7,433                 | ...              | 9,871            | 11,205           | 11,532           | -1,452                     | ...             | -1,571          | -1,857          | -1,300          |
| 16           | Karnataka SRTC                                  | 163,936                  | 174,636          | 207,868          | 231,768          | 259,233          | 158,165               | ...              | 201,663          | 229,827          | 259,059          | 5,771                      | ...             | 6,205           | 1,941           | 174             |
| 17           | Kerala SRTC                                     | ...                      | ...              | 129,410          | 148,915          | 170,820          | ...                   | ...              | 167,342          | 190,550          | 220,555          | ...                        | ...             | -37,932         | -41,635         | -49,735         |
| 18           | Maharashtra SRTC                                | 417,614                  | 434,164          | 497,967          | 560,025          | 609,579          | 394,452               | 420,642          | 495,038          | 553,628          | 648,396          | 23,162                     | 13,522          | 2,929           | 6,397           | -38,817         |
| 19           | Meghalaya STC                                   | 831                      | 790              | 822              | 1,113            | 1,059            | 1,178                 | 970              | 1,162            | 1,148            | 1,401            | -347                       | -180            | -340            | -35             | -342            |
| 20           | Metro TC (Chennai) Limited                      | 74,342                   | 80,926           | 91,325           | 104,354          | 125,263          | 84,671                | 91,489           | 114,309          | 127,546          | 136,888          | -10,329                    | -10,563         | -22,984         | -23,192         | -11,625         |
| 21           | Mizoram ST                                      | 207                      | 198              | 231              | 214              | 146              | 1,481                 | 1,425            | 1,502            | 1,691            | 1,664            | -1,274                     | -1,227          | -1,271          | -1,477          | -1,518          |
| 22           | Nagaland ST                                     | 937                      | 1,122            | 1,150            | 1,302            | 1,137            | 2,171                 | 2,700            | ...              | 4,329            | 4,474            | -1,234                     | -1,578          | ...             | -3,027          | -3,337          |
| 23           | Navi Mumbai MT                                  | ...                      | 6,276            | 7,496            | 9,074            | 10,104           | ...                   | 7,036            | 8,203            | 10,328           | 11,741           | ...                        | -760            | -707            | -1,254          | -1,637          |
| 24           | North Bengal STC                                | 6,327                    | 6,832            | 6,525            | 6,472            | 7,512            | 14,777                | 17,034           | 20,430           | 18,063           | 17,931           | -8,450                     | -10,202         | -13,905         | -11,590         | -10,420         |
| 25           | North Eastern Karnataka RTC                     | 55,972                   | 74,478           | 86,420           | 98,036           | 113,341          | 56,924                | 79,337           | 87,119           | 99,843           | 115,433          | -952                       | -4,859          | -699            | -1,807          | -2,093          |
| 26           | North Western Karnataka RTC                     | 99,494                   | 96,147           | 103,024          | 115,907          | 131,400          | 106,350               | 101,928          | 105,839          | 118,250          | 137,731          | -6,856                     | -5,781          | -2,815          | -2,344          | -6,331          |
| 27           | Odisha SRTC                                     | 5,620                    | 6,053            | 6,554            | 7,474            | 7,644            | 4,909                 | 5,277            | 5,837            | 6,944            | 6,923            | 711                        | 776             | 717             | 530             | 720             |
| 28           | Pune Mahamandal                                 | ...                      | ...              | ...              | 42,546           | 49,262           | ...                   | ...              | ...              | 47,041           | 60,040           | ...                        | ...             | ...             | -4,495          | -10,778         |
| 29           | Rajasthan SRTC                                  | 108,189                  | 116,451          | 123,584          | 139,863          | 145,640          | 126,318               | 124,971          | 142,841          | 152,874          | 167,659          | -18,129                    | -8,520          | -19,257         | -13,012         | -22,020         |
| 30           | South Bengal STC                                | 9,025                    | 11,813           | 13,453           | 12,496           | 12,080           | 10,360                | 13,575           | 14,377           | 16,234           | 16,578           | -1,335                     | -1,762          | -924            | -3,738          | -4,498          |
| 31           | State Exp.TC TN Ltd.                            | 32,134                   | 34,317           | 34,414           | 36,913           | 50,754           | 40,566                | 42,200           | 47,788           | 53,603           | 64,229           | -8,432                     | -7,883          | -13,374         | -16,691         | -13,475         |
| 32           | TN STC (Coimbatore) Ltd.                        | 70,204                   | 72,276           | 78,752           | 92,031           | 113,780          | 82,755                | 86,741           | 105,118          | 123,076          | 130,549          | -12,551                    | -14,465         | -26,366         | -31,045         | -16,769         |
| 33           | TN STC (Kumbakonam) Ltd.                        | 88,669                   | 92,913           | 97,531           | 112,116          | 145,906          | 98,195                | 101,156          | 119,679          | 138,380          | 154,121          | -9,526                     | -8,243          | -22,148         | -26,263         | -8,215          |
| 34           | TN STC (Madurai) Ltd.                           | 97,125                   | 108,084          | 97,071           | 80,641           | 99,485           | 115,178               | 123,459          | 118,260          | 98,422           | 105,416          | -18,053                    | -15,375         | -21,189         | -17,781         | -5,931          |
| 35           | TN STC (Salem) Ltd.                             | 51,522                   | 54,147           | 56,608           | 65,101           | 82,773           | 59,163                | 61,131           | 71,367           | 84,203           | 92,865           | -7,641                     | -6,984          | -14,759         | -19,102         | -10,092         |
| 36           | TN STC (Villupuram) Ltd.                        | 89,513                   | 93,277           | 99,202           | 114,823          | 142,883          | 95,783                | 99,712           | 116,468          | 135,713          | 147,791          | -6,270                     | -6,435          | -17,266         | -20,890         | -4,908          |
| 37           | Tripura RTC                                     | 440                      | 402              | 1,870            | 1,710            | 1,900            | 2,364                 | ...              | 2,990            | 2,814            | 3,150            | -1,924                     | ...             | -1,120          | -1,104          | -1,250          |
| 38           | Uttar Pradesh SRTC                              | 141,386                  | 165,702          | 202,800          | 232,398          | 245,816          | 140,319               | 170,899          | 207,648          | 235,855          | 255,394          | 1,067                      | -5,197          | -4,848          | -3,457          | -9,578          |
| <b>Total</b> |   | <b>2,511,138</b>         | <b>2,649,870</b> | <b>3,180,856</b> | <b>3,732,155</b> | <b>4,208,937</b> | <b>2,831,605</b>      | <b>2,947,620</b> | <b>3,768,939</b> | <b>4,415,018</b> | <b>4,938,132</b> | <b>-320,467</b>            | <b>-472,788</b> | <b>-589,233</b> | <b>-726,967</b> | <b>-671,917</b> |

\* DTC's Net Profit and Loss includes prior period adjustment of Rs. (-)2,227.61 in 2012-13 and Rs.(-)10,945.47 in 2011-12. Hence, Profit /Loss will not equal to Total Revenue minus Total Cost.

...: Not available

Source: As reported by the respective SRTUs

### Top Few and Bottom Few SRTUs in terms of Select Parameters: 2012-13

| Average Fleet Held (Numbers)                                   | Average Age of Fleet (Years) | Over-aged vehicles (%)  | Number of Accidents per Lakh Revenue Earning Kilometres | Number of Fatal Accidents per Lakh Revenue Earning Kilometres | Revenue Earning Kilometres (Lakhs) | Staff Strength (Number)        | Fuel Efficiency (Km/litre of HSD) or Km/KG of CNG | Passenger Kilometres Offered (Lakhs) | Passenger Kms Performed (Lakhs) | Occupancy Ratio (%)  | Passengers Carried (Lakhs)          | Passengers carried per Bus/Day (Number) | Net Profit/Loss (Rs. lakh) | Net Profit/Loss per Km (paise) | Net Profit/Loss per Bus/Day (Rs.) |
|--|------------------------------|-------------------------|---|---|------------------------------------|--------------------------------|---|--------------------------------------|---------------------------------|----------------------|-------------------------------------|---|----------------------------|--------------------------------|-----------------------------------|
| 1  | 2                            | 3                       | 4   | 5   | 6                                  | 7                              | 8   | 9                                    | 10                              | 11                   | 12                                  | 13                                      | 14                         | 15                             | 16                                |
| <b>Top Few SRTUs in terms of Select Parameters, 2012-13</b>    |                              |                         |   |   |                                    |                                |   |                                      |                                 |                      |                                     |   |                            |                                |                                   |
| Andhra Pradesh SRTC (22,477)                                   | State Exp.TC TN Ltd. (3.0)   | Pune Mahamandal (0.0)   | Tripura RTC (0)   | Tripura RTC (0)   | Andhra Pradesh SRTC (29,783)       | Andhra Pradesh SRTC (1,22,287) | TN STC (Kumbakona m) Ltd. (5.58)                  | Andhra Pradesh SRTC (14,76,932)      | Andhra Pradesh SRTC (10,17,163) | Himachal RTC (100.0) | Andhra Pradesh SRTC (51,675)        | Metro TC (Chennai) Limited (1,341)      | Odisha SRTC (720.47)       | Odisha SRTC (225)              | Odisha SRTC (524)                 |
| Maharashtra SRTC (17,497)                                      | Gujarat SRTC (3.3)           | BEST Undertaking (0.0)  | Mizoram ST (0)  | Mizoram ST (0)  | Maharashtra SRTC (19,931)          | Maharashtra SRTC (1,00,169)    | TN STC (Villupuram ) Ltd. (5.58)                  | Maharashtra SRTC (8,86,740)          | Maharashtra SRTC (5,35,597)     | Nagaland ST (92.5)   | Maharashtra SRTC (26,137)           | BEST Undertaking (907)                  | Karnataka SRTC (174.20)    | Karnataka SRTC (1.9)           | Karnataka SRTC (6.1)              |
| Uttar Pradesh SRTC (8,893)                                     | Karnataka SRTC (3.6)         | Gujarat SRTC (2.9)      | Bihar SRTC (0.01)                                       | Bihar SRTC (0)  | Uttar Pradesh SRTC (11,141)        | Gujarat SRTC (40,370)          | Gujarat SRTC (5.50)                               | Uttar Pradesh SRTC (5,45,922)        | Uttar Pradesh SRTC (3,82,145)   | Chandigarh TU (92.0) | Metro TC (Chennai) Limited (17,544) | Delhi TC (835)                          | Meghalaya STC (-341.84)    | Andhra Pradesh SRTC (-27.1)    | Andhra Pradesh SRTC (-98.1)       |
|  |                              |                         |   | Meghalaya STC (0)   |                                    |                                |   |                                      |                                 |                      |                                     |   |                            |                                |                                   |
| <b>Bottom Few SRTUs in terms of Select Parameters, 2012-13</b> |                              |                         |   |   |                                    |                                |   |                                      |                                 |                      |                                     |   |                            |                                |                                   |
| Mizoram ST (33)  | Bihar SRTC (10.8)            | Bihar SRTC (98.0)       | Navi Mumbai MT (1.4)                                    | South Bengal STC (0.05)                                       | Mizoram ST (7.0)                   | Meghalaya STC (288)            | Delhi TC (2.39)                                   | Andaman & Nicobar ST (91)            | Mizoram ST (165)                | Delhi TC (45.3)      | Mizoram ST (0.9)                    | Mizoram ST (7.5)                        | Delhi TC (-2,91,440)       | Mizoram ST (-21,748)           | Delhi TC (-14,214)                |
| Meghalaya STC (52)   | J&K SRTC (9.0)               | Meghalaya STC (65.0)    | Ahmedabad MTS (0.8)                                     | Nagaland ST (0.046)   | Tripura RTC (15.6)                 | Tripura RTC (480)              | BEST Undertaking (2.87)                           | Mizoram ST (239)                     | Meghalaya STC (275)             | Meghalaya STC (51.4) | Meghalaya STC (2.7)                 | Meghalaya STC (14.4)                    | BEST Undertaking (-63,043) | Delhi TC (-8,247)              | Mizoram ST (-12,568)              |
| Tripura RTC (63)   | Meghalaya STC (8.7)          | North Bengal STC (64.0) | Metro TC (Chennai) Limited (0.4)                        | TN STC (Kumbakona m) Ltd. (0.043)                             | Meghalaya STC (16.2)               | Mizoram ST (650)               | Navi Mumbai MT (2.95)                             | Meghalaya STC (535)                  | Tripura RTC (393)               | Tripura RTC (60.0)   | Tripura RTC (8.8)                   | Assam STC (19.5)                        | Kerala SRTC (-49,735)      | Tripura RTC (-8,013)           | Andaman & Nicobar ST (-7,847)     |
| Source: As reported by the respective SRTUs                    |                              |                         |   |   |                                    |                                |   |                                      |                                 |                      |                                     |   |                            |                                |                                   |

### Abbreviations

| <b>Abbreviations Used</b> | <b>Full names of Reporting SRTUs</b>                      |
|---------------------------|---|
| Ahmedabad MTS             | Ahmedabad Municipal Transport Service                     |
| Andhra Pradesh SRTC       | Andhra Pradesh State Road Transport Corporation           |
| Andaman & Nicobar ST      | Andaman & Nicobar State Transport                         |
| Assam STC                 | Assam State Transport Corporation                         |
| B.E.S.T. Undertaking      | The Brihan Mumbai Electric Supply & Transport Undertaking |
| Bangalore Metropolitan TC | Bangalore Metropolitan Transport Corporation              |
| Bihar SRTC                | Bihar State Road Transport Corporation                    |
| Calcutta STC              | Calcutta State Transport Corporation                      |
| Chandigarh TU             | Chandigarh Transport Undertaking                          |
| Delhi TC                  | Delhi Transport Corporation                               |
| Gujarat SRTC              | Gujarat State Road Transport Corporation                  |
| Haryana ST                | Haryana State Transport                                   |
| Himachal RTC              | Himachal Road Transport Corporation                       |
| J&K SRTC                  | Jammu & Kashmir State Road Transport Corporation          |
| Kadamba TC Ltd.           | Kadamba Transport Corporation Limited                     |
| Karnataka SRTC            | Karnataka State Road Transport Corporation                |
| Kerala SRTC               | Kerala State Road Transport Corporation                   |
| Maharashtra SRTC          | Maharashtra State Road Transport Corporation              |
| Meghalaya STC             | Meghalaya State Transport Corporation                     |
| Metro.TC (Chennai) Ltd.   | Metro. Transport Corporation (Chennai) Limited.           |
| Mizoram ST                | Mizoram State Transport                                   |

**Annexure III (Contd.)**

|                             |   |
|-----------------------------|---|
| Nagaland ST                 | Nagaland State Transport                                    |
| Navi Mumbai MT              | Navi Mumbai Municipal Transport                             |
| North Bengal STC            | North Bengal State Transport Corporation                    |
| North Eastern Karnataka RTC | North Eastern Karnataka Road Transport Corporation          |
| North Western Karnataka RTC | North Western Karnataka Road Transport Corporation          |
| Odisha SRTC                 | Odisha State Road Transport Corporation                     |
| Pune Mahamandal             | Pune Mahanagar Parivahan Mahamandal Limited                 |
| Rajasthan SRTC              | Rajasthan State Road Transport Corporation                  |
| South Bengal STC            | South Bengal State Transport Corporation                    |
| State Exp.TC TN Ltd.        | State Express Transport Corporation Tamil Nadu Limited      |
| TN STC (Coimbatore) Ltd.    | Tamil Nadu State Transport Corporation (Coimbatore) Limited |
| TN STC (Kumbakonam) Ltd.    | Tamil Nadu State Transport Corporation (Kumbakonam) Limited |
| TN STC (Madurai) Ltd.       | Tamil Nadu State Transport Corporation (Madurai) Limited    |
| TN STC (Salem) Ltd.         | Tamil Nadu State Transport Corporation (Salem) Limited      |
| TN STC (Villupuram) Ltd.    | Tamil Nadu State Transport Corporation (Villupuram) Limited |
| Tripura RTC                 | Tripura Road Transport Corporation                          |
| Uttar Pradesh SRTC          | Uttar Pradesh State Road Transport Corporation              |